



AGENDA

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS JANUARY 5, 2026

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Tanya C. Bamford
Candyce Fluehr Chimera
Eric S. Pelletier
Beth A. Staab
Audrey R. Ware-Jones

Carolyn McCreary
Township Manager

SWEARING IN OF THE ELECTED OFFICIALS – 6:30 PM

Board of Auditors	-	Alan Malachowski
Board of Auditors	-	Winter Morris
Real Estate Tax Collector	-	Tina Stoll
Board of Supervisors	-	Eric S. Pelletier
Board of Supervisors	-	Beth A. Staab

REORGANIZATION MEETING

1. Call to Order by 2025 Chair
2. Pledge of Allegiance
3. Appointment of Temporary Chair
4. Election of Chair of the Board of Supervisors for 2026
5. Election of Vice-Chair of the Board of Supervisors for 2026
6. Appointment of Alan Malachowski to the Board of Auditors Vacancy
7. **Resolution 2026-01** – Establish Holidays, Meeting Dates, Official Appointments & Treasurer's Bond
8. **Resolution 2026-02** - Acknowledgement of Professional Appointments, Appointments to Boards, Committees & Commissions, Qualify Depositories, Approved Signers, and Authorized Drivers
9. Approval of the 2026 Fee Schedule
10. Approval of Township Consultant Fees
11. Approval of the Manager's Employment Agreement
12. Certify Delegate to Pennsylvania State Association for Township Supervisors
13. Appointment of Board Liaisons to Township Committees

BUSINESS MEETING

1. Call Meeting to Order
2. Public Comment (Comments are for non-agenda items)

3. Consent Agenda:

- Approval of Minutes of December 15, 2025, Meeting
- Payment of the January 5, 2026 Bills
- North Wales Water Authority Tank – End of Maintenance for Site Improvements and Extension of Maintenance Bond for Landscaping Items.
- Escrow Release #8 - Higher Rock Residential Development

Presentation:

4. Swearing In of New Police Officer

Code Enforcement:

5. Review and Consider Advertisement of Ordinance Amendment Regarding the Feeding of Animals

Planning and Zoning:

6. Review of Zoning Hearing Board Application

Municipal Sewer Authority:

7. Consider Advertisement of Proposed Ordinance Amendment – Sewer Rental Charges

Administration and Finance:

8. Ratification of Real Estate Tax Appeal Settlement – 506 Stump Road

9. Approval of Opening Accounts at Fulton Bank and PLGIT

10. Consider Authorizing the Reopening of the 2026 Adopted Budget

11. Consider Amending the Adopted Fire Tax Ordinance

12. Review and Selection of Consultant for Proposed Fire Services Study

Other Business:

13. Adjournment

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY

SUBJECT: Swearing In of the Elected Officials
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

This evening, Judge Andrea Duffy will swear in the following elected officials:

Board of Auditors	-	Alan Malachowski
Board of Auditors	-	Winter Morris
Real Estate Tax Collector	-	Tina Stoll
Board of Supervisors	-	Eric S. Pelletier
Board of Supervisors	-	Beth A. Staab

Oaths of Office will be provided for the swearing in ceremony.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #03

SUBJECT:	Appointment of Temporary Chairwoman
MEETING DATE:	January 5, 2026
BOARD LIAISON:	Chairwoman of the Board of Supervisors
INITIATED BY:	

BACKGROUND:

Historically, the prior year's Chairwoman is appointed Temporary Chair.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #04

SUBJECT: Election of Chair of the Board of Supervisors
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

A member of the Board of Supervisors must nominate another member of the Board to serve as the Chair for 2026. Another Board member would need to second that nomination. The members will then take a vote to elect that member to serve as the Chair for 2026.

Motion to elect _____ as the Chair of the Board of Supervisors of Montgomery Township for the year 2026.

1. Motion by: _____ Second by: _____
2. Chairwoman will ask for public comment.
3. Chairwoman will call for a vote.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #05

SUBJECT:	Election of Vice-Chair of the Board of Supervisors
MEETING DATE:	January 5, 2026
BOARD LIAISON:	Chair of the Board of Supervisors
INITIATED BY:	

BACKGROUND:

A member of the Board of Supervisors must nominate another member of the Board to serve as the Vice-Chair for 2026. Another Board member would need to second that nomination. The members will then take a vote to elect that member to serve as the Vice-Chair for 2026.

Motion to elect _____ as the Vice-Chair of the Board of Supervisors of Montgomery Township for the year 2026.

1. Motion by:_____ Second by:_____
2. Chairwoman will ask for public comment.
3. Chairwoman will call for a vote.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #06

SUBJECT:	Appointment of Alan Malachowski to the Board of Auditors Vacancy
MEETING DATE:	January 5, 2026
BOARD LIAISON:	Chair of the Board of Supervisors
INITIATED BY:	

BACKGROUND:

On December 15, 2025, Supervisor-Elect Eric Pelletier submitted his resignation from the Board of Auditors to begin his term as a newly elected Township Supervisor.

Alan Malachowski recently completed his term as a member of the Board of Auditors and has offered to serve in the vacant position until the next local election.

Motion to appoint Alan Malachowski to the Montgomery Township Board of Auditors, effective January 5, 2026, to serve an existing six-year term vacated by Mr. Pelletier, until the next local election in 2027.

1. Motion by:_____ Second by:_____
2. Chairwoman will ask for public comment.
3. Chairwoman will call for a vote.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #07

SUBJECT: Resolution 2026-01 – Establish Holidays, Meeting Dates, Official Appointments
& Treasurer's Bond
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

Resolution 2026-01 (attached) will establish the Township Holidays for 2026, Board of Supervisors Meeting Dates for 2026, Township Officials Appointments, and set the Treasurer's Bond Amount for 2026.

MOTION/RESOLUTION:

Motion to approve Resolution 2026-01.

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.



RESOLUTION 2026-01

A RESOLUTION OF THE BOARD OF SUPERVISORS OF MONTGOMERY TOWNSHIP, MONTGOMERY COUNTY, PENNSYLVANIA

2026 Holidays

Monday, January 19	Martin Luther King Day
Monday, February 16	Presidents' Day
Friday, April 3	Easter Holiday
Monday, May 25	Memorial Day
Friday, July 3	Independence Day (Observed)
Monday, September 7	Labor Day
Tuesday, November 3	Election Day
Thursday, November 26	Thanksgiving
Friday, November 27	Friday after Thanksgiving
Thursday, December 24	Christmas Holiday
Friday, December 25	Christmas Holiday
Friday, January 1, 2027	New Year's Day

Board of Supervisors Meeting Dates

The Board of Supervisors will meet on the 2nd and 4th Mondays of each month at 7:00 p.m. (except where otherwise noted). In January, the Board will meet on January 5th and January 26th. In May, the Board will meet on Tuesday, May 26th. In July and August, there will be one meeting on the second Monday of each month, on July 13th and August 10th. In December, the Board will meet only on Monday, December 14th.

Appointment of Officials

Township Manager / Secretary – Carolyn McCreary
Chief of Police – William R. Peoples
Director of Finance/Treasurer – Blaine Bergey
Fire Chief, Fire Marshal & Emergency Mgmt. Coordinator – Vacant
Director of Information & Technology – Richard Grier
Director of Planning & Zoning and Zoning Officer – Marianne McConnell

Director of Public Works – Gregory Reiff
Director of Recreation and Community Center – Floyd Shaffer
Assistant Secretary / Right-To-Know Officer – Deborah A. Rivas

Treasurer Bond Limit

The Bond for the Treasurer shall be set at \$2.5 million.

Be it resolved that the aforementioned shall be in effect this 5th day of January 2026 until amended or repealed by the Montgomery Township Board of Supervisors.

Tanya C. Bamford

Candyce Fluehr Chimera

Eric S. Pelletier

Beth A. Staab

Audrey R. Ware-Jones

Attest: Carolyn McCreary, Township Manager

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #08

SUBJECT: Resolution 2026-02 – Acknowledgement of Professional Appointments,
Appointment to Boards, Committees & Commissions, Qualify Depositories and
Approve Authorized Drivers

MEETING DATE: January 5, 2026

BOARD LIAISON: Chair of the Board of Supervisors

INITIATED BY:

BACKGROUND:

Resolution 2026-02 (attached) will acknowledge the professional appointments, appointments to Boards, Committees & Commissions, qualify the depositories, and approve authorized drivers for Township-owned vehicles for commuting purposes for 2026.

MOTION/RESOLUTION:

Motion to approve Resolution 2026-02.

- 1) Motion by: _____ Second by: _____
- 2) Chairwoman will ask for public comment.
- 3) Chairwoman will call for a vote.



RESOLUTION 2026-02

A RESOLUTION OF THE BOARD OF SUPERVISORS OF MONTGOMERY TOWNSHIP, MONTGOMERY COUNTY, PENNSYLVANIA

ACKNOWLEDGEMENT OF PROFESSIONAL APPOINTMENTS, APPOINTMENTS TO TOWNSHIP BOARDS, COMMISSIONS AND COMMITTEES, QUALIFY DEPOSITORIES & AUTHORIZE SIGNERS and DRIVERS

TOWNSHIP PROFESSIONAL APPOINTMENTS:

Solicitor	Sean Kilkenny, Esquire, Kilkenny Law
Engineer	Erik Garton, P.E., Gilmore & Associates, Inc.
Traffic Engineer	Leslie Bogdnoff, P.E., Gilmore & Associates, Inc.
Streetlight Engineer	Leslie Bogdnoff, P.E., Gilmore & Associates, Inc.
Landscape Architect	Judith Stern Goldstein, ASLA, RLA, Gilmore & Associates, Inc.
Planning Consultant	Judith Stern Goldstein, ASLA, RLA, Gilmore & Associates, Inc.
Labor Counsel	Ryan Cassidy, Esquire, Eckert, Seamans, et. al.
Building Inspector	Keystone Municipal Services

BUILDING CODE OF APPEALS: (4 Year Term)

David Fetzer	(Term Expires 01/01/2029)
Steve Kane	(Term Expires 01/01/2028)
Steve Krumenacker	(Term Expires 01/01/2028)
Christopher Stigler (Alternate)	(Term Expires 01/01/2027)
Vacant (Alternate)	(Term Expires 01/01/2028)

BUSINESS DEVELOPMENT PARTNERSHIP: (1 Year Term)

Jim Brusilovsky	(Term Expires 01/01/2027)
Ryan Frazier	(Term Expires 01/01/2027)
Mary Griffith Alfarano	(Term Expires 01/01/2027)
Jay Haenn	(Term Expires 01/01/2027)
Wesley Nappen	(Term Expires 01/01/2027)
Joy Zwicker	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)

COMMUNITY & RECREATION CENTER ADVISORY COMMITTEE: (1 Year Term)

Alexander Rigney	(Term Expires 01/01/2027)
Michele Evans	(Term Expires 01/01/2027)
Otto A. Gaylord	(Term Expires 01/01/2027)

Marcy Lynch	(Term Expires 01/01/2027)
Leon McGuire	(Term Expires 01/01/2027)
Anthony Ruggieri	(Term Expires 01/01/2027)

ENVIRONMENTAL ADVISORY COMMITTEE: (3 Year Term)

Donald Hamp	(Term Expires 01/01/2027)
Scott Hemmons	(Term Expires 01/01/2027)
Jonathan Katz	(Term Expires 01/01/2028)
Paul Mau	(Term Expires 01/01/2028)
Maureen Mirabella	(Term Expires 01/01/2028)
Andy Mehrota	(Term Expires 01/01/2029)
Tim Miehle	(Term Expires 01/01/2029)

FINANCE COMMITTEE: (1 Year Term)

Andrew Hatstat	(Term Expires 01/01/2027)
Mark Klemmer	(Term Expires 01/01/2027)
(Business Liaison) Vacant	(Term Expires 01/01/2027)
Jeffrey L. Thomson	(Term Expires 01/01/2027)
Barbara Vinciguerra	(Term Expires 01/01/2027)
Richard Morrow	(Term Expires 01/01/2027)

HUMAN RELATIONS COMMISSION: (3 Year Term)

Brinder Gill	(Term Expires 01/01/2027)
Amy Hanson	(Term Expires 01/01/2027)
Nisha Joy	(Term Expires 01/01/2029)
Leesa Meade	(Term Expires 01/01/2029)
Kunbi Rudnick	(Term Expires 01/01/2028)
Jaszianne Tolbert	(Term Expires 01/01/2028)

INDUSTRIAL DEVELOPMENT AUTHORITY: (5 Year Term)

John Crowe, Jr.	(Term Expires 01/01/2031)
Christopher Kelm	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2029)
Vacant	(Term Expires 01/01/2030)
Vacant	(Term Expires 01/01/2028)

OPEN SPACE COMMITTEE: (1 Year Term)

Jay Glickman	(Term Expires 01/01/2027)
Mary Beth Meehan	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)

PARK & RECREATION BOARD: (5 Year Term)

Jeremy Dombroski	(Term Expires 01/01/2031)
Moiria Giordano	(Term Expires 01/01/2029)
Nancy Saladik	(Term Expires 01/01/2031)
Kim Greene	(Term Expires 01/01/2027)

John "Jesse" Jastrzembski	(Term Expires 01/01/2030)
Mary Beth Meehan	(Term Expires 01/01/2027)
Heather Pelletier	(Term Expires 01/01/2027)
Lynne Reamer	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2028)

POLICE PENSION COMMITTEE: (1 Year Term)

Thomas Kowalski	(Term Expires 01/01/2027)
David Beaver	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)

PLANNING COMMISSION: (4 Year Term)

David Fetzer	(Term Expires 01/01/2028)
Jay Glickman	(Term Expires 01/01/2027)
Steve Krumenacker	(Term Expires 01/01/2029)
Leon McGuire	(Term Expires 01/01/2028)
Rutuke Patel	(Term Expires 01/01/2030)
Thomas Borghetti	(Term Expires 01/01/2029)
Alexander Rigney	(Term Expires 01/01/2029)
Staci Klemmer (Alternate)	(Term Expires 01/01/2029)
Vacant (Alternate)	(Term Expires 01/01/2030)
Vacant (Alternate)	(Term Expires 01/01/2027)

PUBLIC SAFETY COMMITTEE: (1 Year Term)

Dan Gormley	(Term Expires 01/01/2027)
Tonya Lupinacci	(Term Expires 01/01/2027)
John Nolan	(Term Expires 01/01/2027)
John O'Connor	(Term Expires 01/01/2027)
Christopher Leonardo	(Term Expires 01/01/2027)
Matt Shinton	(Term Expires 01/01/2027)

SENIOR COMMITTEE: (1 Year Term)

John "Jesse" Jastrzembski	(Term Expires 01/01/2027)
Joyce Malageri	(Term Expires 01/01/2027)
Donald Riley, Jr.	(Term Expires 01/01/2027)
Charles Vesay	(Term Expires 01/01/2027)
Joy Zwicker	(Term Expires 01/01/2027)
Darshan Bhatt	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2027)

SEWER AUTHORITY BOARD: (5 Year Term)

Dan Baker	(Term Expires 01/01/2027)
David Barrett	(Term Expires 01/01/2028)
Gary Christensen	(Term Expires 01/01/2029)
Manish Ingle	(Term Expires 01/01/2030)
Christopher Kelm	(Term Expires 01/01/2031)

SHADE TREE COMMISSION: (5 Year Term)

Michele Evans	(Term Expires 01/01/2030)
Jay Glickman	(Term Expires 01/01/2030)
Brad Walters	(Term Expires 01/01/2029)
Vacant	(Term Expires 01/01/2027)
Vacant	(Term Expires 01/01/2031)

ZONING HEARING BOARD: (3 Year Term)

Michael Lyon	(Term Expires 01/01/2029)
Deb Grasso	(Term Expires 01/01/2028)
John Frazzette	(Term Expires 01/01/2029)
L. Vincent Roth III (Alternate)	(Term Expires 01/01/2027)
Kathleen Karatas (Alternate)	(Term Expires 01/01/2029)

VACANCY BOARD CHAIRMAN: (1 Year Term)

Jeff Muldawer	(Term Expires 01/01/2027)
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TOWNSHIP DEPOSITORIES:

Univest Bank and Trust Co. – Government Banking Accounts & Capital Projects Account
TD Bank – Government Banking Accounts
U.S. Bank – Custodian of Investments for Montgomery Township Police Pension Fund
Fulton Bank (2026) – Investment Account
PLGIT (2026) – Investment Account

AUTHORIZED BANK SIGNERS:

Personnel authorized to sign checks on behalf of the Township: Chairwoman of the Board, Vice-Chairwoman of the Board, Township Manager, and Finance Director

AUTHORIZED DRIVERS:

Personnel authorized to drive Township-owned vehicles for commuting purposes:
Carolyn McCreary, William Peoples, Glenn Davis, Gerard Dougherty, Gregory Reiff, John Scheiter, Andrew Backlund (on call), Harry Reese (on call), and Marianne McConnell.

MILEAGE REIMBURSEMENT: – Per current IRS guidelines.

Be it resolved that the aforementioned shall be in effect this 5th day of January 2026 until amended or repealed by the Montgomery Township Board of Supervisors.

Tanya C. Bamford

Candyce Fluehr Chimera

Eric S. Pelletier

Beth A. Staab

Audrey R. Ware-Jones

Attest: Carolyn McCreary, Township Manager

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #09

SUBJECT: Approval of the 2026 Fee Schedule
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

Attached is the updated fee schedule for 2026, with a summary of proposed changes.

MOTION/RESOLUTION:

Motion to adopt the 2026 Fee Schedule effective January 5, 2026.

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.

2026 Proposed Fee Schedule Changes:

PLANNING AND ZONING

Updated language, format, and placement for the following: (page 6)

Massage Establishments, Alternative Therapy Establishments

- Annual license application fee per Chapter 138 \$100/establishment

Alternative Therapy Technicians (within establishment)

- Annual license application fee per Chapter 138 \$25.00/technician

Street Tree Replacement Permit (Residential)

- Per Chapter 189 \$ 25.00/tree

Added Fees: (page 4)

- Chickens \$75.00

FIRE SERVICES FEES (page 14)

	2025	Proposed 2026	Increase Amount
Sq Footage			
0-2,9000	\$ 95.00	\$ 100.00	\$ 5.00
3,000-4,999	\$ 150.00	\$ 155.00	\$ 5.00
5,000-9,999	\$ 210.00	\$ 215.00	\$ 5.00
10,000-29,999	\$ 255.00	\$ 260.00	\$ 5.00
30,000-49,999	\$ 300.00	\$ 305.00	\$ 5.00
50,000-99,999	\$ 470.00	\$ 475.00	\$ 5.00
10,000 +	\$ 650.00	\$ 655.00	\$ 5.00
Re-Inspection Fee			
2nd Re-inspection	\$ 70.00	\$ 75.00	\$ 5.00
3rd Re-inspection	\$ 70.00	\$ 75.00	\$ 5.00
4th Re-inspection	\$ 200.00	\$ 205.00	\$ 5.00
Reimbursement Rates			
Fire Captain, Special Duty rate	\$ 100.00	\$ 105.00	\$ 5.00
Firefighter, Special Duty Rate	\$ 85.00	\$ 90.00	\$ 5.00
PT Firefighter, Special Duty Rate	\$ 45.00	\$ 50.00	\$ 5.00

POLICE FEES (page 16)

Special Duty

	2025	2026
▪ Officer	\$140	\$146/hr

MISCELLANEOUS FEES (page 18)

Added Fees:

Credit Card Fees	Actual Cost
Tax Collector Duplicate Fee	\$10
Tax Collector Certification Fee	\$25

Fee Updates

	2025	2026
Return check fee	\$25	\$30

Township Billable Labor Hours for Service on Roads, Streets & Facilities

▪ Foreman	\$84	\$89/hr.
▪ Traffic Signal Technician	\$84	\$89/hr.
▪ Crew Tech Equipment Operator	\$84	\$89/hr.
▪ General Laborer	\$53	\$56/hr.



2026

FEE SCHEDULE



1001 Stump Road
Montgomeryville, PA 18936



www.MontgomeryTwp.org

Contact Us

Administration: 215-393-6900

Community & Recreation Center: 267-649-7200

Fire Services: 215-393-6936

Planning and Zoning: 215-393-6920

Police: 215-362-2301

Public Works: 215-855-0510

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APPENDIX

- A. Building Valuation Dates
- B. Act 247 Review Guidelines
- C. FEMA Schedule of Equipment Rates

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

CONSTRUCTION WORK / BUILDING PERMITS - A Building Permit application is required (per Chapters 69 and 80 of the Code of Montgomery Township). In the event a permit is withdrawn, a plan review and administrative fee shall be assessed at 10% of the total permit fee, with a minimum of \$50.00. Overdrawn fee is \$25.

RESIDENTIAL CONSTRUCTION

One & Two Family - New Construction

Building Valuation Dates (BVD) dated February 2023 (**Appendix A**)

\$ based on sq. ft.

Building Square Footage x BVD cost per SF x permit fee multiplier

Permit Fee Multiplier = .0085

- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50
- Scanning fee - Minimum fee or \$10 + \$1/page of plan set if not providing PDF format or flash drive, identifying each page of the plan set \$25 min.

Manufactured / Mobile Homes

- New placement/installation \$400
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

Additions, Alterations, Detached Garages

- Up to \$7,000 estimated cost \$150
- Each additional \$1,000 estimated cost \$10
- Existing kitchen/bathroom remodel - direct replacement only **plus** electric and plumbing fees \$150
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

Decks & Patios

- Uncovered or unenclosed \$75 + .25/SF
- Covered or roofed but not enclosed \$100 + .50/SF
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

Swimming Pools

Permits required (per Ordinance #91, unless otherwise noted): A grading plan sealed by a design professional is required for all in-ground pool permits; a stormwater management plan may also be required.

- Above and In-ground Pools - Up to \$7,000 estimated cost \$150
 - Each additional \$1,000 estimated cost \$10
 - Electric & HVAC fees (see additional fees below)
- Temporary/Seasonal Above-Ground Pools \$75
- Hot Tubs / Swim Spas \$75

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

RESIDENTIAL CONSTRUCTION (CONTINUED)

Roofing

- First \$1,000 or a fraction thereof \$35
- Each additional \$1,000 or a fraction thereof \$10
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

Demolition

- In-Ground Swimming Pool \$75
- Residential building (*Copies of all disconnected utilities and PA DEP notification required*) \$150
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

Small Project Stormwater Management Fee

(effective January 4, 2016) – Residential Projects Only

- Fee In-Lieu of providing Stormwater Detention and Storage Facilities \$1.50/SF
(When adding more than 1,000 SF cumulative impervious surface and less than 5,000 SF)

NON-RESIDENTIAL CONSTRUCTION

New Non-Residential Construction

Building Valuation Dates (BVD) dated February 2023 (*Appendix A*)

\$ based on sq. ft.

Building square footage x BVD cost per SF x permit fee multiplier

Permit Fee Multiplier = .0085

- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50
- Scanning fee - \$10 + \$1/page of the plan set if not provided in PDF format \$25 minimum

Alterations / Additions

- First \$10,000 of cost or fraction thereof \$300
- Each additional \$1,000 of cost \$20
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50
- Scanning fee - \$10 + \$1/page of the plan set if not provided in PDF format \$25 min.

Interior Demolition

- Total area affected \$150+.25/SF
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

Demolition (Removal of Building)

Copies of all disconnected utilities and PA DEP notifications are required

- First 10,000 SF \$150 + \$.25/SF
- PA Construction Code Act 13 of 2004 Education & Training Program fee \$4.50

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

NON-RESIDENTIAL CONSTRUCTION (CONTINUED)

Roofing - must follow the 2018 Energy Code

- | | |
|--|--------------|
| ▪ Total roof area of work being done | \$200+.05/SF |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

ADDITIONAL PERMIT FEES - Residential and Non-Residential Projects

Zoning Review Fees

- | | |
|---|-------|
| ▪ New Construction | \$125 |
| ▪ Additions, alterations, and accessory structures, including detached garages and barns
gazebos, pergolas, swimming pools, sheds, walkways, driveways, expansions, and generators | \$75 |
| ▪ Chickens | \$75 |

Stormwater Management Site Plan Review - Non-Residential

- | | |
|-------------------|---------|
| ▪ Application fee | \$1,500 |
|-------------------|---------|

Plumbing

- | | |
|--|--------|
| ▪ Base fee (up to and including three new or replacement fixtures) | \$75 |
| ▪ For each additional fixture | \$20 |
| ▪ Water lateral connection | \$85 |
| ▪ Sewer lateral connection | \$45 |
| ▪ Manufactured / Mobile Home connection | \$50 |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

Electrical

- | | |
|--|--------------|
| ▪ \$15 per \$1,000 of estimated cost | \$45 minimum |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

Alarms & Special Hazard Systems

- | | |
|--------------------------------------|---------------|
| ▪ \$15 per \$1,000 in estimated cost | \$150 minimum |
|--------------------------------------|---------------|

HVAC

- | | |
|--|---------------|
| ▪ Residential - \$15 per \$1,000 of estimated cost | \$150 minimum |
| ▪ Non-Residential - \$20 per \$1,000 of estimated cost | \$150 minimum |

Sprinkler / Fire Suppression System (Closed-loop and Open-loop Geothermal well installations require an MCHD permit)

- | | |
|--|--------|
| ▪ First \$2,000 of estimated cost | \$100 |
| ▪ Each additional \$1,000 of cost | \$30 |
| ▪ Fireplace - Gas Insert | \$75 |
| ▪ New Fireplace - Wood Burning Stove - Outdoor Fireplace | \$150 |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

ADDITIONAL PERMIT FEES - Residential and Non-Residential Projects (CONTINUED)

Wells (requires MCHD permit)

- | | |
|--|--------|
| ▪ Base fee | \$75 |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

Lawn Irrigation Systems (May not be installed within the Public Right-of-Way)

- | | |
|--|--------|
| ▪ Base fee | \$75 |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

Use & Occupancy

(Use & Occupancy Permit application required per Chapter 230-161)

- | | |
|---|-------|
| ▪ Residential (new construction only, IRC) | \$150 |
| ▪ Manufactured/Mobile home | \$100 |
| ▪ Non-Residential (new, re-occupancy, change of use, IBC) | \$300 |
| ▪ Change of Business Name and/or Ownership only | \$100 |
| ▪ Each additional tenant/occupant within a shared space | \$50 |
| ▪ Temporary Construction/Office trailer | \$100 |

Blasting - Tracking Permit

- | | |
|--|--------|
| ▪ Base fee | \$75 |
| ▪ PA Construction Code Act 13 of 2004 Education & Training Program fee | \$4.50 |

Grading

Grading Permit application required (per Chapter 205 of the Code of Montgomery Township - unless otherwise noted).

- | | |
|------------|---------|
| ▪ Base fee | \$1,500 |
|------------|---------|

Fences

- | | |
|---|-------|
| ▪ Not Crossing an Easement | \$75 |
| ▪ Crossing Easement - Fence Easement Agreement (Recorded with the County) | \$250 |

Signs

Sign Permit application required (per Chapter 230, Article XVII of the Code of Montgomery Township)

- | | |
|--|------------|
| ▪ Wall sign | \$175 |
| ▪ Pole sign/monument/free-standing signs | \$225 |
| ▪ Change of face for wall and freestanding signs | \$75 |
| ▪ Per directional signs per code | \$75 |
| ▪ Billboard Signs- new/replacement also need Building Permit | \$500/face |

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

MISCELLANEOUS PERMITS, APPLICATIONS, AND FEES

Temporary Signs / Banners

7-day increments are allowed 14 times per calendar year, with one (1) on-lot sign per street frontage.

▪ Up to 32 square feet	\$20/week
▪ Up to 48 square feet	\$25/week
▪ Up to 60 square feet	\$30/week
▪ Up to 90 square feet	\$40/week
▪ Up to 120 square feet	\$50/week

**Each Additional 7 Days- 50% fee reduction at initial issuance*

Temporary Retail Sales Permit* - required (per ordinance #83) **License fee may be doubled if business commences before a license is issued.*

Temporary Show \$10/merchant

Where itinerant (temporary) merchants form part of a show that is organized and booked by one or more promoters, the promoter or promoters thereof shall be responsible for the payment of a license fee covering all such itinerant merchants. This fee is for the specific show for which it is booked and shall run for a period not to exceed seven (7) days.

Temporary Retail Business

▪ Up to 7 days	\$50
▪ 8 - 30 days	\$150
▪ 31 - 60 days	\$300
▪ 61 - 120 days	\$450

Special Events Permit \$100/event
must follow 2018 IBC)

Mobile Food Vendor Permit

▪ Non-Residential Site	\$100 (max 30 days)
▪ Residential Site	\$25/event

Major Home Occupation Permit (by Special Exception) \$75

Minor / No Impact Home Occupation Permit \$75

Massage Establishments, Alternative Therapy Establishments

▪ Annual license application fee per Chapter 138	\$100/establishment
--	---------------------

Alternative Therapy Technicians (within establishments)

▪ Annual license application fee per Chapter 138	\$25/technician
--	-----------------

Street Tree Replacement Permit

▪ Per Chapter 189	\$25/tree
-------------------	-----------

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

MISCELLANEOUS PERMITS, APPLICATIONS, AND FEES (CONTINUED)

Contractor Registration

- New Residential Construction and All Commercial Projects and Contractors without a valid PA HIC# \$50/year

Collection Bins

Application required (per ordinance #94-33)

- Annual fee \$100/bin

Township Property Access Agreement

- Application Fee \$100
- Minimum escrow \$2,000

Highway / Road Occupancy Permit

Required per Second Class Township Code, Article XI, Section 1156 - Road opening, boring, and excavation in any Township highway, roadway, right-of-way, public easement, sidewalk, curb, footpath, or bike path having an improved or unimproved surface.

- Application Fee \$50
- Per 100 Linear Feet or fraction thereof \$100
- Other work performed within the Right-of-Way other than above shall be in accordance with the fee schedule established by the Pennsylvania State Association of Township Supervisors and made part of this schedule.
- An escrow for street openings may be required in the minimum amount of \$500 to be held for two years after the final restoration.
- Work performed within Montgomery Township's Rights-of-Ways shall be in accordance with Chapter 203, Publication 408, and Chapter 459 of Title 67 of the Pennsylvania Code, entitled "Occupancy of Highways by Utilities," as amended. Applications for permits shall pay the Township at the time of application the fee set forth above. If a permittee will be performing a substantial amount of work within the right-of-way, the Township may, at its discretion, require the applicant to execute an agreement or provide security, or both, as a prerequisite to the issuance of the permit. If security is required, it shall be delivered to the Township in a form and amount acceptable to the Township and shall guarantee construction inspections, restoration, and maintenance of the highway for a period of at least five years after acknowledged completion of the permitted work. At least 15 days prior to opening more than 50 linear feet of any area within the right-of-way, the permittee shall deliver photo/video documentation to the Township office verifying the preconstruction condition of the area within the rights-of-way and any area to be disturbed on private property. Prior to entering the property outside the right-of-way, the applicant shall obtain written permission from the owner and forward a copy of such permission form to the Township.

Building and Zoning Certification - Application for Zoning and Building Certification required

- Zoning Certification \$100/Item Requested

Building Code Appeals Board - Appeals of any order or decision of a Building Code Official or Building Inspector.

- Application fee \$1,500
- Escrow (unless waived by the Board of Supervisors) \$1,500
- Continuance request \$400

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

MISCELLANEOUS PERMITS, APPLICATIONS, AND FEES (CONTINUED)

Penalties

- | | |
|---|--------------------|
| ▪ Permits obtained as a result of a stop-work order being issued and/or construction, installation, etc., that has been started or completed without a permit | Normal fee X2 |
| ▪ The exact cost incurred by the Township plus administrative fees for special tests and/or agencies required to determine compliance with concealed construction and/or work completed prior to obtaining a permit. They may also be required to produce their own approved proof of compliance (i.e., compaction test). | Special Inspection |
| ▪ Outside Plan Review/Site Visit | Consultant fee |
| ▪ Per visit in excess of two on the same matter (i.e. framing inspection) fees must be paid before further inspections take place. | \$85 |

The Township retains the right to recover any costs incurred for the use of outside consultants for the purposes of additional reviews or testing.

BOARD OF SUPERVISORS HEARING APPLICATIONS

Curative Amendment

- | | |
|---|----------|
| ▪ Application fee | \$5,000 |
| ▪ Escrow | \$10,000 |
| ▪ Each applicant requested postponement or continuance. | \$500 |

Conditional Use

- | | |
|--|---------|
| ▪ Application fee for residential hearing for land uses specifically authorized as Conditional Use under the zoning ordinance. | \$1,000 |
| ▪ Escrow | \$2,500 |
| ▪ Application fee for non-residential hearing for land uses specifically authorized as Conditional Use under the zoning ordinance. | \$1,500 |
| ▪ Escrow | \$2,500 |

Zoning Map / Text Amendment

- | | |
|--|---------|
| ▪ Application fee | \$2,000 |
| ▪ Escrow | \$5,000 |
| ▪ All fees and deposits shall be paid when the application is filed, payable to Montgomery Township. | |
| ▪ Escrow deposits will be returned to the applicant, without interest, after the proceedings are complete and all appropriate charges have been made to the escrow account. If the costs of the proceedings are more than the escrow deposit, the applicant will be responsible for the difference, payable monthly as billed, by paying additional funds into the escrow account. Appropriate costs and charges include but are not limited to: | |
| ▪ Notes of testimony (official file copy), transcription costs, | |
| ▪ 50 percent of Stenographer appearance costs | |
| ▪ and/or Advertising costs | |

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

BOARD OF SUPERVISORS HEARING APPLICATIONS (CONTINUED)

- All application fees paid are non-refundable and intended to cover all overhead, administrative, and miscellaneous expenses of the Township.
- Administrative fee of 7.5% of charges incurred for all escrow charges.
- The Township retains the right to recover any costs incurred for the use of outside consultants for the purposes of additional reviews or testing.
- Legal fees
- Overdrawn Charge of \$25 per month assessed against an applicant who is delinquent by more than 21 days in funding overdrawn escrow account.
- 1.5% monthly interest charge on unpaid accounts receivable balance

ZONING HEARING BOARD FEES AND ESCROWS

Variances, Special Exceptions, Appeals from Orders and Decisions of the Zoning Officer, Substantive Challenges, Non-Conforming Uses from the requirement of the Zoning Ordinances and other Ordinances of Montgomery Township, and documents fee. Zoning Hearing Board - A notice of Appeal application is required.

Residential

- | | |
|--|-------|
| ▪ A lot on which a residential dwelling exists or for a lot in a residential district that is intended to be utilized for residential use. | \$600 |
| ▪ Each applicant requested a postponement, continuance, or extension by written request. | \$300 |

All other Zoning Districts or Non-Residential Uses

- | | |
|--|---------|
| ▪ A lot in any district other than residential, except when a request for a non-residential use | \$1,200 |
| ▪ Each applicant requested a postponement, continuance, or extension request by written request. | \$500 |

The non-conforming use fee shall be based on the zoning district and the requested use, as noted above. Variance for non-conforming shall be determined by the nature of variance as to use and/or adjoining property having the greatest bordering line as to its zoning classification.

Substantive Validity Challenges

- | | |
|--|----------|
| ▪ Application Fee | \$5,000 |
| ▪ Escrow | \$10,000 |
| ▪ Each applicant requested a postponement, continuance, or extension request by written request. | \$500 |
| ▪ All fees and deposits shall be paid when the application is filed, payable to Montgomery Township. | |
| ▪ All application fees paid are non-refundable. | |
| ▪ Appropriate costs and charges include but are not limited to: | |
| ▪ Notes of testimony (official file copy) - transcription costs | |
| ▪ 50 percent of the Stenographer's appearance costs | |

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

ZONING HEARING BOARD FEES AND ESCROWS (CONTINUED)

- Zoning Hearing Board Members Compensation (proportioned among the members of applicants per meeting)
- Advertising costs
- Concurrent applications - An applicant who seeks more than one form of relief in his application shall pay the highest of applicable fees.
- Legal fees
- The Township retains the right to recover any costs incurred for the use of outside consultants for the purposes of additional reviews or testing.

SUBDIVISION & LAND DEVELOPMENT APPLICATION

Formal Sketch Plan Review (optional)

- | | |
|---------------------------------------|---------|
| ▪ Minor Subdivision / Lot Line Change | |
| ▪ Application fee | \$300 |
| ▪ Escrow | \$3,000 |
| ▪ Major Subdivision / Non-Residential | |
| ▪ Application fee | \$600 |
| ▪ Escrow | \$5,000 |

Waiver of Land Development Process Application

- | | |
|-------------------|---------|
| ▪ Application Fee | \$300 |
| ▪ Escrow | \$5,000 |

Preliminary and Final Plan Submissions

Filing Fees

- | | |
|--|---------|
| ▪ Residential base fee | \$1,000 |
| ▪ Per unit and / or lot (whichever is greater) | \$75 |
| ▪ GIS System Update Fee | \$350 |
| ▪ Non-Residential base fee | \$2,500 |
| ▪ Per unit and / or lot or building | \$150 |
| ▪ GIS System Update Fee | \$350 |

Escrow Deposits

- | | |
|---|----------|
| ▪ Single Lot Land Development – Residential and Non-Residential | \$5,000 |
| ▪ Multi Lot Land Development (2 or more lots or units, Residential and Non-Residential) | \$10,000 |
| ▪ Multi-Lot Subdivision – Residential and Non-Residential | |
| ▪ Minor Subdivision (2 lot) | \$5,000 |
| ▪ Major Subdivision – (3 or more lots) | \$10,000 |

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

SUBDIVISION & LAND DEVELOPMENT APPLICATION (CONTINUED)

Additional Fees

- Montgomery County Planning Commission Act 247 Review Fee (**Appendix B**)
- The Township retains the right to recover all costs incurred for outside consultants, including the Township Engineer, Township Traffic Engineer, Landscape Architect, Township Solicitor, etc.
- The Township retains the right to recover any costs incurred for the use of outside consultants for the purposes of additional reviews or testing.
- Administrative fees – 7.5% of costs and charges incurred by the Township for approval of developer's plan review, final approval, and subsequent public improvement inspections.
- Legal Fees
- Fee per month assessed against an applicant who is delinquent by more than 21 days in funding an overdrawn escrow account. 1.5% monthly interest charge on the unpaid accounts receivable balance.
- The Solicitor and Township Engineer will determine the amount of escrow for Public Inspection Costs based on calculations/estimates. The amount is included in the Land Development Agreement.

Park & Recreation Fees / Impact Fee - Per the subdivision & land development ordinance requirements.

- | | |
|--|---------------------------|
| ▪ Residential - per dwelling unit, unless noted in Developer's Agreement | \$2,000 |
| ▪ Non-Residential - up to 10,000 square feet | \$0.50/SF up to 10,000SF |
| | \$.025/SF over 10,000/SF* |

****Unless noted in the developers' agreement***

Fee in Lieu Costs (Trees / Landscaping)

- | | |
|---|-------|
| ▪ Shade Trees 3" min. caliper, 14-16' height | \$600 |
| ▪ Shade Trees 2" min. caliper, 12-14' height | \$450 |
| ▪ Replacement Shade Trees 2.5" min. caliper | \$500 |
| ▪ Evergreen Trees 8-10' min. height | \$550 |
| ▪ Ornamental/Flowering Trees 1.25" min. caliper, 8-10' height | \$400 |
| ▪ Deciduous and Evergreen Shrubs | \$90 |

Industrial Development Authorities

- | | |
|----------------|-------|
| ▪ IDA Hearings | \$500 |
|----------------|-------|

Flood Plain Map Changes

- | | |
|--|---------|
| ▪ Escrow minimum to cover the cost of the Township Engineer review and Administrative time | \$5,000 |
|--|---------|

Liquor License Application

- | | |
|--|---------|
| ▪ Application for Transfer of Liquor License | \$1,500 |
| ▪ Escrow | \$1,500 |

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PLANNING & ZONING

MISCELLANEOUS

Fees in this section are subject to change as amended by resolution.

▪ Zoning Ordinance (picked up)	\$35
▪ Zoning Ordinance (mailed)	\$45
▪ Zoning Map (picked up)	\$15
▪ Zoning Map (mailed)	\$25
▪ Subdivision Ordinance (picked up)	\$35
▪ Subdivision Ordinance (mailed)	\$45
▪ Zoning Hearing Transcripts	Stenographer Cost
▪ Zoning Hearing Board Opinion and Order	\$.25/page
▪ Recycling Bin	\$10
▪ Memorial Plaque - Memorial Grove	\$195
▪ Reproduction of Large Format Material	Twp. cost plus 15%
▪ Building Inspection for two or more re-inspections	\$85/hr
▪ Copies (black and white)	\$.25/page
▪ Copies (color)	\$.50/page
▪ Copies/Scans Large Format	Actual Cost

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

COMMUNITY & RECREATION CENTER

The Montgomery Township Community and Recreation Center is located at:
1030 Horsham Road, Montgomeryville, PA - 267-649-7200

MEMBERSHIP RATES:

Membership includes the Fitness Facility, all Group Exercise Classes, an Indoor Walking/Running Track, and special program discounts.

	<u>Annual Memberships</u>		<u>3-Month Memberships</u>	
	Township Residents	Non-Residents	Township Residents	Non-Residents
Individual Adult (ages 18-61)	\$225	\$285	\$75	\$90
Individual Youth (ages 3-7)	\$140	\$190	\$60	\$81
Individual Senior (ages 62+)	\$140	\$190	\$60	\$81
Household (up to 5 members) *	\$440	\$565	\$155	\$179
Household of 2 under the age of 62	\$375	\$500	\$125	\$149
Household of 2 over the age of 62	\$240	\$315	\$80	\$95
Household Add-Ons				
Extra Child	\$30	\$30	\$40	\$40
Extra Adult	\$40	\$40	\$55	\$55
Grandchild (under the age of 18)			\$30	\$30

* 2 Adults + 3 Children under 18 per household before additional charges

FACILITY RENTAL FEES:

	Resident/ CRC Member	Non-Resident	Township Business	Non-Township Business
Gymnasium (full)	\$80	\$105	\$105	\$130
Gymnasium (half)	\$55	\$75	\$75	\$90
Event Room (full)	\$80	\$105	\$105	\$130
Event Room (half)	\$55	\$75	\$75	\$90
Senior Lounge	\$55	\$75	\$75	\$90
Youth Lounge	\$35	\$55	\$55	\$70
Conference Room	\$35	\$55	\$55	\$65
Catering Kitchen (<i>flat fee</i>)	\$45	\$45	\$45	\$45

All rates shown above are per hour unless otherwise noted

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

FIRE SERVICES

FIRE SERVICES FEES

Annual Fire Inspections

▪ 0-2,999 sq. ft.	\$100
▪ 3,000-4,999 sq. ft.	\$155
▪ 5,000-9,999 sq. ft.	\$215
▪ 10,000-29,999 sq. ft.	\$260
▪ 30,000-49,999 sq. ft.	\$305
▪ 50,000-99,999 sq. ft.	\$475
▪ 100,000 > sq. ft.	\$655

Re-Inspection Fees

▪ 2 nd Re-Inspection	\$75
▪ 3 rd Re-Inspection	\$75
▪ 4 th Re-Inspection by the Fire Chief	\$205

Reports

▪ Fire Response Report	\$40
▪ Fire Origin and Cause Investigation Report	\$100
▪ Fire Scene Photo Images	\$100

Reimbursement Rates for Recovery of Emergency Response Cost

▪ Fire Command SUV	\$25/hr
▪ One-ton Pick-up Truck	\$25/hr
▪ Rescue Fire Truck	\$100/hr
▪ Fire Truck - Pump Capacity 1,500 gpm	\$95/hr
▪ Fire Truck with Ladder (95 feet) 100	\$190/hr
▪ Fire Captain, special duty rate	\$105/hr
▪ Firefighter, special duty rate	\$90/hr
▪ Part-time Firefighter, special duty rate	\$50/hr

Miscellaneous

▪ Truss Placards	\$25/ea
▪ Flares, case of 36	\$150/case
▪ Oil Dry, 40 lb. bag	\$20/bag

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

PARKS & RECREATION

FACILITY AND FIELD RENTALS

	Resident	Non-Resident
Pavilion / Gazebo	\$5/hr	\$25/hr
Basketball / Tennis / Volleyball Courts / Street Hockey	\$5/hr	\$25/hr
Baseball / Softball / Soccer Fields	\$5/hr	\$25/hr

Tournaments

All tournaments May 1st - November 15th \$200 per field per day

Special Events

Payment to be submitted with permit

Permits are obtained through Montgomery Township's Planning & Zoning Department

Fundraising Events for Non-Profit Organizations

Fee will be waived as long as 100% of the proceeds, after expenses, are donated to a charitable organization

Fellowship Park

125 Meadowood Drive, Montgomeryville, PA

Basketball Court
Soccer Field
Softball Field
Tennis Courts (4)
Volleyball Court

Whistlestop Park

88 County Line Road, Chalfont, PA

Baseball Field
Softball Field - Lights
Basketball Court
Street Hockey Court

Municipal Building - Gazebo Park

1001 Stump Road, Montgomeryville, PA

Gazebo

William F. Maule Park at Windlestrae - Zehr

1238 Stump Road, North Wales, PA

Soccer Fields (3)

Spring Valley Park

200 Claremont Drive, Lansdale, PA

Pavilion - Lights (1)
Baseball Fields (4)
Basketball Courts - Lights (2)
Sand Volleyball Court
Soccer Fields (4)
Street Hockey Court - Lights
Tennis Courts - Lights (4)

William F. Maule Park at Windlestrae - Rose Twig

1147 Kenas Road, North Wales, PA

Pavilion (1)
Basketball Courts (2)
Soccer Fields (2)
Softball Fields (3)
Street Hockey (1)
Tennis Courts (4)

Whispering Pines Park

Orchard Drive,

Basketball Court
Street Hockey Court

William F. Maule Park at Windlestrae

1447 Kenas Road, Montgomeryville, PA

Pavilion - Lights (1)
Baseball Fields - Lights (2)
Baseball Fields - No Lights (2)
Soccer Fields - Lights (2)

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

POLICE SERVICES

POLICE FEES

Fines

- Violation of Parking Regulations (Changed by Ordinance) ☐ \$15

Fingerprinting

\$15*

**Fee waived upon proof of township residency or employment in Montgomery Township at the time of fingerprinting*

Flares – per case of 36

\$150

Multimedia

- Digital Photograph-first Image \$30
- Digital Photograph-additional images \$10/ea
- Video recording \$100/ea
- Flash drive Traffic Crash Photo Images \$100/ea

Reports – Crash & Incident

- Initial state report \$15
- Supplemental accident reports \$5/page
- Initial crime report \$15
- Supplemental pages for report \$5/page

Special Duty

- Officer \$146/hr
- Police vehicle \$25/hr

Stray Dog

- First day \$20
- Feeding & detaining each additional day (payable before the dog is released) ☐ \$15/day

Solicitation Permits (Transient Merchants)

- Daily \$40
- Monthly \$200

Towing & Storage Fees (by gross vehicle weight)

- Towing, Class 1 through 4 - Light duty, to 11,000 lbs. \$170
- Towing, Class 5 through 8 - Medium duty, 11,001 to 26,000 lbs. \$225
- Towing, Class 9 and above - Heavy Duty, Over 26,000 lbs. \$600/hr
- Storage, Class 1 through 4 - Light duty, to 11,000 lbs. \$55
- Storage, Class 5 through 8 - Medium duty, 11,001 to 26,000 lbs. \$70
- Storage, Class 9 and above- Heavy Duty, Over 26,001 lbs. \$70
- Additional charge if a vehicle is stored within a building (Per day) \$50
- Oil Dry, per 40 lb. bag \$20

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

POLICE SERVICES

POLICE FEES (CONTINUED)

Additional Charges (to be added to the basic towing fee)

▪ Hourly rate for labor after the first ½ hour	\$55
▪ Hourly rate for labor for extra staff after the first ½ hour	\$55
▪ Towing outside Montgomery Township	\$4/mile
▪ Towing of impounded vehicles from Police Department to salvor	\$50
▪ Towing of Township vehicles	\$75
▪ Towing of vehicles for other law enforcement agencies	\$75
▪ Towing of Township vehicles outside Montgomery Township	\$75
▪ <i>Plus, per mile charge outside Township boundaries</i>	\$4/mile
▪ Lockouts	\$60
▪ Tire change	\$60
▪ Jump-start	\$60
▪ Gate fee (charged only outside of regular business hours, as defined in towing agreement)	\$35
▪ Winching (only)	\$75
▪ Crash Wrap	\$25/window \$50/side

MONTGOMERY TOWNSHIP 2026 FEE SCHEDULE

MISCELLANEOUS

MISCELLANEOUS FEES

▪ Amusement Tax License - Initial License	\$60
▪ Amusement Tax License - Annual renewal	\$30
▪ Amusement Tax License - Temporary Business	\$30
▪ License for Business Privilege / Mercantile Tax	\$25
▪ Copy charge	\$0.25/page
▪ Return check fee	\$30
▪ Credit Card Fees	Actual cost
▪ Township Billable Labor Hours for Service on Roads, Streets & Facilities	
▪ Foreman	\$89/hr
▪ Traffic Signal Technician	\$89/hr
▪ Crew Tech Equipment Operator	\$89/hr
▪ General Laborer	\$58/hr
▪ Billable Equipment Rates - per FEMA's Equipment Rate Schedule Dated August 15, 2019 (Appendix C)	
▪ Billable Parts & Material Supplies	Township cost
▪ Court Reporting Fee	Township cost
▪ Tax Collector Duplicate Fee	\$10
▪ Tax Collector Certification Fee	\$25

Building Valuation Data – FEBRUARY 2025

The International Code Council is pleased to provide the following Building Valuation Data (BVD) for its members. The BVD will be updated at six-month intervals, with the next update in August 2025. ICC strongly recommends that all jurisdictions and other interested parties actively evaluate and assess the impact of this BVD table before utilizing it in their current code enforcement related activities.

The BVD table provides the “average” construction costs per square foot, which can be used in determining permit fees for a jurisdiction. Permit fee schedules are addressed in Section 109.2 of the 2024 *International Building Code* (IBC) whereas Section 109.3 addresses building permit valuations. The permit fees can be established by using the BVD table and a Permit Fee Multiplier, which is based on the total construction value within the jurisdiction for the past year. The Square Foot Construction Cost table presents factors that reflect relative value of one construction classification/occupancy group to another so that more expensive construction is assessed greater permit fees than less expensive construction.

ICC has developed this data to aid jurisdictions in determining permit fees. It is important to note that while this BVD table does determine an estimated value of a building (i.e., Gross Area x Square Foot Construction Cost), this data is only intended to assist jurisdictions in determining their permit fees. This data table is not intended to be used as an estimating guide because the data only reflects average costs and is not representative of specific construction.

This degree of precision is sufficient for the intended purpose, which is to help establish permit fees so as to fund code compliance activities. This BVD table provides jurisdictions with a simplified way to determine the estimated value of a building that does not rely on the permit applicant to determine the cost of construction. Therefore, the bidding process for a particular job and other associated factors do not affect the value of a building for determining the permit fee. Whether a specific project is bid at a cost above or below the computed value of construction does not affect the permit fee because the cost of related code enforcement activities is not directly affected by the bid process and results.

Building Valuation

The following building valuation data represents average valuations for most buildings. In conjunction with IBC Section 109.3, this data is offered as an aid for the building official to determine if the permit valuation is underestimated. Again it should be noted that, when using this data, these are “average” costs based on typical construction methods for each occupancy group and type of construction. The average costs

include foundation work, structural and nonstructural building components, electrical, plumbing, mechanical and interior finish material. The data is a national average and does not take into account any regional cost differences. As such, the use of Regional Cost Modifiers is subject to the authority having jurisdiction.

Permit Fee Multiplier

Determine the Permit Fee Multiplier:

1. Based on historical records, determine the total annual construction value which has occurred within the jurisdiction for the past year.
2. Determine the percentage (%) of the building department budget expected to be provided by building permit revenue.
- 3.

$$\text{Permit Fee Multiplier} = \frac{\text{Bldg. Dept. Budget} \times (\%)}{\text{Total Annual Construction Value}}$$

Example

The building department operates on a \$300,000 budget, and it expects to cover 75 percent of that from building permit fees. The total annual construction value which occurred within the jurisdiction in the previous year is \$30,000,000.

$$\text{Permit Fee Multiplier} = \frac{\$300,000 \times 75\%}{\$30,000,000} = 0.0075$$

Permit Fee

The permit fee is determined using the building gross area, the Square Foot Construction Cost and the Permit Fee Multiplier.

$$\text{Permit Fee} = \text{Gross Area} \times \text{Square Foot Construction Cost} \times \text{Permit Fee Multiplier}$$

Example

Type of Construction: IIB

Area: 1st story = 8,000 sq. ft.

2nd story = 8,000 sq. ft.

Height: 2 stories

Permit Fee Multiplier = 0.0075

Use Group: B

1. Gross area:
Business = 2 stories x 8,000 sq. ft. = 16,000 sq. ft.
2. Square Foot Construction Cost:
B/IIB = \$265.76/sq. ft.
3. Permit Fee:
Business = 16,000 sq. ft. x \$265.76/sq. ft x 0.0075
= \$31,891.20

Important Points

- The BVD is not intended to apply to alterations or repairs to existing buildings. Because the scope of alterations or repairs to an existing building varies so greatly, the Square Foot Construction Costs table does not reflect accurate values for that purpose. However, the Square Foot Construction Costs table can be used to determine the cost of an addition that is basically a stand-alone building which happens to be attached to an existing building. In the case of such additions, the only alterations to the existing building would involve the attachment of the addition to the existing building and the openings between the addition and the existing building.
- For purposes of establishing the Permit Fee Multiplier, the estimated total annual construction value for a given time period (1 year) is the sum of each building's value (Gross Area x Square Foot Construction Cost) for that time period (e.g., 1 year).
- The Square Foot Construction Cost does not include the price of the land on which the building is built. The Square Foot Construction Cost takes into account everything from foundation work to the roof structure and coverings but does not include the price of the land. The cost of the land does not affect the cost of related code enforcement activities and is not included in the Square Foot Construction Cost.

Square Foot Construction Costs ^{a, b, c}

Group (2024 International Building Code)	IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB
A-1 Assembly, theaters, with stage	337.41	325.40	315.80	303.35	283.46	275.24	292.98	264.14	254.04
A-1 Assembly, theaters, without stage	309.77	297.76	288.16	275.71	256.07	247.85	265.35	236.75	226.65
A-2 Assembly, nightclubs	269.42	261.52	253.31	243.65	228.21	222.01	235.29	207.53	199.66
A-2 Assembly, restaurants, bars, banquet halls	268.42	260.52	251.31	242.65	226.21	221.01	234.29	205.53	198.66
A-3 Assembly, churches	314.40	302.40	292.80	280.35	260.82	252.61	269.98	241.51	231.40
A-3 Assembly, general, community halls, libraries, museums	264.03	252.03	241.42	229.98	209.33	202.12	219.61	190.01	180.91
A-4 Assembly, arenas	308.77	296.76	286.16	274.71	254.07	246.85	264.35	234.75	225.65
B Business	298.43	287.83	277.50	265.76	242.70	234.06	255.55	216.90	206.96
E Educational	282.06	272.26	263.65	252.74	235.87	223.82	244.04	206.65	200.02
F-1 Factory and industrial, moderate hazard	164.17	156.25	146.41	140.89	125.45	119.36	134.33	104.02	96.87
F-2 Factory and industrial, low hazard	163.17	155.25	146.41	139.89	125.45	118.36	133.33	104.02	95.87
H-1 High Hazard, explosives	153.17	145.25	136.41	129.89	115.76	108.67	123.33	94.33	N.P.
H234 High Hazard	153.17	145.25	136.41	129.89	115.76	108.67	123.33	94.33	86.17
H-5 HPM	298.43	287.83	277.50	265.76	242.70	234.06	255.55	216.90	206.96
I-1 Institutional, supervised environment	274.98	265.13	255.66	246.00	225.17	219.12	245.49	202.80	195.56
I-2 Institutional, hospitals	469.18	458.58	448.25	436.51	411.45	N.P.	426.30	385.65	N.P.
I-2 Institutional, nursing homes	323.68	313.08	302.75	291.01	269.45	N.P.	280.80	243.65	N.P.
I-3 Institutional, restrained	314.93	304.33	294.00	282.26	261.70	252.06	272.05	255.55	223.96
I-4 Institutional, day care facilities	274.98	265.13	255.66	246.00	225.17	219.12	245.49	202.80	195.56
M Mercantile	201.08	193.18	183.97	175.31	159.52	154.32	166.95	138.84	131.97
R-1 Residential, hotels	278.14	268.29	258.82	249.16	227.83	221.78	248.64	205.46	198.22
R-2 Residential, multiple family	232.26	222.41	212.94	203.28	183.19	177.15	202.77	160.82	153.58
R-3 Residential, one- and two-family ^d	215.90	210.16	205.11	200.73	194.02	187.11	204.78	180.41	169.09
R-4 Residential, care/assisted living facilities	274.98	265.13	255.66	246.00	225.17	219.12	245.49	202.80	195.56
S-1 Storage, moderate hazard	152.17	144.25	134.41	128.89	113.76	107.67	122.33	92.33	85.17
S-2 Storage, low hazard	151.17	143.25	134.41	127.89	113.76	106.67	121.33	92.33	84.17
U Utility, miscellaneous	117.65	110.72	103.00	98.58	87.79	82.02	93.83	69.49	66.20

- a. Private Garages use Utility, miscellaneous
b. For shell only buildings deduct 20 percent
c. N.P. = not permitted
d. Unfinished basements (Group R-3) = \$31.50 per sq. ft.

Fees Base on Value:

Valuation: \$1,000 or less	Each	\$75
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Valuation: \$1,001 to \$999,999

Fee 1 of 2	Each	\$100
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Fee 2 of 2	Per \$1,000 Of Valuation	\$6
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Valuation: \$1,000,000 and above

Fee 1 of 2	Each	\$100
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Fee 2 of 2	Per \$1,000 Of Valuation	\$5
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MONTGOMERY COUNTY PLANNING COMMISSION (MCPC)

Act 247 Review Guidelines

For reviews in accordance with the Pennsylvania Municipalities Planning Code (Act 247) as amended

Effective May 1, 2018

Required Fees and Time Limits

To determine the applicable fee and review time limit for MCPC reviews, reference the appropriate section of the Pennsylvania Municipalities Planning Code as follows:

	Act 247 Section	Fee	Time Limit (days)
301.3	Comprehensive Plan Amendments	No	45
304	Public Facilities	No	45
305	Public School Facilities	No	45
408	Official Map	No	45
502	Subdivision and Land Developments	Yes	30
505	Subdivision & Land Development Ordinance Amendments	Yes*	30
609	Zoning Ordinance or Map Amendments	Yes*	30
609.1	Curative Amendments	Yes*	30

**** Fees will be charged for private petitions (developer/landowner) for zoning ordinance/map amendments, SALDO amendments and curative amendments. (See fee schedule)***

- A time limit may be extended if requested by the applicant or by the municipality. If a municipality requests a time extension, it must be in concurrence with the applicant.
- Whenever applications require more than one type of review or otherwise fall under more than one section of the Pennsylvania Municipalities Planning Code, the Montgomery County Planning Commission will attempt to complete all reviews within the shortest official time limit. However, MCPC reserves the right to use the maximum permitted time limit if needed.

Application Procedure

1. The applicant submits the plans and a completed Applicant Request for County Review form to the local municipality.
2. The municipality will submit the application to the county via an online 247 Submission Portal. After the county receives and verifies the submission for accuracy, the county will forward a summary of the application and a request for payment to the applicant's representative.
3. The applicant may pay any county fees online via a credit card or electronic check, or they may choose to send a check or money order to the county made payable to the MONTGOMERY COUNTY TREASURER. More specific instructions for both options will be sent with the application summary.

4. The review time limit is intended to begin when MCPC receives the application from the municipality provided applicable fees and any necessary information are promptly returned. Should payment or requested information go unresolved, the county may suspend or postpone the review time limit.
 5. In the event of a returned check, the MCPC review and its corresponding time limit will stop as of the date we receive notification. MCPC will notify the applicant and municipality. The review process will restart on the date MCPC receives the required fee.
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Fee Information

Resubmissions

The fee schedule and time limits will apply regardless of whether the submitted application is for the review of a tentative sketch, preliminary plan, or final plan. Once the initial fee has been received, MCPC charges a fee for the resubmission of subdivisions and land developments that are essentially the same as the former submission. A flat fee of \$125 is required for all residential subdivisions/land developments. No fee is required for residential subdivisions/land developments of 3 lots/units or less. A flat fee of \$190 is required for the resubmission all non-residential subdivisions/land developments. No fee is required for non-residential subdivisions/land developments of 3 lots or 3,000 square feet or less respectively. A subsequent plan is NOT a resubmission and requires full fee payment if it is more than 5 years after the previous submission, the proposed land use is changed, or the number of dwelling units or square footage has changed by more than 40% from the prior submission.

Waiver of Fees

Fees are waived for an application filed under the name of a governmental subunit of the United States or the Commonwealth of Pennsylvania, including school districts and authorities. This exemption does not apply to private nonprofit organizations except for volunteer fire companies and ambulance squads.

Refunds

If MCPC fails to complete its review within the required time limits, the fee will be returned to the applicant upon request, except in those instances involving an incorrect fee or incomplete application or when MCPC has been granted a time extension for the review.

Informal Reviews and Special Circumstances

Meetings with MCPC to discuss applications, either prior to or during the formal review process, are encouraged and free of charge. If the applicant requests the meeting, the local municipality will also be invited. Meetings and informal reviews do not replace the official formal review by MCPC. In addition, if a municipality requests any meetings, court appearances, redesigns, or other special events that are related to the MCPC review, no extra fees will be charged. Similar requests by developers will be charged appropriately in accordance with fees for staff services.

FEMA 2025 Schedule of Equipment Rates

#	Cost Code	Equipment	Manufacturer	Specifications	Capacity or Size	HP	Notes	Unit	2025 Rates
1	8010	Air Compressor	Miscellaneous Tank Mounted Air Compressor/25	41 CFM	to 10		Hoses Included	hour	\$ 1.80
2	8011	Air Compressor	Multiple D110054AT	103 CFM	to 50		Hoses Included	hour	\$ 20.13
3	8012	Air Compressor	Sullivan-Palatin D110054E	130 CFM	to 50		Hoses Included	hour	\$ 27.71
4	8013	Air Compressor	Grimmer Schmidt 175	175 CFM	to 90		Hoses Included	hour	\$ 28.29
5	8014	Air Compressor	Sullivan-Palatin D110054CA	400 CFM	to 145		Hoses Included	hour	\$ 58.41
6	8015	Air Compressor	Grimmer Schmidt 800	375 CFM	to 210		Hoses Included	hour	\$ 105.25
7	8016	Air Compressor	Imperial Rand KP1200WCU	1100 CFM	to 305		Hoses Included	hour	\$ 187.83
8	8017	Air Compressor	Sullivan 1600TQCA	1600 CFM	to 500		Hoses Included	hour	\$ 200.57
9	8040	Ambulance		GVW 6600 Pounds	to 150			hour	\$ 31.00
10	8041	Ambulance		GVW 11000 Pounds	to 210			hour	\$ 38.58
11	8050	Board, Arrow	Miscellaneous Trailer Mounted Arrow Boards		to 8		Trailer Mounted	hour	\$ 5.15
12	8051	Board, Message	Miscellaneous CMSBB		to 5		Trailer Mounted	hour	\$ 11.18
13	8060	Auger, Portable	Miscellaneous One Man Wheel Mount	18 in	to 6			hour	\$ 1.99
14	8061	Auger, Portable	Miscellaneous Portable Earth Auger	18 in	to 13			hour	\$ 4.89
15	8062	Auger, Tractor Mtd	Miscellaneous TLD Auger Mount	36 in	to 13		Includes digger, boom & mounting hardware	hour	\$ 2.94
16	8063	Auger, Truck Mtd	Miscellaneous DM Aug	24 in	to 100		3 x 6 x 10' Grappling	hour	\$ 50.79
17	8064	Hydraulic Post Driver	Miscellaneous VIB Aug	24 in	to 800		req'd Impact Hammer	hour	\$ 53.07
18	8065	Auger	Horizontal Directional Boring Machine	250 X 100	to 300		OO-1408 16-2009	hour	\$ 251.58
19	8067	Auger, Directional Boring Machine	Miscellaneous 7K - Horizontal Drilling Machines	7,000 lbs	to 25		Connected to use Misc. 26	hour	\$ 87.45
20	8067.1	Directional Boring Machine	Vermeer D24K5A (Julia 2003)	Spindle Torque 4000 ft/lb	Spindle Torque 4000 ft/lb	125		hour	\$ 210.47
21	8068	Bush Hog	New Holland 2720AM	72 in cutting width				hour	\$ 18.80
22	8069	Bush Hog	Vermeer MC3700	12 FT cutting width				hour	\$ 29.22
23	8069.1	Bush Hog	Bush Hog 2820 Average Retail Rental Rates	85 in cutting width				hour	\$ 45.42
24	8070	Automobile, Sedan	2021 Dodge Charger SAT	Pentastar 3.6L V-6 DOHC, variable valve control, regular unleade				mile	\$ 0.20
25	8071	Automobile, Pick-up	2023 RAM 1500 Tradesman	Pentastar 3.6L V-6 DOHC, variable valve control, regular unleade				hour	\$ 15.29
26	8073	Automobile, Police	2021 Dodge Charger Pursuit	Engine: 3.6L V6 or 5.7L HEMI Transmission: 8-Speed				hour	\$ 18.14
27	8074	Automobile, Police	2024 Dodge Durango Pursuit	AWD 3.6L V6 H4V VVT Pentastar Engine with ESS Transmission: 8-Speed Automatic, 8500R Transmission				hour	\$ 10.19
28	8075	Motorcycle, Police	2023 BMW S 1250 RT-R					hour	\$ 9.53
29	8075.1	Motorcycle, Police	2023 BMW R 1250 RT-R					mile	\$ 0.68
30	8076	Automobile, SUV Mid Size	2023 Ford Explorer XLT	EcoBoost 2.3L I-4 gasoline direct injection, DOHC, variable valv				hour	\$ 16.10
31	8077	Automobile, SUV Full Size	2023 Ford Expedition XLT	3.5L V6 24V FDI DOHC Twin Turbo				hour	\$ 25.03
32	8078	MRAP Armored Rescue Vehicle	Military Surplus Vehicle		375-450			hour	\$ 71.37
33	8079	MRAP C-MPV	gover 55000 Lbs		to 850			hour	\$ 63.32
34	8080	All Terrain Vehicle	Polaris Ranger SP 570	2 Seat with fuel box	up to 6000C	up to 50	None	hour	\$ 16.72
35	8081	All Terrain Vehicle	Polaris Ranger SP 570	4 Seat with fuel box	up to 6000C	up to 50	None	hour	\$ 17.45
36	8082	All Terrain Vehicle	Polaris Sportsman 850 Mud Edition	Single seater	up to 8500C	up to 80	None	hour	\$ 18.22
37	8083	All Terrain Vehicle	Polaris Sportsman 1000 Mud Edition	Single seater	up to 10000C	up to 100	None	hour	\$ 20.43
38	8084	All Terrain Vehicle	Polaris General XP 1000	2 seater	up to 10000C	up to 100	None	hour	\$ 22.50
39	8085	All Terrain Vehicle	Polaris General XP 1000	4 seater	up to 10000C	up to 100	None	hour	\$ 20.09
40	8086	All Terrain Vehicle	Polaris Expedition	2 seater (Over 600 lbs)	up to 10000C	up to 125	None	hour	\$ 14.47
41	8087	All Terrain Vehicle	Polaris Expedition ADV S	3 seater (Over 600 lbs)	up to 10000C	up to 125	None	hour	\$ 17.39
42	803.8	Drone Atomizer (Sprayer)	DJI AGAS T50	Drone comes with Liquid and Dry tanks, batteries, software and other necessary equipment to operate	100 pounds Dry & 40 Lbs Liquid		new	hour	\$ 20.27
43	8088.1	Drone Surveillance	Surveillance Drone	Pentastar USA GOV EDITION			None	hour	\$ 11.30
44	8111	Barge, Deck	Miscellaneous 100' Deck Cargo Barges	107x35x5'	N/A		Push by Tug Boat	hour	\$ 48.18
45	8112	Barge, Deck	Miscellaneous Deck 1100' Deck Cargo Barges	120x45x10-17'	N/A		Push by Tug Boat	hour	\$ 65.52
46	8113	Barge, Deck	Miscellaneous 1250' Deck Cargo Barges	140x45x10-17'	N/A		Push by Tug Boat	hour	\$ 101.95
47	8120	Boat, Tow	Miscellaneous 55' Tow Boats	50' - 64'	to 450		Steel	hour	\$ 118.13
48	8121	Boat, Tow	Miscellaneous 60-75' Tow Boats	50' - 64'	to 1050		Steel	hour	\$ 402.29
49	8122	Boat, Tow	Miscellaneous 70-95' Tow Boats	60' - 99'	to 1350		Steel	hour	\$ 892.62
50	8123	Boat, Tow	Miscellaneous 110' Tow Boats	100' - 134'	to 2000		Steel	hour	\$ 1,719.83
51	8124	Airboat	Miscellaneous 110' Tow Boats		450			hour	\$ 16.78
52	8125	Airboat	815 AGS Airboat w/engine unit		450			hour	\$ 41.20
53	8126	Swamp Buggy	ARCO Compact 900 Outfitter		96			hour	\$ 42.97
54	8129	Compressor 2 ton pavement roller	8'x 24'x 2430	to 70'	to 40			hour	\$ 18.55
55	8130	Boat, Tow	Miscellaneous Rowboat		N/A		heavy duty	hour	\$ 1.09
56	8131	Boat, Runabout	Marine Equipment Runabouts - 13		60			hour	\$ 11.14
57	8132	Boat, Tender	Marine Equipment Tenders - 12	to 18'	to 100		Inboard with 360 degree drive	hour	\$ 18.45
58	8133	Boat, Push	Miscellaneous 400' Push Boats	to 49'	to 435		Flat hull	hour	\$ 215.17
59	8134	Boat, Push	Miscellaneous 525' Push Boats	50' - 74'	to 525		Flat hull	hour	\$ 262.75
60	8135	Boat, Push	Miscellaneous 705' Push Boats	50' - 74'	to 705		Flat hull	hour	\$ 442.92

FEMA 2025 Schedule of Equipment Rates

61	8196	Boat, Pouch	Miscellaneous 870 - Push Boat	30' - 24'	30' - 24'	to 870	Flat hull	hour	\$	356.92
62	8197	Boat, Debris Removal Skiff	Boat, Removal skiff	Length 48'	Length 48'	to 200	New 2023 rate	hour	\$	266.12
63	8198	Boat, Jet	Boat, jet (200HP/300 XHP Plus Motors)	Length 20' 4"	Length 20' 4"	to 300	Shallow Draft	hour	\$	10.87
64	8199	Boat, Tug	Miscellaneous 100 - Inland Tug Boats	Length 16'	16'	to 100	Shallow Draft	hour	\$	74.20
65	8141	Boat, Tug	Miscellaneous 175 - Inland Tug Boats	Length 18'	18'	to 175	With Steering Nozzle	hour	\$	95.44
66	8142	Boat, Tug	Miscellaneous 250 - Inland Tug Boats	Length 18'	20'	to 250	With Steering Nozzle	hour	\$	139.25
67	8143	Boat, Tug	Miscellaneous 380 - Inland Tug Boats	Length 40'	40'	to 380	Standard Rudder	hour	\$	244.03
68	8144	Boat, Tug	Miscellaneous 700 - Inland Tug Boats	Length 51'	51'	to 700	Twin Screw	hour	\$	390.09
69	8145	Jet Ski	Yamaha Vx	Gasoline	Gasoline			hour	\$	9.06
70	8147	Boat, Inflatable Rescue Raft	Zodiac CR10 Solar 1073"		Diesel			hour	\$	0.81
71	8148	Boat, Runabout	Marine Equipment Runabouts - L3	Gasoline	Gasoline			hour	\$	64.82
72	8149	Boat, Removable engine	2000 Johnson Outboard Motor	Gasoline	Gasoline			hour	\$	2.01
73	8149.1	Boat, Recreational	Outboard motor	Canoe compatible with up to 2 outboard motors	36' long			hour	\$	48.65
74	8149.2	Boat, Recreational	Outboard motor	Canoe compatible with up to 2 outboard motors	36' long			hour	\$	44.02
75	8149.3	Boat, Police	Length 25'	Full Cabin Boat for patrol, response, boat security, law enforcement and search and rescue (SAR). Boat can be equipped with various brand and type outboard motors.	25' long			hour	\$	34.50
76	8150	Self-Propelled Pavement Broom	Liv-Mor 6HC/6HC			to 17		hour	\$	13.05
77	8151	Broom, Pavement, Mounted	Milneous TRAC MOUNT PTO DRIVE - Non-Mounting Pavement Bro	72"	72"			hour	\$	4.67
78	8153	Self-Propelled Pavement Brooms	Boze RC-350 (4HC, 1001)	50"	36"	to 100	Add Prime Mover cost for total rate	hour	\$	5.49
79	8154	Broom, Pavement, Full	Miscellaneous TRACTION PT - Full Type Pavement Brooms	84"	84"	to 20		hour	\$	40.44
80	8154.1	Self-Propelled Pavement Brooms	Subcat 853 (4HC, 2001)					hour	\$	24.85
81	8155	Self-Propelled Pavement Brooms	Tecumseh 15066		6 or 8 FT broom heads	to 35		hour	\$	35.65
82	8157	Sweeper, Pavement	Ogyn - Pelican SE	48" & 36" broom widths, 3.8-CY hopper		to 110		hour	\$	100.34
83	8158	Sweeper, Pavement	Five Star - Broom Bear	Max 110" sweep width, 4.5-CY hopper		to 250		hour	\$	123.69
84	8180	Bus				185		hour	\$	12.34
85	8181	Bus				100		hour	\$	13.26
86	8182	Bus				230		hour	\$	15.70
87	8183	Blower				27		hour	\$	20.83
88	8183.1	Miniquip Sprayer	Adapco - Guardian 95 ES	to 188 CFM				hour	\$	18.19
89	8184	Backpack Blower						hour	\$	2.22
90	8185	Walkbehind Blower				13		hour	\$	2.05
91	8187	Chainsaw	Bar length = 20"	8.0 cu in	8.0 cu in	to 3	Heavy Duty	hour	\$	3.25
92	8188	Chainsaw	Bar length = 20"	8.0 cu in	8.0 cu in	to 6	Heavy Duty	hour	\$	3.65
93	8189	Chainsaw	Bar length = 20"	8.0 cu in	8.0 cu in	to 7	Heavy Duty	hour	\$	3.72
94	8190	Chainsaw	Bar length = 20"	8.5 cu in	8.5 cu in	to 2	Light Duty	hour	\$	1.71
95	8191	Chainsaw	Bar length = 20"	8.5 cu in	8.5 cu in	to 9	Heavy Duty	hour	\$	4.81
96	8192	Chainsaw, Pole	Bar length = 18"	7.0 cu in	7.0 cu in	N/A	Hydraulic	hour	\$	2.52
97	8199	Skidder, Log	2022 DEERE 646L S			to 297		hour	\$	113.08
98	8194	Skidder, Log	2022 DEERE 646L S			to 263		hour	\$	210.67
99	8195	Cutter, Brush	2023 Barko 930B Wheel Multihar			to 820		hour	\$	174.37
100	8198	Buncher, Cutter	Caterpillar 511 Feller Buncher	26.8 ft reach		to 247		hour	\$	115.70
101	8199	Log Trailer	Log Trailer (Load Capacity Trailer Load 3-40)	40 tons				hour	\$	14.41
102	8199.1	Log Splitter	PowerPro 25-Ton Log Splitter		Kuhner 134261 139cc 6.5 Gross HP Horizontal Engine	6.5	Trailer Mounted	hour	\$	6.48
103	8200	Chipper, Brush	Vermeer BC900XL Brush Chipper		Material Capacity 9 in Thickness 3 in Diameter 33 in	35	Trailer Mounted	hour	\$	24.04
104	8201	Chipper, Brush	Vermeer BC1000L Brush Chipper		Material Capacity 12 in Width 30 in Thickness 4 in Diameter 33 in	36	Trailer Mounted	hour	\$	28.70
105	8202	Chipper, Brush	Vermeer BC1500 Brush Chipper		Material Capacity 15 in Width 32 in Thickness 4 in Diameter 33 in	130	Trailer Mounted	hour	\$	54.11
106	8203	Chipper, Brush	Vermeer BC1800L Brush Chipper		Material Capacity 19 in Width 35 in Thickness 4 in Diameter 33 in	173	Trailer Mounted	hour	\$	74.92
107	8208	Loader (Tractor) - Knuckleboom	2022 Barko 995M, Crawler Mounted Log loader	7,770 lbs (32" radius) to 38,180 lbs 12' radius				hour	\$	150.01
108	8210	Climbshell & Dragline, Crawler	2023 FADANO MANTIS (JTC 700)	70 Ton Tire Crawler 118 Feet of Main Boom Cummins Diesel Engine 150' Track Pads Two Winches With 1/4" Wire Rope Tenders AMS IAM System	70 Ton	to 260	Bucket not included in rate	hour	\$	127.42

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FEMA 2025 Schedule of Equipment Rates

159	8320	Forklift	Taylor TE-450M (also 1998)	45,000 lbs	50,000 lbs	to 215	hour	\$	90.72
160	8326	Fork lift material handler	Caterpillar TL 942	8,500 lbs	8,500 lbs	to 24	hour	\$	94.48
161	8327	Fork lift material handler	Caterpillar TL 943	9,000 lbs	9,000 lbs	to 111	hour	\$	114.27
162	8328	Fork lift material handler	Caterpillar TL1255	12,000 lbs	12,000 lbs	to 114	hour	\$	113.48
163	8310	Generator	Miscellaneous GAS 5.5 KW	5.5 KW			hour	\$	8.79
164	8311	Generator	Miscellaneous DIESEL 17 KW	17 KW			hour	\$	8.11
165	8312	Generator	Miscellaneous DIESEL 25 KW	25 KW			hour	\$	28.15
166	8313	Generator	Miscellaneous DIESEL 45 KW	45 KW			hour	\$	41.55
167	8314	Generator	Miscellaneous DIESEL 45 KW	45.5 KW			hour	\$	42.45
168	8315	Generator	Miscellaneous DIESEL 100 KW	100 KW			hour	\$	62.08
169	8316	Generator	Miscellaneous DIESEL 150 KW	150 KW			hour	\$	70.76
170	8317	Generator	Miscellaneous DIESEL 225 KW	225 KW			hour	\$	100.05
171	8318	Generator	Miscellaneous DIESEL 300 KW	300 KW			hour	\$	133.63
172	8319	Generator	Miscellaneous DIESEL 350 KW	350 KW			hour	\$	172.48
173	8320	Generator	Miscellaneous DIESEL 400 KW	400 KW			hour	\$	219.49
174	8321	Generator	Miscellaneous DIESEL 500 KW	500 KW			hour	\$	310.37
175	8322	Generator	Miscellaneous DIESEL 700 KW	700 KW			hour	\$	378.90
176	8323	Generator	Miscellaneous DIESEL 900 KW	900 KW			hour	\$	526.46
177	8324	Generator	Miscellaneous DIESEL 900 KW	900 KW			hour	\$	585.25
178	8325	Generator	Miscellaneous DIESEL 1200 KW	1200 KW			hour	\$	748.88
179	8326	Generator	Caterpillar K26C1300 (Redhead)	1350 KW			hour	\$	779.27
180	8327	Generator	Miscellaneous DIESEL 1500 KW	1500 KW			hour	\$	844.15
181	8328	Generator	Generator, 2,500 KW	2500 KW			hour	\$	880.58
182	8329	Generator	Cummins Q1435 C335004E	3000 KW			hour	\$	1,004.88
183	8311	Graders	GAT 119	12 Ft	12 Ft	to 171	hour	\$	131.96
184	8312	Graders	GAT 140	12 FT	12 FT	to 196	hour	\$	158.01
185	8313	Graders	CAF 160	14 Ft	14 Ft	to 250	hour	\$	231.47
186	8314	Graders	GAT 18	18 Ft	18 Ft	to 301	hour	\$	281.33
187	8335	Widener Attachment	Widener or Grader Pinned	Widener Attachment	107 Max Spread Width	48		\$	10.13
188	8350	Hose, Discharge	Discharge Hose, 3/4"	3 in Discharge Diameter 50 foot	3 in Discharge Diameter	N/A	hour	\$	0.18
189	8351	Hose, Discharge	Discharge Hose, 4/4"	4 in Discharge Diameter 50 foot	4 in Discharge Diameter	N/A	hour	\$	0.23
190	8352	Hose, Discharge	Discharge Hose, 5/4"	6 in Discharge Diameter 50 foot	6 in Discharge Diameter	N/A	hour	\$	0.58
191	8353	Hose, Discharge	Discharge Hose, 6/4"	8 in Discharge Diameter 50 foot	8 in Discharge Diameter	N/A	hour	\$	0.65
192	8354	Hose, Discharge	Discharge Hose, 12/4"	12 in Discharge Diameter	12 in Discharge Diameter	N/A	hour	\$	0.98
193	8355	Hose, Discharge	Discharge Hose, 16/4"	16 in Discharge Diameter	16 in Discharge Diameter	N/A	hour	\$	1.79
194	8356	Hose, Suction	Suction Hose, 3H/5/25	3 in Diameter	3 in Diameter	N/A	hour	\$	0.27
195	8357	Hose, Suction	Miscellaneous 5H/4/25	4 in Diameter	4 in Diameter	N/A	hour	\$	0.33
196	8358	Hose, Suction	Miscellaneous 5H/6/25	6 in Diameter	6 in Diameter	N/A	hour	\$	1.06
197	A789	Hose, Suction	Suction Hose, 8/4"	8 in Diameter	8 in Diameter	N/A	hour	\$	1.14
198	8360	Hose, Suction	Suction Hose, 12/4"	12 in Diameter	12 in Diameter	N/A	hour	\$	1.72
199	8361	Hose, Suction	Suction Hose, 16/4"	16 in Diameter	16 in Diameter	N/A	hour	\$	3.25
200	8360	Loader, Crawler	Bobcat MT120			to 25	hour	\$	36.92
201	8361	Loader, Crawler	Bobcat T450			to 55	hour	\$	41.49
202	8362	Loader, Crawler	Bobcat T86			to 105	hour	\$	62.18
203	8363	Loader, Crawler	Caterpillar 963C 2022	3.2 cu yd	3 CY	to 178	hour	\$	197.79
204	8364	Loader, Crawler	Caterpillar 973C (Dist. 2015)	4.18 cu yd	4 CY	to 218	hour	\$	254.71
205	8360	Loader, Wheel	John 280 (Dist. 2009)	0.7 cu yd	0.5 CY	to 38	hour	\$	36.72
206	8361	Loader, Wheel	Bobcat L85			to 68	hour	\$	52.04
207	8362	Loader, Wheel	Caterpillar 926			to 110	hour	\$	94.66
208	8363	Loader, Wheel	Caterpillar 926			to 170	hour	\$	116.74
209	8364	Loader, Wheel	Deere 844E - 4WD (Dist. 2019)	4.3 cu yd	4 CY	to 232	hour	\$	118.87
210	8365	Loader, Wheel	Case 921C - 4WD (Dist. 2006)	5.0 cu yd	5 CY	to 250	hour	\$	169.20
211	8366	Loader, Wheel	Caterpillar 926			to 119	hour	\$	143.78
212	8367	Loader, Wheel	Caterpillar 972			to 280	hour	\$	341.25
213	8368	Loader, Wheel	Caterpillar 988						

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214	8399	Tractor, Wheel	John Deere 640S (Prior, 2025)	100 HP	100 HP	to 95	Does not include mower attachment. Full Industrial Towed mower would add \$4.94/hour	hour	\$	78.78
215	8400	Tractor, Wheel	New Holland CR10.90 (Prior, 2022)			to 115	Tractor - agriculture all purpose	hour	\$	90.92
216	8401	Luxator, Tractor, Wheel	Cree 540 Super L (Prior, 2008)	0.87 CY	0.87 CY	to 80		hour	\$	82.18
217	8450	Mixer, Concrete Portable	Mengoni Concrete Mixer Wheelbarrow Concrete Mixer	5.0 cu yd	5.0 CY	0.5		hour	\$	1.95
218	8411	Mixer, Concrete, Trailer Mount	TK Equipment Hydraulic Mortar Mixer w/ Honda Engine	MODEXAM12 Batch Capacity bags 3 1/2 - 4 bags Total Capacity cu. ft. (L) 3.29 cu. ft (176) Mixing Capacity cu. ft. (L) 1.12 cu. ft (145)	1.1 CY	to 5		hour	\$	8.00
219	8412	Mixer, Concrete, Trailer Mount	TK Equipment Hydraulic Mortar Mixer w/ Honda Engine	MODEXAM 16 Batch Capacity Bags 4 - 5 1/2 bags Capacity Cu. Ft. (L) 16 cu. ft. (453)	1.6 CY	to 13		hour	\$	17.49
220	8414	Truck, Concrete Mixer	FREIGHTLINER 114SD with Cummins 611 255V diesel engine	11 CY Mixer		150 to 500		hour	\$	81.78
221	8419	Breaker, Pavement Hand held	Miscellaneous STANDARD 25-30 LBS	80 - 90 Lbs	90 Lbs	N/A	includes bucket.	hour	\$	1.18
222	8420	Breaker, Pavement	Arrow Master 1150			to 80		hour	\$	60.79
223	8421	Vibrator, Concrete	3-721	2.3 in head, 16 ft shaft		to 2	Electric Powered	hour	\$	2.58
224	8423	Spreader, Chip	2010 Elnora Quad Chip Spreader	2.8 CY	2.8 CY	to 240		hour	\$	106.19
225	8424	Spreader, Chip	2018 Russo CW	3.5 CY	3.5 CY	to 275		hour	\$	150.91
226	8425	Spreader, Chip, Mounted	8-CONVEYOR - Chip Spreaders for Tail Gate Mounting	8 ft	8 ft	to 8	includes bucket.	hour	\$	4.07
227	8430	Paver, Asphalt, Toward	Layton P-325	95-144 in spread width Paving Range with SE47 FM 2.4 m - 5.9 m (8' - 19' 6") Operating weight with SE47 FM 31533 lb Maximum Throughput Capacity 810 ton/24h		N/A	includes bucket.	hour	\$	12.44
228	8431	Paver, Asphalt	Caterpillar AP 655 Track			120		hour	\$	262.71
229	8432	Paver, Asphalt	Caterpillar AP 555 Track			148		hour	\$	271.01
230	8433	Paver, Asphalt	Caterpillar AP 655 Track			178		hour	\$	305.47
231	8434	Paver, Asphalt	Caterpillar AP 500 Wheel			140		hour	\$	274.31
232	8435	Paver, Asphalt	Caterpillar AP 1000 Wheel			226		hour	\$	295.43
233	8436	Pickup, Asphalt	Geniegrids CR-M1-4 (Prior, 2023)			to 120	includes bucket.	hour	\$	135.80
234	8437	Pickup, Asphalt	Cedarapids CR MS-2			to 110	includes bucket.	hour	\$	131.47
235	8438	Pickup, Asphalt	Blow King MC350 (Prior, 2007)			184 to 200	includes bucket.	hour	\$	308.18
236	8439	Pickup, Asphalt	Readtron MTV 1000C			to 275	includes bucket.	hour	\$	472.05
237	8440	Stripper, Self Propelled	Graco LineLazer 8000 Atmos Line Stripper	Single Bucket	18 Gallon Buckets	to 5	includes bucket.	hour	\$	34.75
238	8441	Stripper, Self Propelled	Graco LineLazer V 2000C Standard Line Stripper, Dual	Dual Buckets	2x10 Gallon Buckets	to 6.5	includes bucket.	hour	\$	23.62
239	8442	Stripper, Self Propelled	Graco LineLazer V 2500C	Dual Buckets	2x15 Gallon Buckets	to 13	includes bucket.	hour	\$	45.28
240	8445	Stripper, Truck Mounted	Readtrac RoadPak HD System, Option HD-L 2 Pump, 1350 lb Box	1,350 pound lined tank	1,350 pound lined tank	to 19	includes bucket.	hour	\$	41.79
241	8447	Paver, Asphalt - Self Extension	Miscellaneous 30' x 60'	30' x 60'	N/A		includes bucket.	hour	\$	28.48
242	8450	Plow, Snow, Mounted Grader	W-10 - Grader Snow Removal Equipment	126 in (10.5 FT)	to 10 ft	N/A	8721 Grader not included.	hour	\$	18.49
243	8451	Plow, Snow, Mounted Grader	W-16 - Grader Snow Removal Equipment	158 in (14 FT)	to 14 ft	N/A	8833 Grader not included.	hour	\$	23.66
244	8452	Plow, Truck Mounted	One Way Plow	13 ft	to 15 ft	N/A	8722 truck not included	hour	\$	18.80
245	8453	Plow, Truck Mounted	V-Flow R11 Leveling Wing	11 ft	to 15 ft	N/A	With leveling wing, include 8722 truck for total cost	hour	\$	29.92
246	8455	Spreader, Sand	TALGATE	Talgate, Chassis mounted	Talgate, Chassis	PTO	Truck not included	hour	\$	5.60
247	8456	Spreader, Sand	DUMP BODY	Dump Body mounted	Dump Body	PTO	Truck not included	hour	\$	7.73
248	8457	Spreader, Sand	TRUCK MNT	Truck Mounted, (10yd)	Truck (10yd)	N/A	Truck not included	hour	\$	10.47
249	8458	Spreader, Chemical	Miscellaneous S Spreader	5.0 cu yd	5 CY	to 4	Trailer & truck mounted	hour	\$	6.47
250	8459	Pump, Trash Pump	5" Diesel Trash Pump Trailer Mount	6 in Pump	6 in Pump	to 21	High flow trash pump delivers up to 50,000 gpm	hour	\$	56.67

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251	8466	Pump, Trash Pump	4" Diesel powered Trash Pump	4 in Pump	4 in Pump	to 15	High flow trash pump delivers up to 12,000 gph	hour	\$	27.38
252	8467	Pump, Trash Pump	3" Diesel powered Trash Pump	3 in Pump	3 in Pump	to 5	High flow trash pump delivers up to 18,000 gph	hour	\$	13.06
253	8468	Pump, Trash Pump	2" Diesel powered Trash Pump	2 in Pump	2 in Pump	to 5	High flow trash pump delivers up to 12,000 gph	hour	\$	9.31
254	8469	Pump, Stormwater Custom	Caterpillar/John/Johns/Morse	1240 CF				hour	\$	1,741.55
255	8470	Pump, Lightweight Centrifugal	3M Alum./PORT	1.5 in pump	2 in pump - 10,000 gph	to 4.5	6,500 gph, hoses not included	hour	\$	8.35
256	8471	Pump, Lightweight Centrifugal	3M Alum./PORT	3 in Pump	3 in Pump - 3,000 gph	to 4	3,000 gph, hoses not included	hour	\$	3.09
257	8472	Pump, Lightweight Centrifugal	3M Alum./PORT	3 in Pump	3 in Pump - 15,000 gph	to 35	18,000 gph, hoses not included	hour	\$	2.43
258	8473	Pump, Heavy Duty Centrifugal	20M GASOLINE ELECTRIC START	3 in Pump		15		hour	\$	9.18
259	8474	Pump, Electric Submersible	Miscellaneous 4" Three Phase 25 HP	4 in Pump	4 in Pump	to 25	Hoses not included	hour	\$	8.20
260	8475	Pump, Electric Submersible	Miscellaneous 4" Three Phase 25 HP	4 in Pump				hour	\$	18.43
261	8476	Pump, Centrifugal	40M GASOLINE ELECTRIC START	4 in Pump	4 in Pump	to 60	40,000 gph, hoses not included	hour	\$	25.63
262	8477	Pump, Centrifugal	50M GASOLINE ELECTRIC START Pump	6 in Pump	6 in Pump	to 95	90,000 gph, hoses not included	hour	\$	19.54
263	8478	Pump, Centrifugal	150M DIESEL ELECTRIC START Pump	12 in Pump	12 in Pump	to 140	150,000 gph, hoses not included	hour	\$	34.82
264	8486	Aerial Lift, Truck Mounted	ATEC A455 MOUNTED ON 2024 FREIGHTLINER BUSINESS CLASS		55 FT		including Truck	hour	\$	62.86
265	8487	Aerial Lift, Truck Mounted	ATEC A455 MOUNTED ON 2024 FREIGHTLINER BUSINESS CLASS		60 FT		including Truck	hour	\$	65.87
266	8488	Aerial Lift, Truck Mounted	ATEC A457-1300 MOUNTED ON 2018 INTERNATIONAL WORKSTAR		100 FT		including Truck	hour	\$	68.03
267	8489	Aerial Lift, Truck Mounted	ATEC A455 MOUNTED ON 2018 FREIGHTLINER BUSINESS CLASS		120 FT		including Truck	hour	\$	78.43
268	8490	Aerial Lift, Self-Propelled	JLG 340AJ Articulating Boom Lift		33 FT	25		hour	\$	58.27
269	8491	Aerial Lift, Self-Propelled	JLG 450AJ HCB Articulating Boom Lift		45 FT	60		hour	\$	48.28
270	8492	Aerial Lift, Self-Propelled	JLG 600AJ HCB Articulating Boom Lift		60 FT	84		hour	\$	59.10
271	8493	Aerial Lift, Self-Propelled	JLG 800AJ HCB Articulating Boom Lift		80 FT	84		hour	\$	65.10
272	8494	Aerial Lift, Self-Propelled	JLG 1250AP Articulating Boom Lift		125 FT	75		hour	\$	151.13
273	8495	Aerial Lift, Self-Propelled	JLG 1500AP Articulating Boom Lift		150 FT	100		hour	\$	176.48
274	8496	Crane, Truck Mounted	2025 MANITEX 1370C MOUNTED ON 2025 PETERBILT 547	19,000 LBS	19,000 LBS	to 240		hour	\$	48.06
275	8497	Crane, Truck Mounted	2024 MANITEX 2281T MOUNTED ON 2024 PETERBILT 547	45,000 LBS	45,000 LBS	to 510		hour	\$	53.07
276	8498	Crane, Truck Mounted	2024 MANITEX 3010C MOUNTED ON 2024 PETERBILT 548	60,000 LBS	60,000 LBS	to 510		hour	\$	83.67
277	8500	Crane, Yard	2023 SHUTTELUFT C05520	20 ton capacity	20 ton capacity	to 100		hour	\$	113.09
278	8501	Crane, Rough Terrain	Birderson RT-800-2C	27983 lbs/13 tons		155		hour	\$	291.24
279	8502	Crane, All Terrain	2007 GROVE GMK3035E	6686 lbs/3.0 tons		157		hour	\$	226.10
280	8503	Crane, All Terrain	2006 GROVE GMK3055	12931 lbs/6.0 tons		149		hour	\$	285.76
281	8504	Crane, Crawler Mounted Lattice Boom	American HC-125 (BRC, 2004)	250004 lbs/125 tons		240		hour	\$	638.94
282	8510	Saw, Concrete	Miscellaneous 4 1/2-14MC	14 in	14 in	to 14		hour	\$	12.63
283	8511	Saw, Concrete	Diamond CCB73D DIESEL LIQUID COOLED WALK BEHIND SAW	Interchangeable Blade	24 up 42 in	to 71		hour	\$	27.60
284	8512	Saw, Concrete	Diamond CC9070H Deep Cut Saw	60 in	60 in	to 74		hour	\$	50.48
285	8514	Chain Trencher, Wheel Mounted	Vermeer V120	60 in depth	31 in depth	to 136	60 in depth, Now sawed in EW as V120	hour	\$	286.16
286	8517	Jackhammer (hand)	Miscellaneous 2SDRY	25 lbs	25	All	Pneumatic Powered	hour	\$	1.64
287	8518	Jackhammer (hand)	Miscellaneous 30WET	30 lbs	30	All	Pneumatic Powered	hour	\$	1.68
288	8521	Scraper	Caterpillar 631 (2019)	34 yd	to 570		Includes bucket	hour	\$	341.78
289	8522	Scraper	Caterpillar 651	44 yd	to 627		Includes bucket	hour	\$	304.75
290	8524	Scraper	Caterpillar 621 (2011)	24 yd	to 407		Includes bucket	hour	\$	221.18
291	8540	Loader, Skid Steer	Bobcat 570	to 24	to 24		Includes bucket	hour	\$	21.05
292	8541	Loader, Skid Steer	Bobcat 570	to 24	to 24		Includes bucket	hour	\$	45.11
293	8542	Loader, Skid Steer	Bobcat 566	to 20	to 20		Includes bucket	hour	\$	60.67
294	8549	Snow Blower, Self-Propelled	Henderson FSH1 Snowreader	8.9 CF	8.9 CF	1.5	Includes bucket	hour	\$	16.56
295	8550	Snow Blower, Truck / Loader Mounted	WAUSAU SNOWD L8-4R	114 in Cutting Width	114 in Cutting Width	3.05		hour	\$	83.95

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296	8551	Snow Blower, Truck Mounted	WAUSAU SN600 2000	102 in Cutting Width	102 in Cutting Width	218		hour	\$	111.34
297	8551	Snow Blower, Truck Mounted	WAUSAU SN600 2000	114 in Cutting Width	114 in Cutting Width	800		hour	\$	116.98
298	8551	Snow Blower, Truck Mounted	WAUSAU SN600 4000	120 in Cutting Width	120 in Cutting Width	400		hour	\$	162.44
299	8558	Snow Thrower, Walk Behind	Toro Power Max® 826 OE (R77R0)	40 ft throwing distance		8	Includes bucket	hour	\$	8.01
300	8559	Snow Thrower, Walk Behind	Toro 85528 Multi-Flare 80-In Blower			10 25		hour	\$	16.79
301	8558.1	Snow Blower	Chokmah n-2518 Airport Runway Sweeper with 18" MB sweeper head			430-500		hour	\$	246.37
302	8560	Snow Blower, Self-Propelled	RFM Tech TM316R Self-Propelled Snow Blower	8,500 Ton / hr	8,500 Ton / hr	68 185		hour	\$	189.90
303	8561	Snow Blower, Self-Propelled	RFM Tech TM316R Self-Propelled Snow Blower	8,800 Ton / hr	8,800 Ton / hr	68 490		hour	\$	173.11
304	8561.1	Snow Blower	MTT Snow Master					hour	\$	317.09
305	8561.2	Snow Blower	Valmetas P50 4500MTE					hour	\$	311.33
306	8561	The Valmetas 4500	Snow Remover	Working width 4.5 m		385	Includes bucket	hour	\$	276.46
307	8564	The Valmetas 5500	Snow Remover	Working width 5.5 m		460	Includes bucket	hour	\$	328.24
308	8565	Oshkosh Pavement Sweeper	2005 Oshkosh R Series Runway Sweeper (Model m8-2722)			420	Includes bucket	hour	\$	240.82
309	8590	Quack Control De-ice Unit	Hydro Pump with 100-Ft of 1/2-in hose					hour	\$	4.68
310	8572	Loader Backhoe, Wheel	CAT Center-Pivot Backhoe Loader420	Net Power - SAE 11348 92 HP (68 kW) / 302 HP (216 kW) Dig Depth - Standard 14 ft Operating Weight - Maximum 24751 lb	38 FT	108		hour	\$	118.03
311	8573	Loader Backhoe, Wheel	CAT Center-Pivot Backhoe Loader450	Net Power - SAE 11349-2011 131 hp Dig Depth - Standard 17 ft Operating Weight - Maximum 27721 lb	17 FT	128		hour	\$	128.68
312	8580	Distributor, Asphalt	2008 10180F1300	150 gal	150 gal	18		hour	\$	14.97
313	8581	Distributor, Asphalt	Miscellaneous 10000	1000 gal	1000 gal	38		hour	\$	33.08
314	8582	Distributor, Asphalt	Miscellaneous 20005	2000 gal	2000 gal		PTC	hour	\$	32.92
315	8583	Distributor, Asphalt	Miscellaneous 40000	4000 gal	4000 gal		PTC	hour	\$	58.07
316	8584	Distributor	Single Chip Spreader	18 FT	18 FT	64 210		hour	\$	123.06
317	8590	Trailer, Rear Dump	2020 20 BIG TEX 20' DUMP TRAILER 13,100 25,000 GVWR 4x2	20' 7" Dump Trailer	N/A			hour	\$	9.00
318	8591	Trailer, Rear Dump	2018 East East Manufacturing Group End Dump Trailer	30' 0" Dump Trailer	N/A			hour	\$	17.18
319	8620	Trailer, Equipment	2015 Big Tex Trailers 16TL Super Duty TIR Red Equipment Trailer	Width: 6'6" Length: 20', 22' GVWR: 17,500 lbs Cargo Capacity: 12,500-13,420 lbs				hour	\$	13.61
320	8601	Trailer, Equipment	Raulman Trailers 16' axle	30 FT, 62,000 GVWR				hour	\$	13.80
321	8602	Trailer, Equipment	Miscellaneous DROP 3 6D	60 ton	N/A			hour	\$	21.05
322	8603	Trailer, Equipment	Miscellaneous FLUSH 4 120	120 ton	N/A			hour	\$	53.95
323	8610	Trailer, Water	Miscellaneous 1200 4000	4000 gallon	N/A			hour	\$	17.09
324	8611	Trailer, Water	Miscellaneous 1200 8000	8000 gallon	N/A			hour	\$	28.45
325	8612	Trailer, Water	Miscellaneous 1500 10000	10000 gallon	N/A			hour	\$	83.72
326	8613	Trailer, Water	Miscellaneous 1500 14000	14000 gallon	N/A			hour	\$	117.36
327	8614	Trailer, Water Tanker	FREIGHTLINER BUSINESS CLASS M2 106 PLUS	4000 gallon tank	64 372			hour	\$	165.82
328	8621	Tub Grinder	Morbark 1000 Tub Grinder	up to 40 ton per hour				hour	\$	249.83
329	8622	Tub Grinder	Morbark 1500 Tub Grinder	up to 80 ton per hour	64 1050			hour	\$	352.95
330	8623	Tub Grinder	Morbark 1800 Tub Grinder	up to 120 ton per hour	64 1200			hour	\$	36.38
331	8627	Horizontal Grinder	Vermeer H6000 Horizontal Grinder		60			hour	\$	55.78
332	8628	Horizontal Grinder	2011 Vermeer SC852	23 IN Cutterhead Diameter	74			hour	\$	56.33
333	8629	Horizontal Grinder	2014 Vermeer SC1082	26 IN Cutterhead Diameter	115			hour	\$	10.07
334	8630	Sprayer, Sand	Reinco H6-5-HA, Trailer Mounted		35	Single Drum		hour	\$	22.28
335	8631	Sprayer, Sand	Reinco H6-100X2A, Trailer Mounted		115			hour	\$	50.84
336	8632	Sprayer, Sand	Reinco H6-300X, Truck Mounted		115			hour	\$	22.32
337	8633	Mulcher, Trailer Mount	Fin 670		115			hour	\$	27.95
338	8634	Mulcher, Trailer Mount	Reinco M65		115			hour	\$	41.36
339	8635	Mulcher, Trailer Mount	Reinco M90		148			hour	\$	492.02
340	8636	Scraper	Wirtgen WR2400					hour	\$	25.30
341	8637	Trailer (Off Highway Bottom Dump)	Load King 2642	28 0 cu yd				hour	\$	16.73
342	8638	Rake	Barber Beach Sand Rake 600HD	15 Feet (5m)				hour	\$	42.44
343	8639	Chipper	Whelan 628 Cougar					hour	\$	135
344	8640	Trailer, Office	Miscellaneous R24					hour	\$	143
345	8641	Trailer, Office	7x12 Office Trailer					hour	\$	14.90
346	8642	Trailer, Office	8' Mobile Office Command Trailer w/ AC/Heat (Bathroom Optional)					hour	\$	6.25
347	8644	Trailer, Covered Utility Trailer	8' x 16'					hour	\$	44.93
348	8645	Trailer, Shower	12 Station Portable Restrooms Trailer 1 Luxury Series		20			hour	\$	49.22
349	8650	Trencher	Seaman Persons T20					hour	\$	72.37
350	8651	Transfer	Seaman Persons T500					hour	\$	72.37

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355	8602	Trencher/Digger	New Holland 811M (Disc. 2022)	1.5CY	1.5CY	108		hour	\$	33.50
356	8603	Trencher/Digger	New Holland T8 330 (Disc. 2014)			264		hour	\$	151.18
357	8604	Trench Burner	Through-Pipe average 10 to 12 Tons per hour	Mufferson Systems air curtain destructor	nozzle length- 30 feet	75		hour	\$	20.70
358	8605	Pipe, Cable	Cable MAX-5NEXER C (Disc. 2003)	24-in	24-in	33.3		hour	\$	18.74
359	8606	Pipe, Cable	Sauman-Parsons CP-60	18-in	18-in	82		hour	\$	97.52
359	8606	Pipe, Cable	Sauman-Parsons CP-100	42-in	42-in	110		hour	\$	64.42
357	8470	Derrick, Hydraulic Digger	Miscellaneous 60T14- Hydraulic Digger/Derrick					hour	\$	27.09
358	8471	Derrick, Hydraulic Digger	Miscellaneous 100T14 - Hydraulic Digger/Derrick					hour	\$	47.61
359	8472	Mixer	28-32 ton head			178		hour	\$	134.98
360	8678	Truck, Concrete Mixer	Mixer Capacity = 13 cy	11-CY	11-CY	285.0	Saved in EW as 8680-1. Somehow was changed from Truck, Fire Aerial Platform to concrete mixer.	hour	\$	95.88
361	8680	Truck, Fire, Engine Type 1	EDE 6-L80 Side Mount Pumper	Wearout CSO 1300 GPM P/R Control Pressure Governor 1000 Gallons Water 20 Gallons Foam Pre-Connects: (2) 1-3/4" Crosslays, (1) 2-1/2" Crosslay and 1-1/2" Front Discharge; (1) 2-1/2" Left, Right and Rear, (1) LDH Discharge right, Deck Gun TFT Extends-Gun on Deluge Riser JLF Water Tank	Pump GPM:1500 Tank Size:1000 GA	to 500		hour	\$	102.44
362	8681	Truck, Fire, Engine Type 2	Freightliner	Male GPMX 1500 rpm Espi-mount Pump 1500 Gallon Polypropylene Tank Driver's Side Discharge: (2) 2 1/2" Front Discharge, (1) 2" Crosslay/Speedlay; Controls: (2) 1 3/4" Officer's Side Discharge: (2) 2 1/2" Rear Discharge: (1) 2 1/2", (1) 4" Driver's Side Section: (1) 2 1/2", (1) 4" Officer's Side Section: (1) 2 1/2", (1) 4" Deck Gun Included	Pump GPM:1300 Tank Size:1500 GA	350		hour	\$	115.78
363	8682	Truck, Fire, Engine Type 3	Freightliner		Pump GPM:500	350		hour	\$	90.66
364	8683	Truck, Fire, Engine Type 4	International		Pump GPM:50-150 Tank Size:800 GA	350		hour	\$	81.58
365	8684	Truck, Fire, Type 5, 6 & 7	Cummins 6.7L Diesel Engine/Kia A6M6C Automatic Transmission	Pump 5 Tank Male HPX200 1600 GPM Pump 450 Gallon Tank 32 Gallon Foam Cell	Pump GPM:160 Tank Size:450 GA	350		hour	\$	82.87
366	8685	Truck, Fire, Aerial Ladder	10F Heavy Duty Aerial Ladder	Flow Capacity:500 gpm Hosebed Capacity:1,000' of 5" or split load 700' of 5" & 600' of 3" hose Ladder Complement:Minimum of 115' Ladder Reach:107' Vertical / 100' Horizontal Operating Range:10' to 77' Payload Capacity:750 lb dry / 500 lb wet Pump Range:Waterous, Hale, Darley Midship, PTD Tank:Up to 500 gallons Wind or Ice Rating:Up to 50 mph winds and 1/4" of ice		500		hour	\$	200.58
367	8686	Truck, Fire, Aerial Platform	110F Heavy Duty Aerial Platform	Flow Capacity:1,250 gpm (4,792 L/m) Hosebed Capacity:1,000' (304.8m) of 5" (12.7cm) or split load 700' (213.4m) of 5" (12.7cm) & 600' (182.9m) of 3" (7.6cm) hose Ladder Complement:Minimum of 115' (35.1m) Ladder Reach:110' (33.5m) Vertical / 90' (27.4m) Horizontal Operating Range:10' to 77' Payload Capacity:750 lb dry / 500 lb wet (340kg dry/227kg wet) Pump Range:Waterous, Hale, Darley Midship, PTD Tank:Up to 500 gallons (1,892L) Wind or Ice Rating:Up to 35 mph (56 km/h) winds and .25" (.64cm) of ice		500		hour	\$	346.39
368	8687	Truck, Fire, Articulating Boom	35' or 61' reach (16.76m or 18.59m)	Flow Capacity:1,000 gpm (3,785 L/m) Hosebed Capacity:Varies depending on configuration Ladder Complement:Minimum of 48' ladder- Reach:5' to 61' (1.676m or 18.59m) Vertical / 45' or 53' (13.41m or 15.55m) Horizontal Operating Range:5' to 85' Payload Capacity:500 lb dry / 250 lb wet Pump Range:Waterous, Hale, Darley Midship, PTD Tank:Varies depending on configuration Wind or Ice Rating:Up to 20 mph (32 km/h) winds and 1/4" (.64cm) of ice		500		hour	\$	260.51

FEMA 2025 Schedule of Equipment Rates

369	899H	Truck, Fire, Tractor Ladder	300' Heavy-Duty Tiller Aerial Ladder	Flow Capacity: 1,500 gpm / Load Capacity: 1,000' of 5" Ladder / Complement Up to 250' (depending on configuration) / Ladder Reach: 100' Vertical / 100' Horizontal / Operating Range: 117' to 777' / Payload Capacity: 750 lb dry / 500 lb wet / Pump Range: Waterous, Hale, Darley Midship, PTO tank up to 300 gallons / Wind or Ice Ratings: Up to 50 mph winds and 1/4" of ice	500			\$	280.13
370	868H	Truck, Fire, Support Water Tender S3	4 HV 613 with an International A-26 engine, 450 HP, and 1750 lb ft of torque			450		hour	\$ 116.08
371	869D	Truck, Fire, Support Water Tender S2	4-M2 105, 360EV HP, 2 Door, Single Axle			360		hour	\$ 99.70
372	868H	Truck, Fire, Support Water Tender S3	FL M2 105, 360EV HP, 2 Door, Single Axle			360		hour	\$ 107.30
373	869D	Truck, Fire, Tactical Water Tender T1	INTL HV 507 SFA			350		hour	\$ 98.04
374	869H	Truck, Fire, Tactical Water Tender T2	INTL HV 507 SFA			350		hour	\$ 97.76
375	830D	Truck, Flatbed	Miscellaneous 4X2 150GVW OHS			200		hour	\$ 33.97
376	830L	Truck, Flatbed	Miscellaneous 4X2 150GVW OHS			275		hour	\$ 50.90
377	870L1	Truck, Flatbed	Miscellaneous 4X2 25KGVW OHS			300		hour	\$ 33.69
378	870D	Truck, Flatbed	Miscellaneous 4X2 35KGVW OHS			217		hour	\$ 43.00
379	870L	Truck, Flatbed	Miscellaneous 6M 450GVW OHS			380		hour	\$ 65.09
380	870H	Trailer, semi	48ft spread axle Flatbed					hour	\$ 10.18
381	870H	Trailer, semi	Enclosed 48ft, 2 axle trailer					hour	\$ 11.17
382	871H	Trailer, semi						hour	\$ 11.17
383	871L	Flat bed utility trailer	None PTL Deck utility Trailers - TOW 2.5 G.			NA		hour	\$ 2.88
384	871L.1	Sewer Camera Inspection Truck	Sewer Inspection Trucks, Reeler/Refrigerated Truck, Cutaway-Cube Van - (450)					hour	\$ 16.71
385	871L.2	Sewer Inspection Camera	Anex Pathfinder System Control Center, Work Station					hour	\$ 94.09
386	871L	Cleaner, Sewer/Catch Basin	Mongoose Jetters Model 123 Sewer Jetter (12 GPM @ 3000 PSI)	Pump: 12 GPM @ 3000 PSI Tank Capacity: 150 Gallons Engine: 24 hp 690 cc Gas Hose Reel: 3/8" Hose, 250' Capacity Axle: 1,500 lbs (single axle trailer) Tank Capacity: 800-900 gallons				hour	\$ 19.58
387	871H	Cleaner, Sewer/Catch Basin	Mongoose Jetters Model 254 Sewer Jetter (25 GPM @ 4000 PSI)	Pump: 25 GPM @ 4000 PSI Engine: 74hp Tier IV Turbo Diesel Engine Hose Reel: 5/8" Hose, 500' Capacity Axle: 7,000 lbs				hour	\$ 25.32
388	871A	Combined Sewer Cleaning	Vacu-Truck 800 Gal Suction/400 Gal Water	12 CY Debris Tank 8" Suction Hose				hour	\$ 29.07
389	871A.1	Vac-Truck Combined Vacuum Truck	International 7500 Vector 2100 Plus Hydro Extension Vacuum Tr	13 CY Debris Tank 8" Suction Hose				hour	\$ 99.66
390	871A.2	Combined Sewer Cleaning	1500 gal Water	1500 gal Water				hour	\$ 23.75
391	871A.3	Combined Sewer Cleaning	1000-1500 gals	1000-1500 gals				hour	\$ 16.44
392	871A.4	Combined Sewer Cleaning (Accessory)	Miscellaneous SH-4/75	4-IN				hour	\$ 0.27
393	871B	Truck, Hydrant Van	500-gal debris tank					hour	\$ 31.27
394	871B	Leaf Van	XtremeVac DCL8005M Series Leaf Loader Truck Mounted	Aux Engine is a 74 HP John Deere 146" Diesel Engine. Engine Remote Oil Drain. DCL Bottom Exhaust for Box. Wireless CAN Bridge Between Cab and HL Body. 28" Suction Impeller with (6) 3/8" Thick T-1 Steel Blades, 3 Groove Power-Band Belt Driven, 40 Gallon Poly Fuel Tank. Decoupled Engine Controls with Safety Shut-Downs. 13" Clutch Assembly with 2.25" PTO Shaft and Safety Engagement. 38" x 148" Livestock Suction Hose with Steel Nozzle. 1/4" Thick Skid Deck with Channel Members on Ends.	25 CY	N/A	2024 ODS DCL8005M25HL	hour	\$ 64.60
395	871B	Utility Pumper	Miscellaneous TRAC MOUNT EMS DRIV	Broom Length 72.0 in				hour	\$ 8.27
396	871D	Truck, Pump	2024 FREIGHTLINER BUSINESS CLASS M2 106	7-CY				hour	\$ 15.24

FEMA 2025 Schedule of Equipment Rates

337	8721	Truck, Dump	2025 FREIGHTLINER BUSINESS CLASS M2 106	8-CY	3-CY	150		Hour	\$	120.01
338	8722	Truck, Dump	2025 FREIGHTLINER BUSINESS CLASS M2 106 PLUS	12-CY	12-CY	150		Hour	\$	120.78
339	8723	Truck, Dump	2025 FREIGHTLINER 106D	14-CY	14-CY	120		Hour	\$	122.84
400	8724	Truck, Dump	2025 FREIGHTLINER 120D PLUS	18-CY	18-CY	125		Hour	\$	147.99
401	8730	Truck, Garbage				355		Hour	\$	82.97
402	8731	Truck, Garbage				325		Hour	\$	83.44
403	8733	End-ARM Services						Hour	\$	3.00
404	8734	Attenuator, Safety	Scorpion II TMA Truck Mounted Attenuator	Weight: 1,975 lbs (900 kg), length: 17' (5.2 m), height: 12' 10" (3.93 m), width: 6' (1.83 m), height: 12' 10" (3.93 m), width: 6' (1.83 m), height: 12' 10" (3.93 m), width: 6' (1.83 m)				Hour	\$	4.58
405	8735	Truck, Attenuator	2025 MACK MD6	2025 Mack MD6 with Curry Supply Crash Attenuator Body, Truck equipped with Cummins ISB6.7 300HP, Allison 250D RDS Automatic		300		Hour	\$	4.90
406	8736	Truck, Tow	28 Rollback Tow Truck, Roll Off Truck, Flatbed Truck - BUS/MSS-C	FLOOR CAPACITY = 20,000 LBS WINCH CAPACITY = 15,000 LBS TOW BAR LIFT = 8,000 LBS Payload Capacity: 3,345 to 7,618 lbs Seating Capacity: 3 Max Available GVWR: 11,000 lbs Base Curb Weight: 4,685 lbs Max Available GVWR: 15,249 lbs Max Towing: 2,500 lbs (1)	GVW TOTAL = 11,000 LBS	150		Hour	\$	51.81
407	8744	Van, Custom	2025 Sprinter Cab Chassis		Wheelbase: 170 in	211		Hour	\$	33.29
408	8745	Van, Cargo	2025 Sprinter Cargo Van		170" Extended Wheelbase High Roof	281		Hour	\$	35.13
409	8747	Van, Passenger	2025 Sprinter Passenger Van		15 Passenger	281		Hour	\$	27.90
410	8748	Van, Small Cargo	2025 Merits Cargo Van		Wheelbase: 135 in	208		Hour	\$	21.42
411	8749	Van, Small Passenger	2025 Merits Passenger Van		8 Passenger	208		Hour	\$	23.86
412	8750	Vehicle, Small						Hour	\$	8.22
413	8751	Vehicle, Recreational						Hour	\$	5.13
414	8754	Motor Coach	GVW=50,000, 54 Passenger + 1 Driver			480		Hour	\$	82.63
415	8755	Ball Cart						Hour	\$	6.08
416	8761	Vibrator, Concrete	Miscellaneous 2-7721 - Motor on Road			2	Added from EW	Hour	\$	1.79
417	8772	Welder, Portable	Miller Bobcat 230 (Kohler) Engine Driven Welder 1071824	Output Range DC stick 20-210 A MIG/flux-cored 14-25 V Auxiliary Power Output Rated at 104°F (40°C) 11,000 watts peak, 9,500 watts continuous				Hour	\$	9.39
418	8771	Welder, Portable	Miscellaneous DIESEL 700 DC CC			93	Added from EW	Hour	\$	10.88
419	8772	Welder, Portable	Miller Big Blue 430 Pro (Kubota) Deluxe w/Arctech 107737001	Output Range DC stick/TIG 20-400 A DC MIG/RCW 15-50 V Auxiliary Output Rated at 104°F (40°C) 3-phase 27,000 watts peak, 20,000 watts continuous 1-phase 15,000 watts peak, 12,000 watts continuous				Hour	\$	19.79
420	8773	Welder, Portable	Miller Big Blue 800 Duo Air Pak (Deutz) Diesel Welder w/WIC & Arc	Output Range Single weld mode CC 40-430 A, CV 15-50 V Dual weld mode CC 10-400 A, CV 15-50 V Auxiliary Output Rated at 104°F (40°C) 3-phase 27,000 watts peak, 20,000 watts continuous 1-phase 15,000 watts peak, 12,000 watts continuous				Hour	\$	20.17
421	8780	Truck, Water	Miscellaneous DLS 4X2 3500			2500	Added from EW	Hour	\$	35.05
422	8781	Truck, Water	Miscellaneous BB 2 DLS 6X4 4000 (Inc. 1994)			4000	Added from EW	Hour	\$	51.72
423	8789	Truck, Tractor	FREIGHTLINER BUSINESS CLASS M2 106 PLUS 4x2		26,000 - 88,000 pounds	to 350		Hour	\$	75.19
424	8790	Truck, Tractor	FREIGHTLINER BUSINESS CLASS M2 106 6X4		11,000 to 52,000 pounds	to 450		Hour	\$	91.10
425	8793	Truck	Ford F-450 Custom Truck (BMC 2018)		390	390	Added from EW for 2022	Hour	\$	46.13
426	8794	Truck, Freight	Dodge Ram chassis 3500		275	275	Added from EW for 2022	Hour	\$	27.84
427	8795	Truck, backhoe carrier	Miscellaneous 4X2 3500GVW DLS		380	380	Added from EW for 2022	Hour	\$	34.18
428	8796	Truck, freight	Enclosed w/11 gate, Heavy duty, class 7			260		Hour	\$	54.24
429	8797	Truck, freight	M2-106 4x2 Oliver (BMC 2015)			260		Hour	\$	0.70
430	8800	Truck, Pickup	Any Site P14-05 Per Mile cost			100	Added from EW	Hour	\$	12.51
431	8801	Truck, Pickup	Miscellaneous 4X2 1/2 160 CONV DLS			155	Added from EW	Hour	\$	17.45
432	8802	Truck, Pickup	4X2 1 1/4 160 CONV DLS			160	Added from EW	Hour	\$	27.82
433	8803	Truck, Pickup	4X2 1 1/2 160 CONV DLS			160	Added from EW	Hour	\$	29.09
434	8804	Truck, Pickup	Miscellaneous 4X2 1 3/4 160 CONV DLS			160	Added from EW, Was 300-400	Hour	\$	34.02
435	8805	Truck, Pickup	Miscellaneous 4X2 3/4 160 CONV DLS			160	Added from EW	Hour	\$	14.48
436	8806	Truck, Pickup	Miscellaneous 4X4 3/4 285 CREW GAS			285	Added from EW	Hour	\$	18.75

FEMA 2025 Schedule of Equipment Rates

438	8108	Truck, Pickup	AAA 1 140 CREW GAS			143	Added from EW	Hour	\$	31.54
439	8200	Truck, Pickup	AAA 1 1/4 MD CREW GAS			140	Added from EW	Hour	\$	35.27
440	8310	Truck, Pickup	AAA 1 1/2 MD CREW GAS			142	Added from EW	Hour	\$	35.75
441	8311	Truck, Pickup	AAA 1 3/4 MD CREW GAS			142	Added from EW	Hour	\$	34.59
442	8322	Truck, Loader	2021 BARKO 495B	CS 284 Ultra Dredger, 48" Rotator Grapple, Pitts Hydraulic Trailer, Ground Saw Ready				Hour	\$	75.83
443	8323	Chopper, Wood Recycler	2021 BARKO 2400T RECYCLER			590		Hour	\$	180.29
444	8324	Skidder	John Deere 640L II (2020)			317		Hour	\$	114.41
445	8325	Skidder	John Deere 945E-II (2020)			300		Hour	\$	136.60
446	8340	Truck, Service	Miscellaneous B12 Get A12 2000					Hour	\$	42.54
447	8341	Truck, Fuel						Hour	\$	182.51
448	8342	Mobile Command Center Trailer						Hour	\$	333.66
449	8343	Mobile Command Center Vehicle	GVWR: 34000 lbs					Hour	\$	11.44
450	8344	Mobile Communications Trailer	Multi-purpose Mobile Mast System	Tower trailer with generator, antenna and station repeater	Up to 60 foot height			Hour	\$	8.71
451	8370	Light Tower	Generec ML74000 BW Mobile LED Light Tower	25 FT	25 FT	to 13	Added from EW	Hour	\$	5.43
452	8371	Light Tower	Generec ML74000 20LW Mobile Light Tower	25 FT	25 FT	eq. 40	Added from EW	Hour	\$	42.95
453	8372	Sand Sagger Machine	Ultrasteel Sagger Sandbag Filling Machine	1200 Bags per Hour Filling and Sealing	2 Cubic Yard Hopper			Hour	\$	2,795.22
454	8300	Helicopter	2018 Bell 407 G3i Ambulance	Ambulance				Hour	\$	1,958.03
455	8301	Helicopter	2018 Bell 407 G3i	7 Place Corporate Interior (2) Crew & (5) Passengers	7 Place Corporate Interior (2) Crew & (5) Passengers			Hour	\$	4,117.78
456	8302	Helicopter	Unimark/Aguila Westland AW109	1 person crew and can transport up to 8 passengers	1 person crew and can transport up to 8 passengers			Hour	\$	6,430.48
457	8303	Helicopter	Sikorsky S-92	2 person crew and can transport up to 22 passengers	2 person crew and can transport up to 22 passengers			Hour	\$	10,310.57
458	8304	Helicopter	Sikorsky S-70M Firehawk Helicopter	1,000 gallon belly tank and other firefighting gear	1,000 gallon belly tank and other firefighting gear			Hour	\$	661.42
459	8306	Flood wing	Cessna Turbo Statcabin HD	Maximum Range 703 nm Maximum Cruise Speed 161 kts Maximum Passengers 6	6 Passenger			Hour	\$	1,530.01
460	8307	Flood wing	Cessna Caravan EX	Maximum Cruise Speed 186 kts Maximum Passengers 10-14 Maximum Range 1,070 NM	10 to 14 Passengers			Hour	\$	2,768.54
461	8314	Flood wing	Cessna SkyCourier (Passenger)	Maximum Cruise Speed 210 kts Maximum Passengers 19 Maximum Range 1,200 NM	19 Passenger			Hour	\$	7,890.84
462	8315	Flood wing	Bombardier Challenger 3500 (Jet)	Maximum Cruise Speed 842 KM/H Maximum Passengers 10 Maximum Range 3,400 NM	10 Passengers			Hour	\$	9,604.18
463	8316	Flood wing	Bombardier Global 8000	Maximum Cruise Speed 940 KM/H Maximum Passengers 19 Maximum Range 6,000 NM	19 Passenger			Hour	\$	23.24
464	8343	Wire Puller Machine	UD 50 Underground Puller	Engine 8-10 hp TBA Fuel Capacity 1.25 gallons Pulling Rope 3/8 in. dia. Steel Cable Reel Capacity 1,500 ft. (158 in. dia.) Skid Frame Construction Steel tubing, continuous weld Wheel Configuration & Tires 14 x 5 S Drop Center; ST-205-75R 14BC Hydraulic System Standard				Hour	\$	18.33
465	8344	Wire Tensioning Machine	HOGS DAVIS OLY-BB BULL WHEEL TENSIONER	Maximum Continuous Tension of 5,000 lbs @ 4 MPH Bullwheel Diameter 38in Reel Capacity 54in W x 90in D Maximum Reel Weight 6,000 lbs				Hour	\$	

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #10

SUBJECT: Approval of Township Consultant Fees
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

Attached please find the updated fees for 2026 for appointed Township consultants.

MOTION/RESOLUTION:

Motion to approve the fees for 2026 for appointed Township consultants effective January 5, 2026.

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.

Gilmore & Associates, Inc

	<u>2025</u>	<u>2026</u>
Principal III	185.00	191.00
Principal II	175.00	181.00
Principal I	170.00	176.00
Consulting Professional V	165.00	171.00
Consulting Professional IV	160.00	166.00
Consulting Professional III	155.00	161.00
Consulting Professional III	150.00	155.00
Consulting Professional I	145.00	150.00
Design Technician V	140.00	145.00
Design Technician IV	135.00	140.00
Design Technician III	130.00	135.00
Design Technician II	126.00	130.00
Design Technician I	120.00	125.00
Construction Representative III	127.00	131.00
Construction Representative II	117.00	121.00
Construction Representative I	107.00	111.00
Surveying Crew	190.00	195.00
Project Assistant	90.00	92.00

Eckert Seamans

	<u>2025</u>	<u>2026</u>
Labor Attorney	200.00	275.00

Kilkenny Law

	<u>2025</u>	<u>2026</u>
Township Solicitor	175.00	180.00

Zoning Hearing Board - Mary Kay Kelm, Esq.

	<u>2025</u>	<u>2026</u>
Hourly Rate	175.00	175.00



GILMORE & ASSOCIATES, INC.
ENGINEERING & CONSULTING SERVICES

November 24, 2025

File No. 999-1016

Carolyn McCreary, Township Manager
Montgomery Township
1001 Stump Road
Montgomeryville, PA 18936-9605

Reference: Proposal for 2026 Professional Services

Dear Ms. McCreary:

Gilmore & Associates, Inc. wishes to express our appreciation and pleasure in serving Montgomery Township. We thank you for the opportunity to provide professional services to Montgomery Township since 2011 and look forward to continuing our association with the Township in the coming year.

This past year saw the completion of shade tree plantings at Hourglass Park and inspection of the naturalized basins. The contractor for the Bethlehem Pike emergency pre-emption detection was recently given notice to proceed with the project. Design of the Powerline Trail and Whistlestop Park projects continued. We are looking forward to what the coming year brings.

Please find enclosed Gilmore & Associates, Inc.'s 2026 Professional Services Fee Schedule, effective January 1, 2026. Please note that the new rates reflect a 3.4% average increase from 2025. These adjustments reflect the ongoing competitive labor market in our industry.

We hope you find this acceptable. Please do not hesitate to contact us if you have any questions or concerns.

Sincerely,

James P. Dougherty, P.E.
Senior Project Manager
Gilmore & Associates, Inc.

JPD/si

Enclosure: 2026 Professional Services Fee Schedule

cc: Scott C. Muller, P.E., P.L.S., CEO & President, Gilmore & Associates, Inc.
Nicholas Adams, Chief Financial Officer, Gilmore & Associates, Inc.
Erik Garton, P.E., Executive Vice President, Municipal Services Manager, Gilmore & Associates, Inc.
Judith Stern Goldstein, R.L.A., ASLA, Senior Project Manager, Gilmore & Associates, Inc.
Leslie Bogdnoff, P.E., Senior Transportation Engineer, Gilmore & Associates, Inc.



GILMORE & ASSOCIATES, INC.
ENGINEERING & CONSULTING SERVICES

**2026 PROFESSIONAL SERVICES FEE SCHEDULE
MONTGOMERY TOWNSHIP, MONTGOMERY COUNTY, PA**

TITLE	RATE
Principal III	\$ 191.00
Principal II	\$ 181.00
Principal I	\$ 176.00
Consulting Professional V	\$ 171.00
Consulting Professional IV	\$ 166.00
Consulting Professional III	\$ 161.00
Consulting Professional II	\$ 155.00
Consulting Professional I	\$ 150.00
Design Technician V	\$ 145.00
Design Technician IV	\$ 140.00
Design Technician III	\$ 135.00
Design Technician II	\$ 130.00
Design Technician I	\$ 125.00
Construction Representative III	\$ 131.00
Construction Representative II	\$ 121.00
Construction Representative I	\$ 111.00
Survey Crew	\$ 195.00
Project Assistant	\$ 92.00

Listed Rates – All Rates listed above are hourly rates based upon straight time for a 40-hour, 5-day week and are charged on actual time expended. When requested/required to provide professional services in excess of 40 hours during the normal work week, non-exempt staff shall be charged 1.5 times the standard rate for those hours worked in excess of the normal 40 hours. Construction Representative Services requested on weekends shall be charged at the same overtime rate with a minimum of 4 hours charged.

Client Invoicing – Gilmore & Associates, Inc. invoices on a monthly basis and payment for services rendered are due within 30 days.

Proprietary Information – This Professional Services Fee Schedule is proprietary information issued by Gilmore & Associates, Inc. for review only by the recipient of this document. The information contained herein shall not be shared, reviewed or discussed with others than those receiving this original document.

Special Consulting Services - Rates vary by type of service and level of experience. Rate Schedules will be provided upon request.



519 Swede Street • Norristown, PA 19401
(484) 679-8150

SEAN P. KILKENNY, ESQUIRE
Direct Dial: 484-679-8153
sean@skilkennylaw.com

September 12, 2025

Carolyn McCreary, Township Manager
Montgomery Township
1001 Stump Rd
Montgomeryville, PA 18936

Re: Engagement Letter for Legal Services

Dear Ms. McCreary,

Please allow this letter to express our interest in serving as Township Solicitor of Montgomery Township for calendar year 2026. In accordance with the applicable provisions of the Pennsylvania Rules of Professional Conduct, this letter is intended to set forth our agreement concerning our representation of you. Furthermore, this letter will confirm the terms upon which law firm will serve as legal counsel to you and provide information about our fees.

For all work undertaken during 2026, the Township will pay Kilkenny Law, LLC One Hundred Eighty Dollars (\$180.00) per hour.

After (1) one calendar year, the Board of Supervisors will review these rates and may consider applicable adjustments in compensation based on inflation or merit as it may see fit. We may, from time to time, recommend that specialized litigation or labor matters be referred to outside counsel upon a majority vote of the Board of Supervisors.

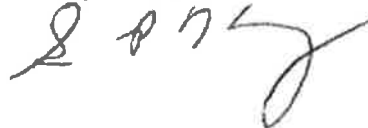
We will keep you advised of the time devoted to all matters. Our normal practice is to bill clients on a monthly basis. The Township will not be billed for secretarial time nor will the Township be charged for any travel between our offices and the Township Building. All invoices from our office will specify dates, nature or service, and members of our firm involved in the representation. Our bills also contain amounts designated as costs. These expenses include filing fees, process server fees, transcripts, postage charges, computer research charges, overnight delivery charges, large copy and/or fax jobs, long distance charges and similar expenses. We generally advance minor expenses but typically ask clients to advance larger disbursements such as court reporter fees for depositions, travel expenses and the like.

If you choose to discontinue using this firm's services, we will provide any files in our possession upon request. If you do not make a request to take custody of any files, we will retain the file for what we consider to be a reasonable period; at the expiration of which, your file will be disposed of without further notice to you. Our current policy is to dispose of all files seven (7) years after termination of our engagement or completion of the matter, and you agree that we may do so.

Our firm is committed to providing legal services promptly and efficiently and in accordance with the highest legal and ethical standards. On behalf of the firm, I wish to thank the Township for offering us this opportunity to be of service.

If the Board of Supervisors consents to our representation under the terms outlined in this letter, we would request that you and the Chair of Board of Supervisors countersign this letter and return it to us.

Very truly yours,

A handwritten signature in black ink, appearing to read 'S. Kilkenny', with a stylized flourish at the end.

SEAN KILKENNY

AGREED AND ACCEPTED:

Carolyn McCreary, Township Manager

Date

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #11

SUBJECT: Approval of Manager's Employment Agreement
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

An agreement has been prepared to extend the term of employment of Carolyn McCreary as Township Manager for a one-year period to be effective January 1, 2026 through December 31, 2026. The agreement includes a description of the Duties of the Manager, Salary, Township Vehicle and Equipment, Benefits, Provisions for Removal, Terminal Leave and Notice of Resignation, Definition of "Just Cause" and Miscellaneous and General Provisions.

MOTION/RESOLUTION:

Motion to authorize the execution of the Township Manager's Memorandum of Agreement effective for the period of January 1, 2026 to December 31, 2026.

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.

MUNICIPAL MANAGER AGREEMENT

MEMORANDUM OF AGREEMENT BETWEEN MONTGOMERY TOWNSHIP AND CAROLYN MCCREARY (Effective for Calendar Year 2026)

THIS IS AN AGREEMENT, made this 5th day of January 2026, by and between the **TOWNSHIP OF MONTGOMERY** ("Township"), by and through its Board of Supervisors ("Board") and **CAROLYN MCCREARY** ("McCreary") setting forth McCreary's terms and conditions of employment.

WHEREAS, Montgomery Township is a Commonwealth of Pennsylvania Township of the Second Class;

WHEREAS, the Board desires to employ the services of Carolyn McCreary as Township Manager;

WHEREAS, Carolyn McCreary desires to be employed as Township Manager of Montgomery Township; and

WHEREAS, by majority vote of the Board of Supervisors of Montgomery Township at an advertised public meeting, the terms and provisions of this Agreement have been approved.

NOW, THEREFORE, in consideration of the covenant contained herein, the parties agree as follows:

SECTION I. TERM OF AGREEMENT

This Agreement shall become effective on January 1, 2026, and shall continue in effect through and including December 31, 2026.

Notwithstanding the term of this Agreement, the Township and McCreary acknowledge and agree that McCreary at all times shall remain an at-will employee who is subject to termination for any reason or for no reason at all at any time during or after the term of this Agreement. Nothing contained herein shall alter the at-will presumption of employment, serve to provide McCreary with a reasonable expectation of ongoing employment or convey a property right in continued employment to McCreary.

SECTION II. DUTIES OF MANAGER

Township agrees to employ Carolyn McCreary in an at-will capacity as Township Manager to perform the duties specified in the Township Manager Ordinance, as well as such other mandatory and/or lawfully permissible and proper essential job functions, specific tasks or directives issued or assigned by the Board from time to time. McCreary agrees to perform the above duties to the best of her ability.

SECTION III. SALARY

Effective January 1, 2026, Township agrees to pay McCreary an annual salary for 2026 in the amount of \$189,763.00.

Payments shall be made with the same frequency as other non-police employees within the Township and consistent with the Township's normal payroll practices,

As the highest-ranking management employee of the Township, McCreary shall be considered an "exempt" employee for overtime purposes and, therefore, shall not be entitled to any additional compensation (i.e., overtime pay or compensatory time off) for any hours worked over 40 during any given workweek.

SECTION IV. TOWNSHIP VEHICLE & EQUIPMENT

The Township shall provide to McCreary an all-wheel drive or four-wheel drive sports utility vehicle (SUV) to perform the duties of Township Manager and shall pay the liability, property damage, and comprehensive insurance, and the operation, maintenance, and repair costs of the vehicle. Unless authorized in writing by the Township, McCreary shall use the vehicle only for official use, and for *de minimis* personal use within a 25-mile radius of the Township.

The Township shall also provide McCreary a cellular phone, cellular calling plan, and a laptop computer and/or tablet, required for McCreary to perform the duties of Township Manager, each of which are to be used for official business.

It is understood that the vehicle, cellular phone and plan, and laptop or tablet shall at all times remain property of the Township and shall be relinquished to the Township upon request by the Board.

SECTION V. BENEFITS

Township agrees to provide health care, vision, and dental benefits to McCreary and any eligible dependents in the same manner and amount and subject to any applicable copayments or premium payments as apply to other non-police department-head-level Township employees. Additionally, McCreary shall be entitled to life and disability insurance, retirement benefits, sick leave, personal leave and holidays in the same manner and at the same level as the Township provides to other non-police department-head-level Township employees as set forth in the Township's Personnel Policy Procedure Manual, as may be amended from time to time. McCreary shall also be entitled to four (4) weeks of paid vacation time each year, to be used in the same manner as provided in the Township's Personnel Policy Procedure Manual, as may be amended from time to time.

The Township will pay the annual membership dues for the Association for Pennsylvania Municipal Managers (APMM), the International City and County Managers Association (ICMA), and any other organizations relevant to her position as Township Manager, as approved by the Board of Supervisors. Subject to Township policies and procedures regarding expenses and reimbursement, McCreary may attend at the Township's expense, professional training seminars, continuing education seminars or conferences including but not limited to the annual

conferences of the APMM, ICMA, and the Pennsylvania Municipal League (PML) and other training she deems relevant to overseeing Township operations. Funds will be budgeted accordingly each year.

In addition, McCreary serves on the Executive Committee of Delaware Valley Health Trust and may attend meetings and conferences attendant to that role.

SECTION VI. REMOVAL TERMINAL LEAVE & NOTICE OF RESIGNATION

It is understood that, as an at-will employee, the Township may remove McCreary at any time and that McCreary may resign at any time.

In the event, McCreary is involuntarily removed by the Township for reasons other than “just cause,” as defined below, the Township agrees to continue McCreary’s full salary and health insurance benefits for a period of six (6) months from the date of notice of termination (“the Terminal Leave Period”). If, during the Terminal Leave Period, the Township changes insurance carriers and/or the level of benefits generally provided to other non-police employees, it shall not be a violation of this Agreement for the Township to apply such changes equally and automatically to McCreary. No other compensation or benefits beyond salary continuation and health coverage shall be due or payable to McCreary during the Terminal Leave Period. However, the 6-month Terminal Leave Period shall count as years of service for the limited purpose of pension accrual and vesting, and McCreary shall be responsible during this time for making any participant contributions to any applicable pension fund that may then be required of the Township’s remaining active non-police employees. During the Terminal Leave Period, McCreary agrees that, for no additional compensation, and at the request of the Township, she shall assist with the selection of a suitable replacement and with the transition of responsibilities to any such replacement, even if such replacement is an interim appointment.

If McCreary is terminated for “just cause,” as defined below, the Township shall have no obligation to provide the Terminal Leave Period or attendant salary or benefits.

“JUST CAUSE” DEFINED: For purposes of this Agreement, “just cause” shall be defined as any misconduct that brings disrepute upon the Board of Supervisors, Township or any of its departments, or if McCreary engages in any misconduct involving fraud, dishonesty or moral turpitude, regardless of whether or not such conduct is criminal in nature or results in a criminal prosecution and/or conviction. It shall also constitute “just cause” under this Agreement if McCreary knowingly engages in insubordinate behavior by failing or refusing to comply with a lawful directive of the Board. In the event that the Township believes that there exists just cause for termination as a result of insubordination on the part of McCreary, the Township agrees to provide to McCreary a written warning and a reasonable opportunity to comply with the directive.

In the event McCreary resigns from her position of her own accord, the above-described paid Terminal Leave Period shall not be available. In the event of such resignation, McCreary shall give the Board at least sixty (60) days prior written notice.

Regardless of the manner of separation of McCreary from her employment with the Township, McCreary shall be compensated for all accrued vacation leave time on a lump sum basis.

If any provision, or any portion thereof, contained in this Agreement is declared by a court of competent jurisdiction to be invalid, such decision shall not affect the Agreement as a whole or any part hereof, and any remaining provisions shall remain enforceable to the fullest extent possible by law.

SECTION VII. MISCELLANEOUS & GENERAL PROVISIONS

It is agreed and understood by the parties that all provisions of this Agreement shall be governed and interpreted under the laws of the Commonwealth of Pennsylvania and in a manner consistent with Act 74 of 2011.

This Agreement shall supersede in the entirety any prior Memoranda of Agreement, employment agreements or similar documents and understandings between the parties, which shall be deemed null and void upon the execution of this Agreement.

This Agreement shall not be modified except in writing and upon mutual consent of the Township and McCreary.

If any provision, or any portion thereof, contained in this Agreement is declared by a court of competent jurisdiction to be invalid under Act 74 of 2011 or any other legislation, such decision shall not affect the Agreement as a whole or any part hereof, and any remaining provisions shall remain enforceable to the fullest extent possible by law.

McCreary shall have an annual review in November of each year by the Chair of the Board of Supervisors. The annual review will be in conjunction with the budget process.

CAROLYN MCCREARY:

Carolyn McCreary, Manager
Montgomery Township

**ON BEHALF OF THE TOWNSHIP OF
MONTGOMERY:**

_____, Chairwoman, _____ Date
Montgomery Township Board of Supervisors

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #12

SUBJECT: Certify Delegate to Pennsylvania State Association of Township Supervisors
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

The Board will designate its voting delegate for the Pennsylvania State Association for Township Supervisors annual conference in Hershey, PA. The Board should nominate a Supervisor who is planning to attend the conference this year (April 19 to 22, 2026) to serve as the Township's voting delegate.

MOTION/RESOLUTION:

Motion to certify Eric S. Pelletier as the voting delegate to represent Montgomery Township at the Pennsylvania State Association of Township Supervisors (PSATS) in the year 2026.

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #13

SUBJECT: Appointment of Board Liaisons to Township Committees
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY:

BACKGROUND:

Members of the Board of Supervisors elect to serve as liaisons to the various Township Boards and Commissions.

MOTION/RESOLUTION:

Motion to appoint the following Board members to serve as liaisons to the following committees, boards and agencies for 2026:

Business Development Partnership	Tanya C. Bamford
Community & Recreation Center Committee	Eric S. Pelletier
Environmental Advisory Committee	Beth A. Staab
Finance Committee	Audrey R. Ware-Jones
Human Relations Commission	Tanya C. Bamford
Open Space Committee	Beth A. Staab
Park and Recreation Board	Beth A. Staab
Police Pension Committee	Carolyn McCreary
Planning Commission	Candyce Fluehr Chimera
Public Safety Committee	Eric S. Pelletier
Senior Committee	Audrey R. Ware-Jones
Sewer Authority Board	Tanya C. Bamford
Shade Tree Commission	Candyce Fluehr Chimera

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.



Tanya C. Bamford
Candyce Fluehr Chimera
Eric S. Pelletier
Beth A. Staab
Audrey R. Ware-Jones

Carolyn McCreary
Township Manager

ACTION AGENDA BOARD SUMMARIES

**MONTGOMERY TOWNSHIP
BOARD OF SUPERVISORS
JANUARY 5, 2026**

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #02

SUBJECT:	Public Comment
MEETING DATE:	January 5, 2026
BOARD LIAISON:	
INITIATED BY:	Chair of the Board of Supervisors

BACKGROUND:

Persons wishing to make public comment during this meeting on any items not listed on the agenda may do so at this time.

Please come forward to the microphone and state whether you are a Township resident or business owner.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #03

SUBJECT: Consent Agenda
MEETING DATE: January 5, 2026
BOARD LIAISON:
INITIATED BY:

BACKGROUND:

MOTION TO APPROVE THE CONSENT AGENDA AS PRESENTED for the following:

- Minutes of the December 15, 2025 Board meeting
- Payment of Bills for January 5, 2026
- North Wales Water Authority Tank – End of Maintenance for Site Improvements and Extension of Maintenance Bond for Landscaping Items
- Escrow Release #8 - Higher Rock Residential Development

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.

**MINUTES OF MEETING
MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
DECEMBER 15, 2025**

1. Call to Order: The December 15, 2025 action meeting of the Montgomery Township Board of Supervisors was held at the Montgomery Township Municipal Building, 1001 Stump Road, Montgomeryville, PA. Chairwoman Audrey R. Ware-Jones called the meeting to order at 7:00 p.m.

IN ATTENDANCE:

Chairwoman Audrey R. Ware-Jones
Vice-Chair Annette M. Long
Supervisor Tanya C. Bamford
Supervisor Candyce Fluehr Chimera
Supervisor Beth A. Staab
Township Solicitor John Walko, Esq.
Township Manager Carolyn McCreary

ALSO IN ATTENDANCE:

Police Chief William Peoples
Director of Finance Blaine Bergey
Director of Planning & Zoning, Marianne McConnell
Director of Public Works Greg Reiff
Director of Recreation & Comm. Ctr. Floyd Shaffer
Director of Information Technology Rich Grier
Recording Secretary Deborah A. Rivas

2. & 3. Pledge of Allegiance and Public Comment: Following the Pledge of Allegiance, Ms. Ware-Jones called for public comment on any item not listed on the agenda, and there was none.

4. Announcement of Executive Session: Township Solicitor John Walko, Esquire, announced that the Board of Supervisors met in Executive Session earlier this evening at 6:15 p.m to Discuss potential litigation and personnel matters. Mr. Walko stated that the topics discussed are legitimate subjects of an Executive Session under the Commonwealth of Pennsylvania's Sunshine Law.

5. Consent Agenda:

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long, and unanimously carried (5-0), the minutes of the November 24, 2025 meeting, the payment of bills for December 15, 2025 in the amount of \$931,375.76, and the escrow release #7 for the Bharatiya Temple Phase 2 were approved as submitted.

Presentations:

6. Annual Donation Presentations: The Board of Supervisors presented the following donations:

- North Wales Area Library - \$35,000. Jennifer Koch, Executive Director, was present to accept the donation.
- Montgomery County-Norristown Public Library - \$10,000. Karen DeAngelo, Executive Director and District Administrator, was present to accept the donation.
- Montgomery Township Historical Society - \$6,000. Lisa Knapp Siegel, President, was present to accept the donation.
- The PEAK Center - \$3,000. Elizabeth Beil, Executive Director, was present to accept the donation.

Planning and Zoning:

7. Preliminary/Final Land Development – Animal Hospital at 108 Upper State Road: Ms. McConnell reported that the applicant, Nicole Salas, has applied to construct a surgical services animal hospital at 1008 Upper State Road. The proposal is for a 10,000-square-foot, single-story facility on the property, which consists of 1.67 acres, and is permitted by Conditional Use in the BP Business Office and Professional District. Township staff and consultants, as well as the County Planning Commission, have had the opportunity to review the details of the application. Christin Pionzio, Esq., represented the applicant, and she presented a sketch of the project, while discussing the waivers requested. Under public comment, a Township resident who lives behind the property, expressed his concerns about impervious space, water runoff, environmental issues, concern for wildlife, invasive tree species, adding additional privacy to the project border, parking lot lighting and low signage profile.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Bamford, and unanimously carried (5-0), the Board adopted Resolution 2025-22, approving the preliminary/final land development application with requested waivers submitted by the applicant, Nicole Salas.

8. Adoption of Ordinance 25-349 – Amendment for Mobile Food Vendors – Ms. McConnell reported that staff is requesting the adoption of the proposed amendment to the Montgomery Township Code, updating provisions for mobile food vendors.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Staab, and unanimously carried (5-0), the Board adopted Ordinance 25-349 proposed to amend Chapter 140 of the Code of Montgomery Township for Mobile Food Vendors.

Administration and Finance:

9. Resolution 2025-20, Setting the Volunteer Firefighter Stipend for 2025 and Affirming Criteria for Qualified Active Member Status: Ms. McCreary reported that the Township approved the First Responder Recruitment and Retention Stipend on April 13, 2020, to incentivize volunteer first responders for their service. The Township must acknowledge the fire company's written criteria for determining Qualified Active Member Service and adopt a resolution setting the stipend for 2025.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long and unanimously carried (5-0), the Board affirmed the FDMT criteria for determining Qualified Active Member status and authorized Resolution 2025-20, setting the Volunteer Firefighter Stipend for 2025 at \$500 per Qualified Active Member.

10. Adoption of Ordinance 25-353, Establishing a Fire Tax: Ms. McCreary reported that in keeping with the proposed plan for a fire tax to be levied to support the operations of the Township's fire department, the Solicitor's office has prepared and advertised an ordinance establishing a fire tax in Montgomery Township. Adoption of the ordinance allows the Township to notify the Township's tax collector to revise the real estate tax bills to show this as a separate line item like the streetlight tax. Currently, the Township internally allocates .56 mills towards

fire protection out of the 2025 real estate tax rate of 2.94 mills. This ordinance will add 1.15 mills, bringing the total to 1.71 mills.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long and carried by a majority vote of 3 to 2, Ms. Bamford and Ms. Staab voting Nay, the Board adopted Ordinance 25-353, formally establishing a fire tax in Montgomery Township.

11. Establish Real Estate Tax Millage for 2025: Ms. McCreary reported that the Board of Supervisors approved the preliminary budget at the November 24, 2025 public meeting at 4.09 mills. The budget was then made available for public inspection at the Township building and on the township website's homepage. Under public comment, a Township resident inquired about the capital reserves and why the salary expenses had increased significantly. This resident also stated that the Board must do its due diligence if it does not know what is in the budget.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long and carried by a majority vote of 3 to 2, Ms. Bamford and Ms. Staab voting Nay, the Board adopted Resolution 2025-21, establishing the real estate tax millage for 2026 at 4.09 mills.

12. Adoption of the 2026 Budget: Ms. McCreary reported that the Township Department Heads drafted operating budgets which were reviewed by the Finance Director and Township Manager. The proposed capital expenditures and the proposed operating budgets were presented by Department and discussed with the Board of Supervisors at the public worksession held on October 24th.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long and carried by a majority vote of 3 to 2, Ms. Bamford and Ms. Staab voting Nay, the Board adopted the 2026 budget for all funds with expenditures totaling \$36,134,300.

13. Montgomery Township Municipal Sewer Authority (MTMSA) 2026 Budget: Under public comment, a Township resident questioned the Sewer Authority's budget table and the \$1,100,754.00 amount. It was explained that this amount is the Net Operating Position.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Bamford and unanimously carried (5-0), the Board approved the MTMSA budget for the fiscal year 2026.

14. Montgomery Township Municipal Sewer Authority (MTMSA) 2025 Tapping Fee Agreements:

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Chimera, and unanimously carried (5-0), the Board confirmed that it has reviewed and approved the MTMSA tapping fee agreements as presented.

15. Annual Audit Engagement Letter: Mr. Bergey reported that Maillie has submitted an engagement letter for the 2025 annual audit. Maillie proposes to audit the financial statements

of the governmental activities, the business-type activities, the component units, each major fund, and the aggregate remaining fund information of Montgomery Township as of December 31, 2025, and for the year that ended, and the related notes to the financial statements, which collectively comprise Montgomery Township's basic financial statements.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Chimera, and unanimously carried (5-0), the Board approved the attached engagement letter with Maillie for the 2025 annual audit at the estimated cost of \$36,000.

16. Approval of Financial Software Conversion: Mr. Bergey reported that in 2023, the Township transitioned from BS&A Software to Tyler Technologies, Inc. under the direction of the previous Finance Director. Since its implementation, Tyler Technologies has not proven to be an improvement due to various reasons, including technical issues, customer support, integration deficiencies, missing functionality, cost escalation, and user experience. The Township previously utilized BS&A, and staff familiarity with the system should facilitate a smooth transition. BS&A is a good fit for a Township this size, whereas Tyler primarily serves larger municipalities. BS&A will be significantly less costly in the long term. The \$200,000 up-front investment (\$151,120 in 2025 at contract signing and \$48,000 at completion of installation in 2026) will be offset by year 5, at which point BS&A will be at least \$42,000 per year less than Tyler Technologies. BS&A has discounted its year 1 subscription by \$43,000 and guaranteed five years of no increases. Under public comment, a resident confirmed that the Township made a \$200,000.00 mistake in 2023 and is fixing it now with an offset of \$200,000.00 and \$43,000.00 per year thereafter.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Chimera, and unanimously carried (5-0), the Board authorized the change of software from Tyler Technologies, Inc. to BS&A Software and authorized the Township Manager to execute the agreement.

17. Ratification of Real Estate Tax Appeal Settlement – 1216 Welsh Road: Mr. Bergey reported that the taxpayer filed an appeal for the property tax for the 2024 tax year. The assessed value of 1216 Welsh Road is \$508,140.00. Based upon the applicable Common Level Ratio, the current implied market value for the property is \$1,431,380.28 for tax year 2024, \$1,544,498.48 for tax year 2025, and \$1,651,950.59 for tax year 2026. On October 16, 2023, after the Taxpayer presented its evidence, the Board of Assessment Appeals issued a "Notice of No Change in Assessment." The Taxpayer thereafter filed an appeal with the Court of Common Pleas. The proposed settlement between the School District and the Taxpayer would result in fair market values of \$1,415,35.00 for tax year 2024, \$1,415,349.00 for tax year 2025, and \$1,415,344.00 for tax year 2026, resulting in a refund from the Township to the Taxpayer of \$141,65.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long, and unanimously carried (5-0), the Board approved the stipulated settlement for 1216 Welsh Road and authorized the Township Solicitor to execute the document on behalf of the Township.

18. Ratification of Real Estate Tax Appeal Settlement – 1350 Welsh Road: Mr. Bergey reported that the taxpayer filed an appeal for the property tax for the 2025 tax year. The assessed value

of 1350 Welsh Road was initially \$4,799,150.00. On November 1, 2024, the Board of Assessment Appeals issued a "Notice of Assessment Reduction," reducing the assessed value to \$4,441,500.00. Based upon the applicable Common Level Ratio, the current implied market value for the property is as follows: \$13,500,000.00 for tax year 2025 and \$14,439,206.76 for tax year 2026. The taxpayer thereafter filed an appeal with the Court of Common Pleas. The proposed settlement between the School District and the Taxpayer would result in fair market values of \$13,000,000.00 for tax years 2025 and 2026, resulting in a refund from the Township to the Taxpayer of \$483.63.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Staab, and unanimously carried (5-0), the Board approved the stipulated settlement for 1350 Welsh Road and authorized the Township Solicitor to execute the document on behalf of the Township.

19. Disposal of Non-Permanent Township Records:

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Bamford, and unanimously carried (5-0), the Board approved the disposal of non-permanent Township records as noted.

20. Acceptance of Resignation of the Township Auditor: Ms. McCreary reported that the Township has received a letter from Eric S. Pelletier dated December 10, 2025, resigning as one of the elected auditors for Montgomery Township effective January 2, 2026. Mr. Pelletier has been elected to the Board of Supervisors and will begin his term on January 5, 2026.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Staab, and unanimously carried (5-0), the Board accepted Eric S. Pelletier's resignation letter as an elected auditor.

21. Acceptance of Resignation of Fire Chief, Bill Wiegman: Ms. McCreary reported that she has received a resignation letter from Fire Chief Bill Wiegman dated December 10, 2025 and effective January 2, 2026. Under public comment, a Township resident stated that he was sorry to see Chief Wiegman leave the Township.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Bamford, and with a vote of 2 to 3, Ms. Chimera, Ms. Long, and Ms. Ware-Jones voting Nay, the Board did not accept the resignation of Fire Chief Wiegman ceremoniously.

Public Works:

22. Award of Contract for the Purchase and Installation of Rectangular Rapid Flashing Beacons (RRFB's) on Stump Road: Mr. Reiff stated that the Township received and opened bids utilizing PennBid on December 5, 2025. Township Engineer Gilmore & Associates reviewed the five bids ranging from \$274,899.00 to \$342,525.10 and is recommending the award of the bid to NJS Concrete LLC, the lowest responsible bidder with a bid of \$274,899.00.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Staab, and unanimously carried (5-0), the Board awarded the contract for the purchase and installation of Rectangular Rapid Flashing Beacons (RRFB's) on Stump Road to NJS Concrete LLC, the lowest responsible bidder, in the amount of \$274,899.00 per the recommendation of Gilmore & Associates, Township Engineer.

23. Award Contract for the Traffic Signal Modernization at Route 309, English Village & Gwynedd Crossing: Mr. Reiff reported that the Township received and opened bids utilizing PennBid on December 5, 2025. Township Engineer Gilmore & Associates reviewed the three bids ranging from \$560,291.25 to \$812,403.25 and is recommending the award of the bid to Armour & Sons Electric, Inc., the lowest responsible bidder with a bid of \$560,291.25. Under public comment, a Township resident commented that, other than the replacement of equipment, the timing of the light needs to be improved at that intersection. It was noted that additional turn lanes and left arrows would also be installed to improve traffic flow at that intersection.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Long, and unanimously carried (5-0), the Board awarded the contract for the traffic signal modernization at the intersection of Route 309 & English Village to Armour & Sons Electric, Inc., the lowest responsible bidder, in the amount of \$560,291.25 per the recommendation of Gilmore & Associates, Township Engineer.

24. Approval of 2026 Recreation Programs and Associated Fees: Mr. Shaffer presented the proposed lineup of activities at the Montgomery Township Community and Recreation Center (Mont CRC) for Winter 2026. Ms. Bamford asked if the rates were for resident vs. non-resident fees, in addition to members and non-members for individual programs.

MOTION: Upon motion by Ms. Ware-Jones, seconded by Ms. Bamford, and unanimously carried (5-0), the Board approved the 2026 Winter Recreation Program and Fee Schedule amendment as submitted, with the addition of columns for resident and non-resident fees.

Old Business:

Ms. Chimera thanked Floyd Shaffer and his staff for the excellent Breakfast with Santa event. She also thanked Greg Reiff and his staff for their handling of the recent snowstorm. Lastly, Ms. Chimera thanked Fire Chief Bill Wiegman for his service to the Township. She said that this was his home, and in her opinion, he was no longer treated like he was welcome there. His departure is a true loss to the community. She said that we will forever be grateful for the time he spent here, and he will be sorely missed.

Ms. Ware-Jones noted that this is the last meeting for Supervisor Long, and she thanked her for her years of service to the Township, stating that her thoughtful questions, comments, and input were helpful to Ms. Ware-Jones, and she will be personally missed.

Ms. Long expressed her gratitude for the trust placed in her and for the privilege of serving the community for the past six years. She understood that her role was not about titles or politics,

but serving the people, listening, and showing up even when the work was hard. She was honored to have served as the first and only Latina woman on the Board in Montgomery Township and in the North Penn Area. She thanked the Township residents, Township Manager Ms. McCreary, staff, and volunteers.

Ms. Staab reminded everyone that the holidays are here, and no matter how you celebrate, remember to be kinder and gentler with one another and spread joy throughout the excellent Township we live and work in.

25. Adjournment: Upon motion by Ms. Long and seconded by Ms. Chimera, the meeting was adjourned at 8:18 p.m.

Respectfully submitted,

Deborah A. Rivas, Recording Secretary



Montgomery Township, PA

Check Report

By Check Number

Date Range: 12/16/2025 - 12/31/2025

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Bank Code: POOL AP-APBNK						
MT003136	Petty Cash	12/17/2025	Regular	0.00	244.10	103333
MT003655	Standard Insurance Company	12/17/2025	Regular	0.00	9,229.19	103334
MT000794	COMMONWEALTH OF PA	12/18/2025	Regular	0.00	129.13	103335
MT000528	BSandA Software	12/23/2025	Regular	0.00	151,120.00	103336
MT000567	Canon Financial Services, Inc	12/23/2025	Regular	0.00	4,126.07	103337
MT000786	COMCAST	12/23/2025	Regular	0.00	34.43	103338
MT000006	21st Century Media Newspapers LLC	12/31/2025	Regular	0.00	471.80	103339
MT000040	Acme Uniforms For Industry	12/31/2025	Regular	0.00	630.87	103340
MT000046	Adam J. Morrow	12/31/2025	Regular	0.00	600.00	103341
MT000050	Adam Zwislewski	12/31/2025	Regular	0.00	1,000.00	103342
MT000150	Alphagraphics Lansdale	12/31/2025	Regular	0.00	128.60	103343
MT000167	Amazon.com Services, Inc	12/31/2025	Regular	0.00	3,061.27	103344
MT000233	Angel G. Mejias	12/31/2025	Regular	0.00	700.00	103345
MT000293	Armour & Sons Electric, Inc.	12/31/2025	Regular	0.00	15,194.00	103346
MT000305	ASCAP	12/31/2025	Regular	0.00	458.00	103347
MT004748	B&M Suppliers	12/31/2025	Regular	0.00	240.00	103348
MT004427	Bergey's Ford of Lansdale	12/31/2025	Regular	0.00	924.04	103349
MT004418	Bharatiya Temple Inc.	12/31/2025	Regular	0.00	71,660.00	103350
MT000432	Bins Thomas	12/31/2025	Regular	0.00	4,051.79	103351
MT000467	Brandi Blusiewicz	12/31/2025	Regular	0.00	400.00	103352
MT000469	Brandon Uzdzienski	12/31/2025	Regular	0.00	200.00	103353
MT000552	C.E.S.	12/31/2025	Regular	0.00	18.22	103354
MT000580	Carl Frederick Herr	12/31/2025	Regular	0.00	100.00	103355
MT000632	CDW Government, Inc.	12/31/2025	Regular	0.00	192.65	103356
MT004558	Christopher Ayral	12/31/2025	Regular	0.00	400.00	103357
MT004500	CivicPlus, LLC	12/31/2025	Regular	0.00	5,796.00	103358
MT000786	COMCAST	12/31/2025	Regular	0.00	10.50	103359
MT000795	Commonwealth of PA USTIF	12/31/2025	Regular	0.00	165.00	103360
MT000808	Concours Automotive	12/31/2025	Regular	0.00	379.27	103361
MT000843	Craftweld Fabrication Co., Inc.	12/31/2025	Regular	0.00	98.00	103362
MT000941	Davidheiser's Inc.	12/31/2025	Regular	0.00	207.00	103363
MT000971	Dejana Truck and Utility LLC	12/31/2025	Regular	0.00	18,560.00	103364
MT000979	Dell Marketing L.P. (IT Orders)	12/31/2025	Regular	0.00	1,359.77	103365
MT001030	DJB Specialties, Inc.	12/31/2025	Regular	0.00	1,998.21	103366
MT001033	Dog Town	12/31/2025	Regular	0.00	383.96	103367
MT001090	E.M. Grant	12/31/2025	Regular	0.00	1,275.00	103368
MT001159	Elite 3 Facilities Maintenance, LLC	12/31/2025	Regular	0.00	4,755.00	103369
MT004476	Elite Pickleball	12/31/2025	Regular	0.00	600.00	103370
MT001220	Established Traffic Control	12/31/2025	Regular	0.00	1,974.00	103371
MT001319	Frank Callahan Company, Inc.	12/31/2025	Regular	0.00	104.20	103372
MT001352	Galls, an Aramark Co., LLC	12/31/2025	Regular	0.00	1,035.42	103373
MT001352	Galls, an Aramark Co., LLC	12/31/2025	Regular	0.00	77.56	103374
MT001379	George Allen Portable Toilets, Inc.	12/31/2025	Regular	0.00	1,032.00	103375
MT001397	Gillidsystems	12/31/2025	Regular	0.00	480.00	103376
MT001412	Glick Fire Equipment Company Inc	12/31/2025	Regular	0.00	270.00	103377
MT001427	Goose Squad L.L.C.	12/31/2025	Regular	0.00	900.00	103378
MT001436	Grainger	12/31/2025	Regular	0.00	33.68	103379
MT001439	Granturk Equipment Co., Inc.	12/31/2025	Regular	0.00	78.07	103380
MT001527	Herman Goldner Company, Inc.	12/31/2025	Regular	0.00	576.05	103381
MT001548	Home Depot Credit Services	12/31/2025	Regular	0.00	753.88	103382
MT001610	Interstate Battery Systems	12/31/2025	Regular	0.00	647.30	103383
MT001741	Jeffrey Sarnocinski	12/31/2025	Regular	0.00	216.49	103384
MT001743	Jen Ames	12/31/2025	Regular	0.00	3,081.00	103385
MT001856	John Bereschak	12/31/2025	Regular	0.00	300.00	103386

Check Report

Date Range: 12/16/2025 - 12/31/2025

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
MT004520	Joseph K. Egenolf Jr	12/31/2025	Regular	0.00	400.00	103387
MT004308	Justin Tohanczyn	12/31/2025	Regular	0.00	150.00	103388
MT002038	Keith Grierson	12/31/2025	Regular	0.00	100.00	103389
MT002062	Kenco Hydraulics	12/31/2025	Regular	0.00	845.56	103390
MT002072	Kershaw and Fritz Tire Service Inc.	12/31/2025	Regular	0.00	5,186.04	103391
PAYR-Keystone	Keystone Consulting Group	12/31/2025	Regular	0.00	71.00	103392
MT002089	Keystone Municipal Services, Inc.	12/31/2025	Regular	0.00	6,150.00	103393
MT004750	Kimberly McCormick	12/31/2025	Regular	0.00	105.00	103394
MT002157	Kristine Willard	12/31/2025	Regular	0.00	187.48	103395
MT002170	Kyle W. Stump	12/31/2025	Regular	0.00	300.00	103396
MT002441	Mark Kosmaceski	12/31/2025	Regular	0.00	100.00	103397
MT002451	Marriott's Emergency Equipment	12/31/2025	Regular	0.00	11,983.10	103398
MT002470	Mary Kay Kelm, Esquire	12/31/2025	Regular	0.00	1,260.00	103399
MT004377	Matco Tools Corporation	12/31/2025	Regular	0.00	57.80	103400
MT002517	Matthew Seydel	12/31/2025	Regular	0.00	956.78	103401
MT004700	Matthew T Brinkmann	12/31/2025	Regular	0.00	100.00	103402
MT002609	Michael Bean	12/31/2025	Regular	0.00	400.00	103403
MT002624	Michael J. Kunzig	12/31/2025	Regular	0.00	200.00	103404
MT004518	Michael Sasso	12/31/2025	Regular	0.00	300.00	103405
MT002754	Montgomery County Treasurer	12/31/2025	Regular	0.00	320.00	103406
PAYR-IAFF	Montgomery Township Professional	12/31/2025	Regular	0.00	628.35	103407
MT002791	Morton Salt Inc	12/31/2025	Regular	0.00	18,534.67	103408
MT002796	Moyer Indoor / Outdoor	12/31/2025	Regular	0.00	195.00	103409
MT004138	Napa Auto Parts	12/31/2025	Regular	0.00	3,463.78	103410
MT002937	North Wales Water Authority	12/31/2025	Regular	0.00	748.54	103411
MT002937	North Wales Water Authority	12/31/2025	Regular	0.00	20.63	103412
MT002937	North Wales Water Authority	12/31/2025	Regular	0.00	1,660.28	103413
MT002937	North Wales Water Authority	12/31/2025	Regular	0.00	329.68	103414
MT002952	NYCO Corporation	12/31/2025	Regular	0.00	148.56	103415
MT002961	ODP Business Solutions, LLC	12/31/2025	Regular	0.00	149.66	103416
MT003001	PA DEP	12/31/2025	Regular	0.00	100.00	103417
MT003003	PA Dept of Agriculture	12/31/2025	Regular	0.00	35.00	103418
MT003044	Patrick Kerr	12/31/2025	Regular	0.00	200.00	103419
MT003077	PECO Energy	12/31/2025	Regular	0.00	363.00	103420
MT003097	PENNBOK	12/31/2025	Regular	0.00	360.00	103421
MT003136	Petty Cash	12/31/2025	Regular	0.00	193.00	103422
MT003161	Pitney Bowes Reserve Account	12/31/2025	Regular	0.00	2,000.00	103423
MT004291	Pitney Bowes, Inc.	12/31/2025	Regular	0.00	307.99	103424
MT003269	Primo Brands	12/31/2025	Regular	0.00	92.82	103425
ZZ001862	Pure Cleaners	12/31/2025	Regular	0.00	1,985.50	103426
MT003227	Rachel Brick	12/31/2025	Regular	0.00	800.00	103427
MT003291	Rem-Ark Alloys, Inc.	12/31/2025	Regular	0.00	543.77	103428
MT003299	Republic Services No. 320	12/31/2025	Regular	0.00	521.90	103429
MT003334	Richter Drafting and Office Supply Co. Inc	12/31/2025	Regular	0.00	182.31	103430
MT003358	Robert Decker Enterprises, Inc.	12/31/2025	Regular	0.00	352.00	103431
MT003365	Robert H. Grunmeier II	12/31/2025	Regular	0.00	400.00	103432
MT004305	Ryan Taylor Graphics	12/31/2025	Regular	0.00	1,540.00	103433
MT003444	Ryan W. Irvin	12/31/2025	Regular	0.00	500.00	103434
MT003456	Safeguard Business Systems	12/31/2025	Regular	0.00	317.81	103435
MT004751	Sateesh Bavikadi	12/31/2025	Regular	0.00	90.00	103436
MT003498	Scantek	12/31/2025	Regular	0.00	85,569.30	103437
MT003499	Scatton's Heating and Cooling, Inc.	12/31/2025	Regular	0.00	810.32	103438
MT003555	Shapiro Fire Protection Company	12/31/2025	Regular	0.00	1,138.10	103439
MT003583	Signal Control Products, LLC	12/31/2025	Regular	0.00	3,738.00	103440
MT004621	SJ Fuel South Co Inc	12/31/2025	Regular	0.00	10,387.73	103441
MT003600	SnapOn Industrial	12/31/2025	Regular	0.00	844.05	103442
MT003657	Staples Business Credit	12/31/2025	Regular	0.00	202.95	103443
MT003683	Stephen A. Splendido	12/31/2025	Regular	0.00	200.00	103444
MT003790	TD Card Services	12/31/2025	Regular	0.00	6,265.22	103445
	Void	12/31/2025	Regular	0.00	0.00	103446
MT003890	Tim Kurek	12/31/2025	Regular	0.00	726.00	103447

Check Report

Date Range: 12/16/2025 - 12/31/2025

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
MT003949	Trans Union LLC	12/31/2025	Regular	0.00	95.00	103448
MT003964	Triad Truck Equipment	12/31/2025	Regular	0.00	4,557.48	103449
MT003998	United Rentals (North America) Inc	12/31/2025	Regular	0.00	1,409.64	103450
MT004006	unWined & PAINT	12/31/2025	Regular	0.00	204.00	103451
MT004752	Vee Walton	12/31/2025	Regular	0.00	145.00	103452
MT004051	Verizon	12/31/2025	Regular	0.00	46.48	103453
MT004080	Vinay P. Setty	12/31/2025	Regular	0.00	1,050.00	103454
MT004189	William Tuttle	12/31/2025	Regular	0.00	200.00	103455
MT004196	Wisner Auto Interiors	12/31/2025	Regular	0.00	2,875.00	103456
PAYR-PBA	Police Benevolent Association	12/18/2025	Bank Draft	0.00	1,439.00	DFT0000942
PAYR-POL PEN	U.S. Bank	12/18/2025	Bank Draft	0.00	8,930.80	DFT0000943
PAYR-PA SCDU	PA SCDU	12/18/2025	Bank Draft	0.00	715.38	DFT0000944
PAYR-401	Empower Retirement	12/18/2025	Bank Draft	0.00	21,561.00	DFT0000945
PAYR-457	Empower Retirement	12/18/2025	Bank Draft	0.00	19,566.57	DFT0000946
PAYR-PHILA	City of Philadelphia	12/18/2025	Bank Draft	0.00	412.75	DFT0000947
PAYR-LST	HAB-LST	12/18/2025	Bank Draft	0.00	244.00	DFT0000948
PAYR-SITW	State of Pennsylvania	12/18/2025	Bank Draft	0.00	11,947.70	DFT0000949
MT004056	Verizon Wireless Services, LLC	12/16/2025	Bank Draft	0.00	193.54	DFT0000957

Bank Code POOL AP Summary

Payment Type	Payable Count	Payment Count	Discount	Payment
Regular Checks	273	123	0.00	498,862.80
Manual Checks	0	0	0.00	0.00
Voided Checks	0	1	0.00	0.00
Bank Drafts	9	9	0.00	65,010.74
EFT's	0	0	0.00	0.00
	282	133	0.00	563,873.54

All Bank Codes Check Summary

Payment Type	Payable Count	Payment Count	Discount	Payment
Regular Checks	273	123	0.00	498,862.80
Manual Checks	0	0	0.00	0.00
Voided Checks	0	1	0.00	0.00
Bank Drafts	9	9	0.00	65,010.74
EFT's	0	0	0.00	0.00
	282	133	0.00	563,873.54

Fund Summary

Fund	Name	Period	Amount
99	Claim on Pooled Cash	12/2025	563,873.54
			563,873.54

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #03c

SUBJECT:	North Wales Water Authority Tank LDS-702 End of Maintenance Period
MEETING DATE:	January 5, 2026
BOARD LIAISON:	Audrey Ware-Jones, Chairwoman
INITIATED BY:	Marianne McConnell, Director of Planning and Zoning

BACKGROUND:

Attached is a recommendation from the Township Engineer regarding the end of maintenance for site improvements at the North Wales Water Authority tank behind Airport Square. The site improvements have been determined to be in an acceptable condition, and the maintenance period for site improvements is concluded. Since the landscaping materials cannot be inspected until spring, the maintenance bond will be extended until May 15, 2026, for landscaping material, in accordance with section 205-49H of the Subdivision and Land Development Ordinance, and the terms of the maintenance bond and the resolution of land development approval for this project.

MOTION/RESOLUTION:

MOTION to authorize as part of the consent agenda.



GILMORE & ASSOCIATES, INC.
ENGINEERING & CONSULTING SERVICES

December 15, 2025

File No. 2019-02036

Carolyn McCreary, Township Manager
Montgomery Township
1001 Stump Road
Montgomeryville, PA 18936

Reference: North Wales Water Authority - LDS-702W
General Hancock Tank (E-1012) at Airport Square
End of Maintenance Period Review

Dear Carolyn:

The maintenance period for the site improvement for this project expires January 8, 2025. We have reviewed the site and found the improvements to be in acceptable condition. This review does not include the landscape material, which will be reviewed prior to May 15, 2026 per section 205-49.H of the Township Subdivision and Land Development Ordinance.

Should you have any further questions or require any additional information, please do not hesitate to contact our office.

Sincerely,

James P. Dougherty, P.E.
Senior Project Manager
Gilmore & Associates, Inc.

JPD/sl

cc: Marianne McConnell, Director of Planning and Zoning
Mary Gambino, Project Coordinator – Montgomery Township
John Walko, Esq., Solicitor – Kilkenny Law
Brad Fisher, P.E. – NWWA
Lane P. Bodley, P.E. – Carroll Engineering Corporation
Valerie Liggett, R.L.A. ISA Certified Arborist – Gilmore & Associates, Inc.
Brian Dusault, Construction Services Manager - Gilmore & Associates, Inc.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #03d

SUBJECT:	Escrow Release 8 – Higher Rock Residential Development LDS721
MEETING DATE:	January 5, 2026
BOARD LIAISON:	Audrey Ware-Jones, Chairwoman
INITIATED BY:	Marianne McConnell, Director of Planning and Zoning

BACKGROUND:

Attached is a construction escrow release requested by WB Homes for the Higher Rock Residential Development as recommended by the Township Engineer.

The original amount of escrow was \$1,089,079.09, held as a Letter of Credit with M and T Bank. This is the eighth release and is in the amount of \$122,584.55. The new balance will be \$25,712.50.

This escrow release is contingent upon receipt of \$8,400.00 fee-in-lieu of 14 three-inch caliper trees that will not fit on the site and receipt of maintenance security in the amount of \$148,510.79.

MOTION/RESOLUTION:

MOTION to authorize as part of the consent agenda.



GILMORE & ASSOCIATES, INC.
ENGINEERING & CONSULTING SERVICES

December 31, 2025

File No. 1607014.03

Carolyn McCreary, Manager
Montgomery Township
1001 Stump Road
Montgomeryville, PA 18936-9605

Reference: Higher Rock Residential Development – LDS#721
Escrow Release 8

Dear Carolyn:

We have received and reviewed the Request for Escrow Release for the project referenced above. This letter is to certify that the improvements noted on the enclosed escrow summary in the amount of \$122,584.55 have been completed. Please find enclosed a copy of our escrow calculations and the application for release of funds for your use. *We recommend that this release be contingent upon the developer providing the following:*

- \$8,400 fee-in-lieu of planting 14 – 3-inch caliper trees that will not fit on site.
- \$148,510.79 maintenance security.

Please note the following discrepancy between the requested and recommended amounts:

1. Item D.9 (curb ramps)– The two ramps at the Stump/Witchwood intersection are not flush with the road.
2. Item D.11 (asphalt restoration) – The two ramps at the Stump/Witchwood intersection are not flush with the road.

Please be advised that these improvements will be subject to a final inspection prior to dedication and again at the end of the maintenance period. Any deficiencies will be required to be corrected by the developer.

Should you have any further questions or require any additional information, please do not hesitate to contact our office.

Sincerely,

James P. Dougherty, P.E.
Senior Project Manager
Gilmore & Associates, Inc.

JPD/

Enclosure: Release of Escrow Form (12/31/25), Summary of Improvement Escrow Account (12/31/25),
Developer's Request (12/4/25)

cc: Marianne McConnell, Director of Planning and Zoning
Mary Gambino, Project Coordinator – Montgomery Township
John Walko, Esq., Solicitor – Kilkenny Law
Steve Shaffer, WB Homes, Inc.
Judith Stern Goldstein, ASLA, R.L.A. – Gilmore & Associates, Inc.
Leslie Bogdnoff, P.E., – Gilmore & Associates, Inc.

65 East Butler Avenue | Suite 100 | New Britain, PA 18901 | Phone: 215-345-4330 | Fax: 215-345-8606

Gilmore & Associates, Inc.
Building on a Foundation of Excellence
www.gilmore-assoc.com

RELEASE OF ESCROW FORM

James P. Dougherty, P.E.
Senior Project Manager
Gilmore & Associates, Inc.
65 East Butler Avenue, Suite 100
New Britain, PA 18901
215-345-4330

Date: 12/04/2025

Development: Higher Rock Residential Development - LDS-721

G&A Project #: 1607014.03

Release #: 8

Dear Mr. Dougherty:

This is an escrow release request in the amount of \$132,072.05. Enclosed is a copy of our escrow spreadsheet with the quantities noted.

ESCROW RELEASE REQUESTS ARE LIMITED TO ONE PER MONTH.

Ms. Carolyn McCreary
Township Manager
Montgomery Township
1001 Stump Road
Montgomeryville, PA 18936

Date: 12/31/2025

Dear Ms. McCreary

We have reviewed the developer's request for an escrow release. We therefore, recommend that \$122,584.55 be released. These improvements will be subject to a final observation prior to dedication and again at the end of the maintenance period. Any deficiencies will be required to be corrected by the developer.

James P. Dougherty 12/31/2025
James P. Dougherty, P.E., Senior Project Manager, Gilmore & Associates, Inc.

Resolution # _____

WHEREAS, a request for release of escrow was received from Cavendish Acquisitions, LP by Riley Development GP, Corp., its sole GP for Higher Rock Residential Development - LDS-721, in the amount of \$132,072.05, on the representation that work set forth in the Land Development Agreement to the extent has been completed and;

WHEREAS, said request has been reviewed by the Township Engineer who recommends release of \$122,584.55;

NOW, THEREFORE, BE IT RESOLVED by the Board of Supervisors of Montgomery Township that we do hereby authorize release of \$122,584.55; in accordance with the developer's request, and the officers of the Township are authorized to take the necessary action to obtain release of said sum.

BE IT FURTHER RESOLVED that Township records indicate that escrow has been deposited via Letter of Credit with Montgomery Township in total sum of \$1,089,079.09 pursuant to a signed Land Development Agreement and that \$940,782.04 has previously been released from escrow. Therefore, the action of the Board releasing said sum leaves a new balance of \$25,712.50 in escrow.

MOTION BY _____

VOTE: _____

SECOND BY: _____

DATED: _____

RELEASED BY: _____

Department Director

**ESCROW RELEASE NO.: 8**

DATE PREPARED: 31-Dec-2025

PROJECT NAME: **Higher Rock Residential Development** TOTAL ENG/INSP/LEGAL (CASH ESCROW): \$ 45,000.00
DEVELOPER: Cavendish Acquisitions, LP by Riley Development GP., Corp., its sole GPTOTAL ADMINISTRATION (CASH ESCROW): \$ 5,000.00
ESCROW AGENT: M & T Bank
TYPE OF SECURITY: Letter of Credit MAINTENANCE BOND AMOUNT (15%): \$ 148,510.79

MONTGOMERY TOWNSHIP

TOWNSHIP NO.: LDS-721

G&A PROJECT NO.: 1607014.03

AGREEMENT DATE: 8-Jun-2017

SUMMARY OF IMPROVEMENT ESCROW ACCOUNT	TOTAL COST	RELEASE REQUESTS			BALANCE
		CURRENT	PRIOR	TOTAL	
CONSTRUCTION	\$990,071.90	\$ 111,440.50	\$ 855,256.40	\$ 966,696.90	\$ 23,375.00
ANNUAL 10% CONSTRUCTION COST INCREASE (Balance as of mm/dd/yy = \$0.00)	\$ -	\$ -	\$ -	\$ -	\$ -
CONTINGENCY (10%)	\$ 99,007.19	\$ 11,144.05	\$ 85,525.64	\$ 96,669.69	\$ 2,337.50
TOTAL	\$ 1,089,079.09	\$ 122,584.55	\$ 940,782.04	\$ 1,063,366.59	\$ 25,712.50

CONSTRUCTION ITEMS	UNIT	QUANTITY	UNIT COST	TOTAL COST	CURRENT REQUEST		PRIOR REQUESTS		TOTAL REQUESTS (incl. current release)		AVAILABLE FOR RELEASE (incl. current release)	
					QTY	COST	QTY	COST	QTY	COST	QTY	COST
C. <u>STORM SEWER</u>												
10. UG Basin - 60" Perf. HDPE	LF	611	\$ 150.00	\$ 91,650.00		\$ -	611.00	\$ 91,650.00	611.00	\$ 91,650.00		\$ -
11. UG Basin - 60" HDPE Fittings	EA	4	\$ 3,000.00	\$ 12,000.00		\$ -	4.00	\$ 12,000.00	4.00	\$ 12,000.00		\$ -
12. UG Basin - 6" Perf. Underdrain	LF	103	\$ 25.00	\$ 2,575.00		\$ -	103.00	\$ 2,575.00	103.00	\$ 2,575.00		\$ -
13. UG Basin - PADOT Type 2B Stone	CF	58000	\$ 0.50	\$ 29,000.00		\$ -	58,000.00	\$ 29,000.00	58,000.00	\$ 29,000.00		\$ -
14. UG Basin - 40mil Liner (top, bottom, and sides) 103.5x46.5x14	SF	13826	\$ 2.00	\$ 27,652.00		\$ -	13,826.00	\$ 27,652.00	13,826.00	\$ 27,652.00		\$ -
15. UG Basin - AASHTO Class 3 Non-Woven GT	SF	27652	\$ 1.00	\$ 27,652.00		\$ -	27,652.00	\$ 27,652.00	27,652.00	\$ 27,652.00		\$ -
16. UG Basin - Outlet Structure	EA	1	\$ 15,000.00	\$ 15,000.00		\$ -	1.00	\$ 15,000.00	1.00	\$ 15,000.00		\$ -
16. UG Basin - Storm Inlets	EA	4	\$ 5,250.00	\$ 21,000.00		\$ -	4.00	\$ 21,000.00	4.00	\$ 21,000.00		\$ -
17. UG Basin - Storm Manholes	EA	3	\$ 5,000.00	\$ 15,000.00		\$ -	3.00	\$ 15,000.00	3.00	\$ 15,000.00		\$ -
18. Flexstorm Inlet Filters	EA	13	\$ 1,250.00	\$ 16,250.00		\$ -	13.00	\$ 16,250.00	13.00	\$ 16,250.00		\$ -
D. <u>CONCRETE SITE</u>												
1. 18" Concrete Curb	LF	2078	\$ 18.50	\$ 38,443.00		\$ -	2,078.00	\$ 38,443.00	2,078.00	\$ 38,443.00		\$ -
2. Mountable Islands	LF	250	\$ 25.00	\$ 6,250.00		\$ -	250.00	\$ 6,250.00	250.00	\$ 6,250.00		\$ -
3. Sidewalks 4" th on 4" 2b Stone	SF	2404	\$ 6.00	\$ 14,424.00		\$ -	2,404.00	\$ 14,424.00	2,404.00	\$ 14,424.00		\$ -
4. Handicap Ramps inc. DWS	EA	2	\$ 2,500.00	\$ 5,000.00		\$ -	2.00	\$ 5,000.00	2.00	\$ 5,000.00		\$ -
5. ADA Turn Pads	EA	7	\$ 200.00	\$ 1,400.00		\$ -	7.00	\$ 1,400.00	7.00	\$ 1,400.00		\$ -
6. Driveway Aprons 6" th on 6" 2A	SF	4543	\$ 7.00	\$ 31,801.00		\$ -	4,543.00	\$ 31,801.00	4,543.00	\$ 31,801.00		\$ -
<u>FIREHOUSE</u>												
7. Firehouse-Cut/Strip Topsoil/rough grade	LS	1	\$ 1,500.00	\$ 1,500.00	1.00	\$ 1,500.00		\$ -	1.00	\$ 1,500.00		\$ -
8. Firehouse-5' Wide Sidewalk 4" th on 4" 2b Stone	SF	1830	\$ 15.00	\$ 27,450.00	1,830.00	\$ 27,450.00		\$ -	1,830.00	\$ 27,450.00		\$ -
9. Firehouse-Handicap Ramps inc DWS	EA	5	\$ 2,500.00	\$ 12,500.00	3.00	\$ 7,500.00		\$ -	3.00	\$ 7,500.00	2.00	\$ 5,000.00
10. Firehouse-Curb Remove and Replace	LF	80	\$ 50.00	\$ 4,000.00	80.00	\$ 4,000.00		\$ -	80.00	\$ 4,000.00		\$ -
11. Firehouse-Blacktop Restoration	SF	145	\$ 25.00	\$ 3,625.00		\$ -		\$ -		\$ -	145.00	\$ 3,625.00
12. Firehouse-Topsoil Rake & Seed	SF	1464	\$ 1.00	\$ 1,464.00	1,464.00	\$ 1,464.00		\$ -	1,464.00	\$ 1,464.00		\$ -
13. Firehouse-Crosswalks	EA	2	\$ 1,200.00	\$ 2,400.00		\$ -		\$ -		\$ -	2.00	\$ 2,400.00
14. Firehouse-Stop Bar	EA	1	\$ 850.00	\$ 850.00		\$ -		\$ -		\$ -	1.00	\$ 850.00
15. Firehouse-Traffic Control	LS	1	\$ 5,000.00	\$ 5,000.00		\$ -		\$ -		\$ -	1.00	\$ 5,000.00
E. <u>PAVING & SIGNS</u>												
1. Roadway-Fine Grade	SY	2746	\$ 1.50	\$ 4,119.00		\$ -	2,746.00	\$ 4,119.00	2,746.00	\$ 4,119.00		\$ -
2. Roadway-3" 2A Modified	SY	2746	\$ 6.50	\$ 17,849.00		\$ -	2,746.00	\$ 17,849.00	2,746.00	\$ 17,849.00		\$ -
3. Roadway-5" 25mm Binder PG 64-22	SY	2746	\$ 19.50	\$ 53,547.00		\$ -	2,746.00	\$ 53,547.00	2,746.00	\$ 53,547.00		\$ -
4. Parking-Fine Grade	SY	1445	\$ 1.50	\$ 2,167.50		\$ -	1,445.00	\$ 2,167.50	1,445.00	\$ 2,167.50		\$ -
5. Parking-3" 2A Modified	SY	1445	\$ 6.50	\$ 9,392.50		\$ -	1,445.00	\$ 9,392.50	1,445.00	\$ 9,392.50		\$ -
6. Parking-5" 25mm Binder PG 64-22	SY	1445	\$ 19.50	\$ 28,177.50		\$ -	1,445.00	\$ 28,177.50	1,445.00	\$ 28,177.50		\$ -
7. Roadway-1.5" 9.5mm Wearing PG 64-22	SY	2746	\$ 12.00	\$ 32,952.00	2,746.00	\$ 32,952.00		\$ -	2,746.00	\$ 32,952.00		\$ -
8. Parking-1.5" 9.5mm Wearing PG 64-22	SY	1445	\$ 12.00	\$ 17,340.00	1,445.00	\$ 17,340.00		\$ -	1,445.00	\$ 17,340.00		\$ -
9. Traffic Signs	EA	23	\$ 200.00	\$ 4,600.00	16.00	\$ 3,200.00	7.00	\$ 1,400.00	23.00	\$ 4,600.00		\$ -
10. Stop Bar	EA	1	\$ 150.00	\$ 150.00	1.00	\$ 150.00		\$ -	1.00	\$ 150.00		\$ -
11. Crosswalks	EA	1	\$ 850.00	\$ 850.00	1.00	\$ 850.00		\$ -	1.00	\$ 850.00		\$ -
12. Parking Stalls	EA	45	\$ 10.00	\$ 450.00	45.00	\$ 450.00		\$ -	45.00	\$ 450.00		\$ -



ESCROW RELEASE NO.: 8

DATE PREPARED: 31-Dec-2025

PROJECT NAME: Higher Rock Residential Development TOTAL ENG/INSP/LEGAL (CASH ESCROW): \$ 45,000.00
DEVELOPER: Cavendish Acquisitions, LP by Riley Development GP., Corp., its sole GPTOTAL ADMINISTRATION (CASH ESCROW): \$ 5,000.00
ESCROW AGENT: M & T Bank
TYPE OF SECURITY: Letter of Credit MAINTENANCE BOND AMOUNT (15%): \$ 148,510.79

MONTGOMERY TOWNSHIP
TOWNSHIP NO.: LDS-721
G&A PROJECT NO.: 1607014.03
AGREEMENT DATE: 8-Jun-2017

SUMMARY OF IMPROVEMENT ESCROW ACCOUNT	TOTAL COST	RELEASE REQUESTS			BALANCE
		CURRENT	PRIOR	TOTAL	
CONSTRUCTION	\$990,071.90	\$ 111,440.50	\$ 855,256.40	\$ 966,696.90	\$ 23,375.00
ANNUAL 10% CONSTRUCTION COST INCREASE (Balance as of mm/dd/yy = \$0.00)	\$ -	\$ -	\$ -	\$ -	\$ -
CONTINGENCY (10%)	\$ 99,007.19	\$ 11,144.05	\$ 85,525.64	\$ 96,669.69	\$ 2,337.50
TOTAL	\$ 1,089,079.09	\$ 122,584.55	\$ 940,782.04	\$ 1,063,366.59	\$ 25,712.50

CONSTRUCTION ITEMS	UNIT	QUANTITY	UNIT COST	TOTAL COST	CURRENT REQUEST		PRIOR REQUESTS		TOTAL REQUESTS (incl. current release)		AVAILABLE FOR RELEASE (incl. current release)	
					QTY	COST	QTY	COST	QTY	COST	QTY	COST
F. LIGHTS												
1. Street Lights	EA	10	\$ 4,500.00	\$ 45,000.00		\$ -	10.00	\$ 45,000.00	10.00	\$ 45,000.00		\$ -
2. Relocate Light at entrance	EA	1	\$ 1,850.00	\$ 1,850.00		\$ -	1.00	\$ 1,850.00	1.00	\$ 1,850.00		\$ -
G. LANDSCAPING												
1. Rake and Seed Grass Areas	SF	38675	\$ 0.10	\$ 3,867.50		\$ -	38,675.00	\$ 3,867.50	38,675.00	\$ 3,867.50		\$ -
2. Meadow Seeding Ernst Mix 153	SF	22830	\$ 0.15	\$ 3,424.50	22,830.00	\$ 3,424.50		\$ -	22,830.00	\$ 3,424.50		\$ -
3. Canopy Trees (3" Cal.)	EA	46	\$ 600.00	\$ 27,600.00		\$ -	46.00	\$ 27,600.00	46.00	\$ 27,600.00		\$ -
4. Canopy Trees (2.5" Cal.)	EA	52	\$ 500.00	\$ 26,000.00	3.00	\$ 1,500.00	49.00	\$ 24,500.00	52.00	\$ 26,000.00		\$ -
5. Evergreen Trees	EA	16	\$ 550.00	\$ 8,800.00		\$ -	16.00	\$ 8,800.00	16.00	\$ 8,800.00		\$ -
6. Ornamental Trees	EA	16	\$ 400.00	\$ 6,400.00		\$ -	16.00	\$ 6,400.00	16.00	\$ 6,400.00		\$ -
7. Shrubs	EA	114	\$ 90.00	\$ 10,260.00	24.00	\$ 2,160.00	90.00	\$ 8,100.00	114.00	\$ 10,260.00		\$ -
H. OTHER												
1. Survey and Stakeout	LS	1	\$ 20,500.00	\$ 20,500.00		\$ -	1.00	\$ 20,500.00	1.00	\$ 20,500.00		\$ -
2. Trash Pad & Enclosure	LS	1	\$ 15,000.00	\$ 15,000.00	0.50	\$ 7,500.00	0.50	\$ 7,500.00	1.00	\$ 15,000.00		\$ -
3. Fence Panels on Wall	EA	2	\$ 250.00	\$ 500.00		\$ -	2.00	\$ 500.00	2.00	\$ 500.00		\$ -
4. As Built	LS	1	\$ 5,000.00	\$ 5,000.00		\$ -		\$ -		\$ -	1.00	\$ 5,000.00
5. Pins and Monuments	LS	1	\$ 1,500.00	\$ 1,500.00		\$ -		\$ -		\$ -	1.00	\$ 1,500.00
Q. ANNUAL CONSTRUCTION COST INCREASE PER PA MPC \$509(h)												
1. 10% Annual Construction Cost Increase (Balance as of mm/dd/yy - \$0.00)	LS	1	\$ -	\$ -		\$ -		\$ -		\$ -	1.00	\$ -
R. CONTINGENCY												
1. 10% Contingency (Released upon certification of completion and receipt of Maintenance Bond)	LS	1	\$ 99,007.19	\$ 99,007.19	0.11	\$ 11,144.05	0.86	\$ 85,525.64	0.98	\$ 96,669.69	0.02	\$ 2,337.50



Your Trusted Hometown Builder

December 4, 2025

Montgomery Township
1001 Stump Road
Montgomeryville, PA 18936

**ATTN: Marianne McConnell
Jim Dougherty-Gilmore Associates**

RE: Higher Rock – Township Escrow Request #08

To All:

Enclosed please find the Township Escrow Request for the Higher Rock project in the amount of \$132,072.05

Upon your receipt and review of this request, your timely processing and releasing of these funds would be appreciated.

Please feel free to contact us with any questions or comments.

Thank you.

Wb Homes Land Team

Distribution:

Marianne McConnell – Montgomery Township (mmcconnell@montgomerytwp.org)
Jim Dougherty – Gilmore Assoc (jdougherty@gilmore-assoc.com)
Brian Dusault – Gilmore Assoc (bdusault@gilmore-assoc.com)
Steve Shaffer – WB Homes Inc. (steves@wbhomesinc.com)
Jake Keith – WB Homes Inc. (jakek@wbhomesinc.com)
Karen Winters – WB Homes Inc. (karenw@wbhomesinc.com)

WBHomesInc.com

404 Summerytown Pike - Suite 200 | North Wales, PA 19454 215 699 0800 F 215 699 2722

HIGHER ROCK

PAGE 1 OF 3

Montgomery Township Escrow_Release Tracking

Release No.:						8		Total Requests				
Date:						12/4/2025		To Date Including Current			Remaining Balance	
	Description	Unit	Quant.	Unit Price	Total	QUANT	TOTAL	Quant	%	Total	Quant.	Total
A. EROSION CONTROL												
1	12" Filter Sock	LF	512	\$4.50	\$2,304.00			512	100%	\$2,304.00		
2	12" Diversion Sock	LF	136	\$5.00	\$680.00			136	100%	\$680.00		
3	18" Diversion Sock	LF	121	\$9.50	\$1,149.50			121	100%	\$1,149.50		
4	Construction Entrance	LS	1	\$3,500.00	\$3,500.00			1	100%	\$3,500.00		
5	Inlet Protection	EA	19	150	\$2,850.00			19	100%	\$2,850.00		
6	Safety / Tree Fence	LF	1368	\$2.50	\$3,420.00			1368	100%	\$3,420.00		
7	Concrete Washout	EA	1	\$750.00	\$750.00			1	100%	\$750.00		
8	Swale 1 - with Matting NAG SC150	LF	321	\$6.50	\$2,086.50			321	100%	\$2,086.50		
9	Swale 2 - with Matting NAG SC150	LF	96	\$6.50	\$624.00			96	100%	\$624.00		
10	Swale 3 - with Matting NAG SC150	LF	160	\$6.50	\$1,040.00			160	100%	\$1,040.00		
11	Slope Protection Matting	SF	8988	\$0.30	\$2,696.40			8988	100%	\$2,696.40		
12	Temp Seed Stockpile	EA	1	\$750.00	\$750.00			1	100%	\$750.00		
13	Sed Trap 1 Excavation and Grading	LS	1	\$4,500.00	\$4,500.00			1	100%	\$4,500.00		
14	Sed Trap 1 Baffle Wall	LF	140	\$27.50	\$3,850.00			140	100%	\$3,850.00		
15	Sed Trap 1 Temp 18" CMP Pipe	LF	30	\$60.00	\$1,800.00			30	100%	\$1,800.00		
16	Sed Trap 1 Anti Seep Collars	EA	2	\$650.00	\$1,300.00			2	100%	\$1,300.00		
17	Sed Trap 1 Temp Riser	EA	1	\$3,000.00	\$3,000.00			1	100%	\$3,000.00		
18	Sed Trap 1 Temp Seeding	SF	6400	\$0.10	\$640.00			6400	100%	\$640.00		
19	E&S Maintenance and Removal	LS	1	\$3,700.00	\$3,700.00			1	100%	\$3,700.00		
B. EARTHWORK												
1	Earthwork-Strip Topsoil 8"	CY	2,244	\$3.50	\$7,854.00			2244	100%	\$7,854.00		
2	Earthwork-Cut to Fill	CY	3986	\$3.00	\$11,958.00			3986	100%	\$11,958.00		
3	Earthwork-Return Topsoil 6"	CY	1248	\$4.00	\$4,992.00			1248	100%	\$4,992.00		
4	Sed Trap Removal-Desilt	LS	1	\$1,500.00	\$1,500.00			1	100%	\$1,500.00		
5	Sed Trap Removal-Remove Temp Pipe and Riser	LS	1	2500	\$2,500.00			1	100%	\$2,500.00		
6	Sed Trap Removal-Remove Baffle	LS	1	\$300.00	\$300.00			1	100%	\$300.00		
7	Sed Trap Removal-Excavation	LS	1	\$3,500.00	\$3,500.00			1	100%	\$3,500.00		
C. STORM SEWER												
1	15 HDPE	LF	936	\$55.00	\$51,480.00			936	100%	\$51,480.00		
2	18 HDPE	LF	84	\$60.00	\$5,040.00			84	100%	\$5,040.00		
3	24 HDPE	LF	245	\$75.00	\$18,375.00			245	100%	\$18,375.00		
4	8 PVC Roof Drain Header	LF	870	35	\$30,450.00			870	100%	\$30,450.00		
5	Roof Drain Cleanout	EA	8	\$100.00	\$800.00			8	100%	\$800.00		
6	4 ft C Inlet	EA	2	\$2,500.00	\$5,000.00			2	100%	\$5,000.00		
5	4 ft M Double Inlet	EA	3	\$3,850.00	\$11,550.00			3	100%	\$11,550.00		
6	4 ft M Inlet	EA	5	\$2,350.00	\$11,750.00			5	100%	\$11,750.00		
7	Storm Manholes	EA	6	\$3,000.00	\$18,000.00			6	100%	\$18,000.00		
8	Tie Into Existing Inlet	EA	1	\$1,500.00	\$1,500.00			1	100%	\$1,500.00		
9	Rip Rap Aprons at Curb Breaks	EA	2	\$850.00	\$1,700.00			2	100%	\$1,700.00		
10	UG Basin - 60" Perf. HDPE	LF	611	\$150.00	\$91,650.00			611	100%	\$91,650.00		
11	UG Basin - 60" HDPE Fittings	EA	4	\$3,000.00	\$12,000.00			4	100%	\$12,000.00		
12	UG Basin - 6" Perf. Underdrain	LF	103	\$25.00	\$2,575.00			103	100%	\$2,575.00		
13	UG Basin - PADOT Type 2B Stone	CF	58,000	\$0.50	\$29,000.00			58000	100%	\$29,000.00		

HIGHER ROCK

PAGE 2 OF 3

Montgomery Township Escrow Release Tracking

Release No.:						8		Total Requests				
Date:						12/4/2025		To Date Including Current			Remaining Balance	
	Description	Unit	Quant.	Unit Price	Total	QUANT	TOTAL	Quant	%	Total	Quant.	Total
14	UG Basin - 40mil Liner (top, bottom, and sides)	SF	13,826	\$2.00	\$27,652.00			13826	100%	\$27,652.00		
15	UG Basin - AASHTO Class 3 Non-Woven GT	SF	27,652	\$1.00	\$27,652.00			27652	100%	\$27,652.00		
16	UG Basin - Outlet Structure	EA	1	\$15,000.00	\$15,000.00			1	100%	\$15,000.00		
16	UG Basin - Storm Inlets	EA	4	\$5,250.00	\$21,000.00			4	100%	\$21,000.00		
17	UG Basin - Storm Manholes	EA	3	\$5,000.00	\$15,000.00			3	100%	\$15,000.00		
18	Flexstorm Inlet Filters	EA	13	\$1,250.00	\$16,250.00			13	100%	\$16,250.00		
D. CONCRETE SITE												
1	18" Concrete Curb	LF	2,078	\$18.50	\$38,443.00			2078	100%	\$38,443.00		
2	Mountable Islands	LF	250	\$25.00	\$6,250.00			250	100%	\$6,250.00		
3	Sidewalks 4" th on 4" 2b Stone	SF	2,404	\$6.00	\$14,424.00			2404	100%	\$14,424.00		
4	Handicap Ramps inc. DWS	EA	2	\$2,500.00	\$5,000.00			2	100%	\$5,000.00		
5	ADA Turn Pads	EA	7	\$200.00	\$1,400.00			7	100%	\$1,400.00		
6	Driveway Aprons 6" th on 6" 2A	SF	4,543	\$7.00	\$31,801.00			4543	100%	\$31,801.00		
FIREHOUSE												
7	Firehouse-Cut/Strip Topsoil/rough grade	LS	1	\$1,500.00	\$1,500.00	1	\$1,500.00	1	100%	\$1,500.00		
8	Firehouse-5' Wide Sidewalk 4" th on 4" 2b Stone	SF	1,830	\$15.00	\$27,450.00	1830	\$27,450.00	1830	100%	\$27,450.00		
9	Firehouse-Handicap Ramps inc DWS	EA	5	\$2,500.00	\$12,500.00	5	\$12,500.00	5	100%	\$12,500.00		
10	Firehouse-Curb Remove and Replace	LF	80	\$50.00	\$4,000.00	80	\$4,000.00	80	100%	\$4,000.00		
11	Firehouse-Blacktop Restoration	SF	145	\$25.00	\$3,625.00	145	\$3,625.00	145	100%	\$3,625.00		
12	Firehouse-Topsoil Rake & Seed	SF	1,464	\$1.00	\$1,464.00	1464	\$1,464.00	1464	100%	\$1,464.00		
13	Firehouse-Crosswalks	EA	2	\$1,200.00	\$2,400.00						2	\$2,400.00
14	Firehouse-Stop Bar	EA	1	\$850.00	\$850.00						1	\$850.00
15	Firehouse-Traffic Control	LS	1	\$5,000.00	\$5,000.00						1	\$5,000.00
E. PAVING & SIGNS												
1	Roadway-Fine Grade	SY	2,746	\$1.50	\$4,119.00			2746	100%	\$4,119.00		
2	Roadway-3" 2A Modified	SY	2,746	\$6.50	\$17,849.00			2746	100%	\$17,849.00		
3	Roadway-5" 25mm Binder PG 64-22	SY	2,746	\$19.50	\$53,547.00			2746	100%	\$53,547.00		
4	Parking-Fine Grade	SY	1,445	\$1.50	\$2,167.50			1445	100%	\$2,167.50		
5	Parking-3" 2A Modified	SY	1,445	\$6.50	\$9,392.50			1445	100%	\$9,392.50		
6	Parking-5" 25mm Binder PG 64-22	SY	1,445	\$19.50	\$28,177.50			1445	100%	\$28,177.50		
7	Roadway-1.5" 9.5mm Wearing PG 64-22	SY	2,746	\$12.00	\$32,952.00	2746	\$32,952.00	2746	100%	\$32,952.00		
8	Parking-1.5" 9.5mm Wearing PG 64-22	SY	1,445	\$12.00	\$17,340.00	1445	\$17,340.00	1445	100%	\$17,340.00		
9	Traffic Signs	EA	23	\$200.00	\$4,600.00	16	\$3,200.00	23	100%	\$4,600.00		
10	Stop Bar	EA	1	\$150.00	\$150.00	1	\$150.00	1	100%	\$150.00		
11	Crosswalks	EA	1	\$850.00	\$850.00	1	\$850.00	1	100%	\$850.00		
12	Parking Stalls	EA	45	\$10.00	\$450.00	45	\$450.00	45	100%	\$450.00		
F. LIGHTS												
1	Street Lights	EA	10	\$4,500.00	\$45,000.00			10	100%	\$45,000.00		
2	Relocate Light at entrance	EA	1	\$1,850.00	\$1,850.00			1	100%	\$1,850.00		
G. LANDSCAPING												
1	Rake and Seed Grass Areas	SF	38,675	\$0.10	\$3,867.50			38675	100%	\$3,867.50		
2	Meadow Seeding Ernst Mix 153	SF	22,830	\$0.15	\$3,424.50	22830	\$3,424.50	22830	100%	\$3,424.50		

HIGHER ROCK

PAGE 3 OF 3

Montgomery Township Escrow_Release Tracking

Release No.:						8		Total Requests				
Date:						12/4/2025		To Date Including Current			Remaining Balance	
	Description	Unit	Quant.	Unit Price	Total	QUANT	TOTAL	Quant	%	Total	Quant.	Total
	3 Canopy Trees (3" Cal.)	EA	46	\$600.00	\$27,600.00			46	100%	\$27,600.00		
	4 Canopy Trees (2.5" Cal.)	EA	52	\$500.00	\$26,000.00	3	\$1,500.00	52	100%	\$26,000.00		
	5 Evergreen Trees	EA	16	\$550.00	\$8,800.00			16	100%	\$8,800.00		
	6 Ornamental Trees	EA	16	\$400.00	\$6,400.00			16	100%	\$6,400.00		
	7 Shrubs	EA	114	\$90.00	\$10,260.00	24	\$2,160.00	114	100%	\$10,260.00		
H. OTHER												
	1 Survey and Stakeout	LS	1	\$20,500.00	\$20,500.00			1	100%	\$20,500.00		
	2 Trash Pad & Enclosure	LS	1	\$15,000.00	\$15,000.00	0.5	\$7,500.00	1	100%	\$15,000.00		
	3 Fence Panels on Wall	EA	2	\$250.00	\$500.00			2	100%	\$500.00		
	4 As Builts	LS	1	\$5,000.00	\$5,000.00						1	\$5,000.00
	5 Pins and Monuments	LS	1	\$1,500.00	\$1,500.00						1	\$1,500.00
I. ANNUAL CONSTRUCTION COST INCREASE PER PA MPC \$509(h)												
	1 10% Annual Construction Cost Increase	LS	1								1	
	(Balance as of mm/dd/yy - \$0.00)											
J. CONTINGENCY												
	1 10% Contingency	LS	1	\$99,007.19	\$99,007.19		\$12,006.55		99%	\$97,532.19		\$1,475.00
	(Released in accordance with the terms of the Land Development Agreement)											

CONSTRUCTION SUBTOTAL				\$1,089,079.09	\$132,072.05	\$1,072,854.09	\$16,225.00
Engineering & Inspection				10% \$	45,000.00		\$45,000.00
Administration Fee (% of Eng. & Insp.)				2% \$	5,000.00		\$5,000.00
TOTALS				\$1,139,079.09	\$132,072.05	\$1,072,854.09	\$66,225.00

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY
Item #04

SUBJECT: Introduction/Swearing-In of New Police Officer
MEETING DATE: January 5, 2026
BOARD LIAISON: Chair of the Board of Supervisors
INITIATED BY: William R. Peoples, Chief of Police

BACKGROUND:

On June 16, 2025, a recruit hiring process was initiated to fill a vacancy within the department's Patrol Division. Thirty-one applicants competed for the position of Recruit Police Officer in this hiring process.

The police department hiring process included an application review, a physical agility test, two police oral review boards, and a background investigation (including a polygraph examination, neighborhood interviews, physical exam, psychological exam, drug testing, and employer interviews).

Hannah Kloberdanz was selected as the top candidate and is before the board this evening for consideration for appointment to the position of Recruit Police Officer.

BUDGET IMPACT:

Funding to fill this position was included in the 2026 Approved Budget.

RECOMMENDATION:

It is recommended that Hannah Kloberdanz be sworn in as a Recruit Police Officer with an effective hire date of January 6, 2026.

MOTION/RESOLUTION:

Motion to appoint Hannah Kloberdanz as a Recruit Police Officer in the Montgomery Township Police Department, effective January 6, 2026.

1. Motion by: _____ Second by: _____
2. Chair will ask for public comment.
3. Chair will call for a vote.

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #05

SUBJECT:	Review and Consider Advertisement of a Proposed Ordinance Amendment Regarding the Feeding of Animals
MEETING DATE:	January 5, 2026
BOARD LIAISON:	
INITIATED BY:	Carolyn McCreary, Township Manager Marianne McConnell, Planning and Zoning Director

BACKGROUND:

The Board of Supervisors received an email from a resident on Grays Lane regarding a neighbor who is feeding animals which she believes has resulted in the destruction of her lawn and landscaping while creating a health hazard because of animal waste in her yard.

This resident reached out to Supervisor Ware-Jones, who asked the Township Manager and Solicitor to review our ordinances and see if any other municipality has anything addressing this.

Included in your packet is an ordinance amendment drafted by the Solicitor. Ms. McConnell can explain the enforcement process should this ordinance be adopted.

RECOMMENDATION:

Staff is seeking Board input and comments on the proposed ordinance amendment.

MOTION/RESOLUTION:

Motion to authorize the advertisement of the proposed ordinance amendment concerning the feeding of wild animals and stray cats.

- 1) Motion by: _____ Second by: _____
- 2) The Chairwoman will call for public comment.
- 3) The Chairwoman will call for a vote.

**MONTGOMERY TOWNSHIP
MONTGOMERY COUNTY, PENNSYLVANIA
ORDINANCE NO. 2026-_____**

**AN ORDINANCE OF MONTGOMERY TOWNSHIP, MONTGOMERY COUNTY,
PENNSYLVANIA, AMENDING CHAPTER 155 OF THE MONTGOMERY TOWNSHIP
CODE, NUISANCES, TO ADD A NEW ARTICLE III, FEEDING OF WILD ANIMALS
AND STRAY CATS, TO PROHIBIT THE FEEDING OF WILD ANIMALS AND STRAY
CATS IN THE TOWNSHIP AND TO PROVIDE FOR PURPOSE, DEFINITIONS,
EXCEPTIONS, ENFORCEMENT, VIOLATIONS, AND PENALTY PROVISIONS**

WHEREAS, Section 607(1) of the Pennsylvania Second Class Township Code provides that the Montgomery Township Board of Supervisors is charged with securing the health, safety and welfare of the citizens of Montgomery Township;

WHEREAS, the feeding of wild animals and stray cats can concentrate such animals at feeding areas, resulting in accumulation of animal feces, increased odors and increased transmission of animal diseases on the property that the feeding occurs and on neighboring properties;

WHEREAS, the feeding of wild animals and stray cats draws such animals into increased contact with persons, pets and vehicles, with potential for disturbance, damage or injury to persons, pets, property, vehicles and wild animals;

WHEREAS, the feeding of wild animals and stray cats can result in rotted feed accumulating on the ground, with resulting odors and attraction of rodents;

WHEREAS, the Board of Supervisors of Montgomery Township finds that the feeding of wild animals and stray cats causes a public health nuisance and a safety hazard that is detrimental to the general health, safety, and general welfare of the public;

WHEREAS, the Board of Supervisors of Montgomery Township deems it appropriate and proper that the Montgomery Township Code be amended as set forth herein and that such amendment is in accordance with the spirit and the intent of the Montgomery Township Code.

NOW, THEREFORE, be it, and it is hereby **ORDAINED** by the Montgomery Township Board of Supervisors, and it is hereby **ENACTED** and **ORDAINED** by authority of same as follows:

SECTION 1. Code Amendment. The Montgomery Township Code, Chapter 155, Nuisances, is hereby amended to hold Sections 155-10 through 155-12 in reserve and to provide for a new Article III entitled, “Feeding of Wild Animals and Stray Cats”, to provide for the following provisions:

Article III Feeding of Wild Animals and Stray Cats

§155-13. Purpose.

- A. The purpose of this Article is to regulate and restrict the feeding of Wild Animals and Stray Cats within the Township so as to prevent nuisance conditions resulting from the feeding of such animals that may impair the public health, safety or welfare or adversely affect the

use and enjoyment of neighboring properties. Such nuisance conditions include, but are not limited to:

1. An accumulation of animal feces, increased odors and increased transmission of animal diseases on and around the property where the feeding occurs;
2. The increased potential of such animal contact with persons, pets and vehicles, with potential for disturbance, damage or injury to persons, pets, property, trees/shrubs, vehicles, and other animals;
3. The accumulation of rotted food accumulating on the ground, with resulting odors and attraction of rodents.

§155-14. Definitions.

Wherever used in this Article, the following words shall have the meaning indicated:

ANIMAL FOOD - Any food or substances of any kind, including, but not limited to, food scraps, fruit, hay, grain, chemical, salt or other minerals, which are likely to attract, lure, or entice Wild Animals or Stray Cats, or are reasonably known or should have been expected to attract Wild Animals or Stray Cats.

FEED or FEEDING - The act of furnishing, exposing, placing, depositing, distributing or scattering, whether intentionally or negligently, any Animal Food in a location that is known, should have been known, or could have been reasonably expected to be accessible to Wild Animals or Stray Cats. The terms shall not include the feeding of songbirds, backyard birds, or hummingbirds in a manner permitted under this Article.

FERAL CAT - An unowned, free-roaming cat that is partially socialized or unsocialized to humans and tends to resist contact with humans.

FERAL CAT COLONY - A group of feral cats living in one territory and/or in proximity, often near food sources and shelter.

PERSON - Any individual, owner, occupier, corporation, company, partnership, firm, association, club, society or any other form of association or organization subject to the jurisdiction of the Township.

PROPERTY OWNER - A legal or equitable owner of any real property within the Township, including any tenants of any real property.

STRAY CAT - Any cat whose owner or keeper from time to time allows the cat to run free off the property of the Property Owner or keeper. Cats found running at large outside of the boundaries of a Property Owner's property shall be presumed to be stray cats.

TOWNSHIP – Montgomery Township and the authorized agents of Montgomery Township

WILD ANIMAL - Any animal not normally domesticated, including, but not limited to, deer, wild geese, ducks, Feral Cats, groundhogs, bears, raccoons, foxes, opossums, skunks, or coyotes. The term does not include songbirds, backyard birds, hummingbirds, bees, or butterflies.

§115-14 Feeding of Wild Animals and Stray Cats Prohibited.

- A. No Property Owner shall permit the feeding of Wild Animals on their property within the Township.
- B. No Person shall feed any Wild Animals on land either publicly or privately owned within the Township or authorize or aid or abet any other person in the feeding of any Wild Animals within the Township.
- C. No Person within the Township may place or allow any device, mechanical feeder, or other instrument designed to attract or entice Wild Animals and/or Stray Cats on any public or private property within the Township.
- D. No Person shall feed or house Stray Cats where such feeding or housing causes a nuisance to neighbors or creates a condition contrary to the health, safety, and welfare of the community. Conditions where a Feral Cat Colony is created and/or sustained shall be presumed to be a nuisance and a condition contrary to the health, safety, and welfare of the community for purposes of this Article.
- E. No Person shall store or dispose of food scraps or other forms of Animal Food outside of a structure, including for the purpose of composing or generating gardening materials, unless such food scraps or forms of Animal Food are in an enclosed container or otherwise inaccessible to Wild Animals.

§155-15 Exceptions.

This Article shall not apply to the following circumstances:

- A. The feeding of songbirds, other backyard birds, or hummingbirds provided that:
 - 1. Such feeding does not create unreasonable disturbance to neighboring property owners or impair their ability to use and enjoy their property.
 - 2. Such feeding does not create an accumulation of animal feces or rodents on the feeder's property or on surrounding properties.
 - 3. Such feeding is not done in a manner or volume that attracts rodents, deer, bears, or other Wild Animals. The attraction of squirrels to such bird feeders shall not be a violation unless the circumstances establish that the primary intent of the feeder is to attract and feed squirrels.
 - 4. Such feeding is done by the placement of feed in bird feeders placed at least five feet above the ground and utilized in a manner that does not attract Wild Animals.
- B. The feeding or baiting of fish.
- C. The feeding of Wild Animals within confined zoos, educational and environmental centers, or protected wildlife reserves when the feeding occurs through a governmental entity.

- D. The baiting of Wild Animals for the purpose of trapping or hunting for sport if, where, and when permitted under Pennsylvania law. If any conflict exists between this Article and the regulations of the Pennsylvania Game Commission or Pennsylvania hunting laws, the laws and regulations of Pennsylvania shall prevail.
- E. The removal or abatement of nuisance Wild Animals or a Stray Cat on private or public property by a governmental entity or a pest control company.
- F. Veterinarians or other trained professionals for the purpose of rehabilitating an injured or otherwise incapacitated Wild Animal or Stray Cat.
- G. Certified wildlife foundations or other nonprofit organizations which focus efforts on rehabilitating injured or otherwise incapacitated Wild Animals or Stray Cats, in fulfillment of such purposes.
- H. The planting or maintain of trees, shrubs, flowers, bushes, vegetables, fruit trees, or similar vegetative plantings and the utilization of finished composted materials.
- I. The disposal of food waste in covered, enclosed trash or composting receptacles.

§155-16 Enforcement.

- A. Police officers, animal control officers, code enforcement officers, or any other designated and authorized personnel of the Township are hereby given full power and authority to enforce this Article.
- B. Any person found to be in violation of this Article shall be ordered to immediately cease the feeding of Wild Animals and/or Stray Cats and removal all Animal Food or Feeding devices on the property in violation of this Article.
- C. Failure to discontinue prohibited Feeding or the failure to removal the Animal Food or Feeding devices within 24 hours after a notice of violation is issued shall constitute a violation, with each day of continued prohibited Feeding or presence of Animal Food or Feeding devices to constitute a separate violation.

§155-17 Violations and Penalties.

- A. Any Person who shall violate any provision of this Article, or fails to comply therewith, or with any of the requirements thereof, upon conviction thereof in an action brought before the Magisterial District Judge in the manner provided for the enforcement of summary offenses under the Pennsylvania Rules of Criminal Procedure, shall be sentenced to pay a fine of not less than \$100 nor more than \$1,000, plus costs, including reasonable attorney's fees incurred by the Township and, in default of payment of said fines and costs, to a term of imprisonment to the extent permitted by law for the punishment of summary offenses. A separate offense shall arise for each day or portion thereof in which a violation of this Article is found to exist or for each section of this article found to have been violated. The Township may also commence appropriate actions in equity or other to prevent, restrain, correct, enjoin or abate violations of this article. All fines and penalties collected for violation of this article shall be paid to the Township.
- B. Enforcement under this Article, and any associated violations and penalties, shall be in

addition to, and not in lieu of, any other applicable violations of Pennsylvania law or other Township Code violations, including violations under Chapter 88, Dogs and Other Animals.

SECTION 2. Severability. If any sentence, clause, section or part of this Ordinance is for any reason found to be unconstitutional, illegal, or invalid, such unconstitutionality or invalidity shall not affect or impair any of the remaining provisions, sentences, or parts of this Ordinance. It is hereby declared to be the express intent of the Board of Supervisors that this Ordinance would have been adopted had such unconstitutional, illegal, or invalid sentence, clause, section, or parts thereof not been included herein.

SECTION 3. Repealer. All Resolutions, Ordinances, or parts of Ordinances conflicting or inconsistent herewith are hereby repealed to the extent of the conflict or inconsistency.

SECTION 4. Effective Date. This Ordinance shall become effective immediately after adoption by the Board of Supervisors for Montgomery Township, Montgomery County, Pennsylvania.

ORDAINED AND ENACTED by the Board of Supervisors of Montgomery Township, Montgomery County, Pennsylvania, this _____ day of _____, 2026.

ATTEST:

**MONTGOMERY TOWNSHIP
BOARD OF SUPERVISORS**

By: _____
Carolyn McCreary, Township Secretary

By: _____
_____, Chair of the
Montgomery Township Board of Supervisors

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY

Item # 06

SUBJECT: Review of Zoning Hearing Board Application
MEETING DATE: January 5, 2026
BOARD LIAISON Chair of the Board of Supervisors
INITIATED BY: Marianne McConnell, Zoning Officer

BACKGROUND:

Included in your packet is a summary of the application before the Zoning Hearing Board for their January 7, 2026 meeting.

Potential Action of the Board:

The Board may remain neutral on the application and let the Zoning Hearing Board render a decision based on the testimony presented.

The Board may send the Solicitor's office to oppose any application. This action would require a motion, second, and vote of the Board.



Updated 12/19/2025

Montgomery Township Zoning Hearing Board

Meeting Date: January 7, 2026 – 6:30 pm

The agenda for the scheduled hearing is as follows:

- I. CALL TO ORDER
- II. PLEDGE OF ALLEGIANCE
- III. REORGANIZATION
 - A. APPOINTMENT OF ZHB SOLICITOR
 - B. APPOINTMENT OF ZHB MEMBERS
 - a. Chairman
 - b. Vice Chairman
 - c. Members
 - d. Alternates
- IV. PROCEDURES FOR THE HEARING / HEARING OFFICERS
- V. APPLICATIONS:

1. Application #25120013 – Refuge Church of North Penn / 804 Bethlehem Pike - Montgomery Mall: The applicant, Refuge Church of North Penn, is the lessee of a 6,500 square foot former retail space within the Montgomery Mall (space #2099). The property sits within the RS-Regional Shopping Center zoning district. Applicant requests a use variance pursuant to Section 230-94A of the Code of Montgomery Township to operate a local church within the leased space.

****Copies of the Application(s) and accompanying documents are on file in the Township's Planning and Zoning Department and may be seen upon request****

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
BOARD ACTION SUMMARY

Item # 07

SUBJECT: Consider the Advertisement of Proposed Ordinance Amendment – Sewer Rental Charges
MEETING DATE: January 5, 2026
BOARD LIAISON Tanya C. Bamford, Liaison
INITIATED BY: Carolyn McCreary for Shannon Drosnock

BACKGROUND:

Included in your packet is a memorandum from Sewer Authority Executive Director, Shannon Drosnock, requesting the Board's approval to advertise an Ordinance Amendment for Sewer Rental Charges.

Ms. Drosnock notes that historically, the rates have been updated by ordinance. However, this is not an industry standard, and the Authority is proposing to move towards industry standards. Section E of the ordinance drafted by the Sewer Authority Solicitor directs future rate increases to be approved by resolution of the MTMSA Board and not further adopted by ordinance.

RECOMMENDATION:

Staff recommends authorizing the advertisement of the ordinance.

MOTION/RESOLUTION:


Motion to authorize the advertisement of Ordinance #26-355 – Sewer Rental Charges.

- 1) Motion by: _____ Second by: _____
- 2) Chair will ask for public comment.
- 3) Chair will call for a vote.



MTMSA

Memorandum

To: CAROLYN McCREARY, TOWNSHIP MANAGER
CC: MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS
From: SHANNON Q DROSNOCK 
DATE: 12/24/25

Carolyn,

The MTMSA Board has approved a rate increase beginning with the Q1 billing cycle. This rate increase was presented to and approved by the Township Board as well. As a part of this process, we will need to amend the Township Ordinance - 187-78.13 – Sewer Rental Charges [Amended 1-3-2012 by Ord. No 11-253].

It should be noted that historically, the rates have been updated by ordinance. This is not industry standard and as such, we are proposing to move towards industry standard. Our solicitor has drafted an updated ordinance, included here, and our board fully supports this change. Please note section E of this draft ordinance would direct future rate increases to be approved by resolution of the MTMSA Board and not further adopted by ordinance.

We ask that you place this as an item on the Township Board agenda for January 5th as a consideration for the board. If your board or solicitor has any questions, they are welcome to reach myself or our solicitor directly.

Montgomery Township Ordinance No. 26-

WHEREAS, the Montgomery Township Municipal Sewer Authority has not increased its sewer rental charges since January 3, 2012;

WHEREAS, MTMSA retained an expert to perform a sanitary sewer rate study;

WHEREAS, MTMSA by Resolution approved the rate study;

WHEREAS, MTMSA has submitted a request to the Board of Supervisor for Montgomery Township to amend Ordinance No. 11-253 to reflect the proposed increase in its sewer rental charges in accordance with its rate study;

NOW THEREFORE the Board of Supervisors of Montgomery Township hereby amends Montgomery Township Ordinance No. 11-253 and Section 187-78.13 of the Montgomery Township Code as follows:

§ 187-78.13 Sewer rental charges.

Charges are per quarter for all residential and nonresidential (commercial and industrial) users and customers as follows:

A.

There shall be a fixed service charge per Equivalent Daily Unit (EDU) of \$ 87.59. A residential EDU shall include any single-family dwelling, each family unit of a multifamily dwelling (apartment, condominium, twin, townhouse), and a mobile home. For all nonresidential users and customers, one EDU shall equal up to and including 15,000 gallons of metered water consumption per quarter, and any fraction thereof shall be charged as an additional EDU.

B.

There shall be a usage charge per 1,000 gallons, or any fraction thereof, of water consumed by all users and customers of \$5.34.

C.

For residential customers and users not having a metered water supply, there shall be a flat charge of \$157.00.

D.

There shall be a charge of \$50 for any sewer certification given by the Authority.

E.

The Board of Supervisors authorizes the Board of MTMSA to amend, increase, or decrease all future sewer rental charges by MTMSA Board Resolution without the need to amend this Ordinance by majority vote of the Board of Supervisors

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #08

SUBJECT: Ratification of Real Estate Tax Appeal Settlement – 506 Stump Road
MEETING DATE: January 5, 2026
BOARD LIAISON:
INITIATED BY: Blaine Bergey, Director of Finance

BACKGROUND:

The assessed value for 506 Stump Road is \$1,803,010.00. Based upon the applicable Common Level Ratio, the current implied market value for the property is as follows: \$5,480,273.56 for Tax Year 2025 (CLR of 32.9%); and \$5,861,540.96 for Tax Year 2026 (CLR of 30.76). On October 30, 2024, the Board of Assessment Appeals ("BOAA") issued a "Notice of No Change in Assessment." The School District thereafter filed an appeal with the Court of Common Pleas.

BUDGET IMPACT:

The proposed settlement negotiated between the School District and the Taxpayer is a fair market value of \$6,600,000.00 for tax year 2025. Applying the applicable Common Level Ratio, the assessed value would become \$2,171,400.00, resulting in an increase of the assessed value of \$368,390.00 for 2025.

The fair market value would become \$6,600,000.00 for tax year 2026. Applying the applicable Common Level Ratio, the assessed value would become \$2,030,160.00, resulting in an increase of the assessed value of \$227,150.00 for 2026.

Based on the proposed settlement, should the Township agree to the settlement, the Taxpayer will owe additional taxes in the amount of \$1,083.07 for the 2025 Tax Year. The assessed value of the Property will be increased by \$227,150.00 for the 2026 Tax Year.

RECOMMENDATION:

The Solicitor's office has reviewed the proposed settlement and recommends the Board of Supervisors approve the settlement.

MOTION/RESOLUTION:

Motion to approve the stipulated settlement for 506 Stump Road and authorize the Township Solicitor to execute the document on behalf of the Township.

- 1) Motion by: _____ Second by: _____
- 2) Chairwoman will ask for public comment.
- 3) Chairwoman will call for a vote.

MONTGOMERY COUNTY COURT OF COMMON PLEAS

NORTH PENN SCHOOL DISTRICT

vs.

MONTGOMERY COUNTY BOARD
OF ASSESSMENT APPEALS

: Docket No. 2024-27264

: Assessment Appeal

: Property Location: 506 Stump Road

: Tax Parcel No.: 46-00-03577-06-7

ORDER

AND NOW, this _____ day of _____ 2025, it is hereby ORDERED and DECREED that the terms and conditions of the attached Stipulation to Settle are accepted, adopted and incorporated herein, as terms and conditions of a binding Court Order.

IT IS FURTHER Ordered and Decreed that the Montgomery County Board of Assessment Appeals shall make the appropriate increases in assessments as agreed to in the attached Stipulation to Settle, that the taxpayer shall remit payments in the manner and timing described in the attached Stipulation to Settle, and that the Prothonotary shall mark the above-captioned action "Settled, Discontinued and Ended."

BY THE COURT:

J.

Copies of the above Order mailed on _____ to:

Alexander M. Glassman, Esquire

Andrew Stoll, Esquire

James Gallagher, Esquire

Samantha Magee, Esquire

Brian O. Phillips, Esquire

Court Administration – Civil

Judicial Secretary

Clarke Gallagher Barbiero Amuso & Glassman Law

BY: Alexander M. Glassman, Esquire

Attorney I.D. No. 314530

1301 Virginia Drive, Suite 405

Fort Washington, PA 19034

215.633.1890

Attorney for Appellant

North Penn School District

IN THE COURT OF COMMON PLEAS OF MONTGOMERY COUNTY, PENNSYLVANIA
CIVIL ACTION – LAW

NORTH PENN SCHOOL DISTRICT	:	NO. 2024-27264
	:	
	:	REAL ESTATE
	:	ASSESSMENT APPEAL
	:	
v.	:	
	:	
MONTGOMERY COUNTY BOARD OF	:	
ASSESSMENT APPEALS	:	PARCEL NO. 46-00-03577-06-7

SETTLEMENT STIPULATION

Parties

1. Appellant is the North Penn School District (the “District”).
2. Appellees are the Montgomery County Board of Assessment Appeals (the “Board”), Montgomery County (the “County”), and Montgomery Township (the “Township”).
3. Intervenor is Penn Bidco, Inc. (“Property Owner”).

Property

4. The property at issue consists of approximately 6.98 acres, is located at 506 Stump Road within Montgomery Township, and is further identified as Tax Parcel No. 46-00-03577-06-7 (“Property”).
5. The Property’s current assessment is \$1,803,010.

Appeal

6. In 2024, the District filed an assessment appeal with the Board of Assessment Appeals challenging the Property’s assessment of \$1,803,010 for the taxable year beginning January 1, 2025 (the “Appeal”).

7. On October 30, 2024, after conducting a hearing on the Appeal, the Board issued a “Notice of No Change in Assessment” determining that the aforementioned assessment would not be changed.
8. On November 26, 2024, the District filed an appeal to this Court from the Board’s “Notice of No Change in Assessment” determination.

Settlement Terms

9. Based upon the risks and costs of litigation, the parties have decided it is in their best interests to settle this matter based upon the terms and conditions set forth in this Stipulation.
10. Accordingly, the parties, intending to be legally bound, and to bind their respective clients, agree to the following settlement terms:

2025 Assessment: Effective January 1, 2025 for County and Township tax years and July 1, 2025 for the School District tax year, the assessment on the Property shall be **increased** from its assessment of \$1,803,010 to \$2,171,400. Applying the County’s 2025 common level ratio of .329 (being calculated as 1 / 3.04) this assessment results in an indicated market value of \$6,600,000.

2026 Assessment: Effective January 1, 2026 for County and Township tax years and July 1, 2026 for the School District tax year, the assessment on the Property shall be **increased** from its assessment of \$1,803,010 to \$2,030,160. Applying the County’s 2026 common level ratio of .3076 (being calculated as 1 / 3.25) this assessment results in an indicated market value of \$6,600,000.

The Property’s assessment shall remain at \$2,030,160 for each subsequent tax year after 2026, and tax bills will be issued in accordance with this assessment, until a change as otherwise permitted by Pennsylvania law has been made.

11. Based upon the assessments established in this Stipulation, the Property Owner owes the taxing authorities the following underpayment amounts.

NORTH PENN SCHOOL DISTRICT

Tax Year	Old Assessment	New Assessment	Increase	Millage Rate	Amounts Owing
2025	1,803,010	2,171,400	368,390	.032204	\$11,863.63
				Total	\$11,863.63

MONTGOMERY COUNTY

Tax Year	Old Assessment	New Assessment	Increase	Millage Rate	Amounts Owing
2025	1,803,010	2,171,400	368,390	.005252	\$1,934.78
				Total	\$1,934.78

MONTGOMERY COUNTY COMMUNITY COLLEGE (MCCC)

Tax Year	Old Assessment	New Assessment	Increase	Millage Rate	Amounts Owing
2025	1,803,010	2,171,400	368,390	.00039	\$143.67
				Total	\$143.67

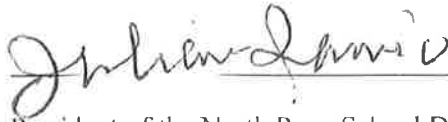
MONTGOMERY TOWNSHIP

Tax Year	Old Assessment	New Assessment	Increase	Millage Rate	Amounts Owing
2025	1,803,010	2,171,400	368,390	.00294	\$1,083.07
				Total	\$1,083.07

13. These calculations are subject to verification by the tax collector and/or treasurers of each taxing authority.
14. That based on the increase in assessments established by this Stipulation and Order of Settlement, all counsel agree that the taxing authorities are entitled to receive underpayments from the Taxpayer.
15. The parties hereto agree that upon approval of the Settlement Stipulation by the Court, Montgomery County, Montgomery County Community College, the North Penn School District and Montgomery Township shall issue tax bills to Property Owner for the underpayment of taxes for tax year 2025 within thirty (30) days of the Court's approval of this Settlement Stipulation. Said tax bills shall be issued with new discount, flat/face and penalty periods within which to pay the tax underpayments due and owing.

16. This Stipulation contains the statement of each and every term and provision agreed to by all parties. No other promises, representations or other inducements, oral or written, have been made to any of the other parties in exchange for this Stipulation.
17. The attorneys entering into this Stipulation represent that they and their clients have full authority to enter into this Stipulation and they have been authorized by their clients to enter into this Stipulation.
18. This Stipulation may be executed in one or more counterparts and by facsimile or electronic signature, each of which shall be deemed an original and all of which when taken together shall constitute a single agreement.
19. Each party shall bear its own costs as incurred.
20. This Stipulation shall be binding upon, and inures to the benefit of the undersigned, their clients, successors, grantees, heirs and assigns.

[Signatures on Next Page]



President of the North Penn School District

SAMANTHA MAGEE, ESQUIRE

Attorney for Montgomery County
Board of Assessment Appeals



ANDREW R. STOLL, ESQUIRE

Attorney for Property Owner

JAMES GALLAGHER, ESQUIRE

Attorney for Montgomery Township

BRIAN O. PHILLIPS, ESQUIRE

Attorney for Montgomery County

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #09

SUBJECT: Opening of Accounts at Fulton Bank and PLGIT
MEETING DATE: January 5, 2026
BOARD LIAISON: Audrey R. Ware-Jones
INITIATED BY: Blaine Bergey, Director of Finance

BACKGROUND:

All of Montgomery Township's funds, currently in excess of \$22,000,000, are held at Univest Bank. While those funds are collateralized under Act 72 there are potential limitations in that coverage, and as such the township has a secondary letter of credit for \$11,300,000 with the Federal Home Loan Bank of Pittsburgh. Due to a desire for diversification of at least above the letter of credit amount as well as to have a relationship with Fulton Bank, located in Montgomery Township, and PLGIT (Pennsylvania Local Government Investment Trust), it is recommended that accounts are opened at those institutions. Both have interest rates comparable to that of Univest.

The Univest investment account was recently closed due to its interest rate being lower than that of the Univest money market account, with its approximately \$12,000,000 balance being transferred to the money market. It is proposed that those funds be split between Fulton and PLGIT, with \$6,000,000 going to each.

BUDGET IMPACT:

None

RECOMMENDATION:

Staff recommends that the Board of Supervisors authorize the opening of accounts at Fulton Bank and PLGIT, and that \$6,000,000 be transferred from Univest to each institution to those new accounts.

MOTION/RESOLUTION:

Motion to authorize the opening of accounts at Fulton Bank and PLGIT, and the transfer of \$6,000,000 from the current money market account at Univest to each.

- | | | |
|----|------------------------------------|------------|
| 1) | Motion by: | Second by: |
| 2) | Chair will ask for public comment. | |
| 3) | Chair will call for vote. | |

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #10

SUBJECT: Consider Authorizing the Reopening of the 2026 Adopted Budget
MEETING DATE: January 5, 2026
BOARD LIAISON:
INITIATED BY: Carolyn McCreary, Township Manager

BACKGROUND:

Section 3202(d) of the Second Class Township Code provides for the Board of Supervisors to amend the budget in January following a municipal election. The decision to reopen the budget must be made by a majority vote.

All budget discussions and decisions need to take place at advertised public meetings. The Board must also advertise the availability of the proposed amended budget at least 10 days before adoption.

The Board of Supervisors has until **February 15** to adopt an amended budget

Based on the explanation we received from PSATS regarding the reopening of the 2026 budget. I have mapped out the following:

January 5	Board may authorize the reopening of the budget.
January 26	Manager and Finance Director will present the amended budget for review, discussion, and authorization to advertise.
January 28	Advertise the amended budget as being available for public inspection and place it on the website.
February 9	Adopt the amended budget.
February 10	Notify the Tax Collector of any changes to Township real estate tax millage and Fire Tax.

MOTION:

Motion to authorize the reopening of the 2026 adopted budget.

- 1) Motion by: _____ Second by: _____
- 2) The Chairwoman will call for public comment.
- 3) The Chairwoman will call for a vote.

**Montgomery Township
2026 Adopted Budget**

Montgomery Township
2026 Budget
Fund Summary

	Page #	Operating Revenue	Operating Expend.	Operating Results	Non-Operating Results	Result of Operations	Estimated Beginning Fund Balance	Ending Fund Balance
Fund: 01 - General Fund	2	17,294,500	17,550,700	(256,200)	(3,595,000)	(3,851,200)	9,000,000	5,148,800
Capital Reserve Funds:								
Fund: 30 - Capital Reserve Fund	9	3,359,200	9,888,300	(6,529,100)	3,500,000	(3,029,100)	5,500,000	2,470,900
Fund: 31 - Parks and Rec Capital Fund	12	500	-	500	-	500	18,000	18,500
Special Revenue Funds:								
Fund: 02 - Street Light Fund	13	153,000	126,100	26,900	-	26,900	440,000	466,900
Fund: 03 - Fire Protection Fund - 11 hires	14	4,247,000	4,151,900	95,100	-	95,100	500,000	595,100
Fund: 04 - Parks & Rec Fund	17	542,000	578,400	(36,400)	-	(36,400)	850,000	813,600
Fund: 05 - Replacement Tree Fund	18	22,000	55,500	(33,500)	-	(33,500)	395,000	361,500
Fund: 23 - Debt Service Fund	19	1,007,000	643,000	364,000	(230,000)	134,000	467,000	601,000
Fund: 35 - Highway Aid Fund	20	711,300	1,684,000	(972,700)	-	(972,700)	2,150,000	1,177,300
Fund: 40 - Township Events Fund	21	10,000	55,000	(45,000)	100,000	55,000	(20,000)	35,000
Fund: 80 - Environmental Fund	22	40,500	63,000	(22,500)	-	(22,500)	50,000	27,500
Proprietary Fund:								
Fund: 09 - CRC Fund	23	996,000	1,338,400	(342,400)	225,000	(117,400)	650,000	532,600
Total, All Funds		28,383,000	36,134,299	(7,751,299)	-	(7,751,299)	20,000,000	12,248,700

Montgomery Township
2026 Budget
General Fund Summary

	2023 Total Activity	2024 Total Activity	2025 Total Budget	2025 YTD @ 10/31	2026 Budget
Operating Revenue					
Real Estate Taxes	2,245,910	3,015,812	3,020,000	3,001,268	3,140,000
Local Enabling (Act 511) Taxes	11,675,128	12,888,505	10,755,000	10,185,519	11,073,500
Contractor Licenses	579,716	492,561	441,000	354,226	471,000
Fines	105,402	90,402	100,000	81,693	100,000
Interest Earnings	239,608	376,479	150,000	348,077	350,000
State Grants	36,083	37,438	38,000	107,515	40,000
State Shared Revenue & Entitlements	929,734	842,573	837,000	949,452	949,000
Charges for Services	88,816	74,668	60,500	38,828	51,000
Public Safety	697,371	703,372	533,000	1,485,330	1,120,000
Total Operating Revenue	16,597,768	18,521,810	15,934,500	16,551,907	17,294,500
Operating Expenditures					
Administration	959,464	996,020	1,081,700	900,184	1,114,400
Finance	457,875	497,356	566,500	487,523	601,400
Tax Collection	205,611	193,910	208,000	151,174	214,200
Legal Services	113,024	81,562	92,500	72,799	117,500
Information Technology	491,962	534,585	521,000	309,971	390,000
Engineering	94,198	95,454	72,000	108,636	116,000
Buildings and Grounds	373,549	313,223	339,000	264,678	353,000
Police Services	7,181,466	7,548,999	8,639,030	6,412,985	9,622,200
Fire Protection	242,051	238,439	223,500	250,007	251,000
Planning and Zoning	653,262	553,901	629,000	506,762	649,800
Emergency Management	100,500	100,500	200,000	200,000	200,000
Public Works	1,858,481	1,792,215	2,153,250	1,528,580	2,296,700
Snow and Ice Removal	12,134	(24,206)	90,500	76,494	101,800
Traffic Control Devices	8,141	23,743	136,000	47,047	138,500
Street Lighting	2,938	-	8,000	-	8,000
Storm Sewers and Drains	4,946	5,976	15,000	16,258	20,000
Repairs & Maintenance of Roads	33,808	33,175	50,000	26,117	65,000
Libraries	-	-	35,000	-	35,000
Employer Paid Benefits	1,153,687	858,670	976,000	582,491	1,023,200
Insurance	251,714	293,550	215,000	286,793	233,000
Total Operating Expenditures	14,198,809	14,137,072	16,250,980	12,228,501	17,550,700
Operating Results	2,398,958	4,384,738	(316,480)	4,323,406	(256,200)
Non-Operating Revenue					
Miscellaneous Revenue	81,402	38,074	-	56,679	5,000
Refunds of Prior Year Expenditures	(14,242)	(83,471)	-	204,411	-
Total Non-Operating Revenue	67,160	(45,397)	-	261,090	5,000
Non-Operating Expenditures					
Miscellaneous Expenditures	31,009	1,279	-	-	-
Interfund Transfers	3,440,495	850,000	2,015,000	2,018,000	3,600,000
Bad Debt	323,369	-	-	-	-
Total Non-Operating Expenditures	3,794,873	851,279	2,015,000	2,018,000	3,600,000
Non-Operating Results	(3,727,712)	(896,676)	(2,015,000)	(1,756,910)	(3,595,000)
Results of Operations	(1,328,754)	3,488,061	(2,331,480)	2,566,496	(3,851,200)
Fund Balance - Beginning of Year	7,108,311	5,779,557	9,267,618	9,267,618	9,000,000
Fund Balance - End of Year	5,779,557	9,267,618	6,936,139	11,834,114	5,148,800

Montgomery Township
2026 Budget
General Fund

	2023 Actual	2024 Actual	2025 Budget	YTD @ 10/31/25	2026 Budget
Operating Revenue					
Department: 301 - Real Estate Taxes					
01-301-100 Real Estate Taxes - Current Year	2,233,205	3,004,280	3,010,000	2,989,109	3,130,000
01-301-200 Real Estate Taxes - Prior Year	12,705	11,532	10,000	12,159	10,000
	2,245,910	3,015,812	3,020,000	3,001,268	3,140,000
Department: 310 - Local Enabling (Act 511) Taxes					
01-310-100 Real Estate Transfer Tax	908,390	902,135	750,000	673,153	500,000
01-310-210 Earned Income Taxes	6,418,761	7,600,443	6,200,000	5,369,452	6,544,500
01-310-310 Mercantile Taxes	2,488,130	2,542,234	2,200,000	2,337,893	2,225,000
01-310-360 Business Privilege Taxes	1,186,334	1,063,840	1,000,000	1,262,410	1,145,000
01-310-510 Local Services Taxes	591,513	691,011	550,000	477,469	584,000
01-310-600 Amusement/Admissions Taxes	81,999	88,842	55,000	65,141	75,000
	11,675,128	12,888,505	10,755,000	10,185,519	11,073,500
Department: 321 - Contractor Licenses					
01-321-350 Contractor Licenses	15,902	27,502	15,000	17,925	25,000
01-321-355 Temporary Licenses	-	-	1,000	375	1,000
01-321-800 Cable Television Franchise	563,814	465,059	425,000	335,927	445,000
	579,716	492,561	441,000	354,226	471,000
Department: 331 - Fines					
01-331-130 Police Fines	105,402	90,402	100,000	81,693	100,000
Department: 341 - Interest Earnings					
01-341-100 Interest Earnings	239,608	376,479	150,000	348,077	350,000
Department: 354 - State Grants					
01-354-150 Recycling/Act 101	-	37,918	38,000	43,905	40,000
01-354-300 State Government	33,181	-	-	63,610	-
01-354-400 County Government	2,901	(480)	-	-	-
	36,083	37,438	38,000	107,515	40,000
Department: 355 - State Shared Revenue & Entitlements					
01-355-040 Alcoholic Beverages Licenses	7,350	7,050	7,000	7,350	7,000
01-355-100 Public Utility Realty Tax (PURTA)	16,142	-	15,000	15,972	15,000
01-355-500 General Municipal Pension State Aid	687,691	614,583	615,000	692,122	692,000
01-355-700 Foreign Fire Insurance Premium Tax	218,551	220,939	200,000	234,007	235,000
	929,734	842,573	837,000	949,452	949,000
Department: 361 - Charges for Services					
01-361-100 General Government	15,358	28,151	20,000	2,785	7,500
01-361-330 Zoning Permit	21,660	22,915	15,000	15,932	15,000
01-361-335 Land Development	24,700	8,550	10,000	7,775	10,000
01-361-340 Zoning Hearing Board	19,800	10,800	10,000	10,800	15,000
01-361-341 Conditional Use Hearing	1,000	14	1,000	-	500
01-361-343 Building Codes Appeal Board	1,500	-	1,500	-	500

	2023 Actual	2024 Actual	2025 Budget	YTD @ 10/31/25	2026 Budget
01-361-500 Zoning Maps and Books	2,439	3,173	1,500	116	500
01-361-550 GIS Update	2,359	1,066	1,500	1,419	2,000
	88,816	74,668	60,500	38,828	51,000
Department: 362 - Public Safety					
01-362-100 Police Services	57,934	42,088	50,000	64,492	100,000
01-362-155 ARLE Revenue	-	-	-	285,818	500,000
01-362-410 Building Permit	430,848	376,605	350,000	864,844	350,000
01-362-415 HVAC Permit	61,981	103,985	40,000	109,414	40,000
01-362-420 Electrical Permit	42,169	52,078	15,000	50,903	35,000
01-362-425 Sign Permit	15,141	13,614	10,000	12,445	10,000
01-362-430 Plumbing Permit	14,156	15,976	10,000	14,160	12,000
01-362-440 Street Permit	7,460	8,075	7,500	6,100	7,500
01-362-450 Fence Permit	8,530	7,685	7,500	7,775	7,500
01-362-460 Use and Occupancy Permit	18,530	20,918	10,000	12,131	10,000
01-362-470 Roofing and Siding Permit	26,845	41,122	25,000	40,095	30,000
01-362-480 Grading Permit	5,440	3,450	3,000	3,600	3,000
01-362-490 Demolition Permit	8,339	17,777	5,000	13,553	15,000
	697,371	703,372	533,000	1,485,330	1,120,000
Total Operating Revenues	16,597,768	18,521,810	15,934,500	16,551,907	17,294,500
Operating Expenditures					
Department: 401 - Administration					
01-401-112 Salaries and Wages	568,901	592,185	647,100	542,727	680,000
01-401-180 Overtime	1,676	2,397	2,000	1,641	1,000
01-401-187 Education	-	-	-	3,081	-
01-401-192 FICA	42,279	43,784	50,000	40,798	52,100
01-401-196 Employee Benefits	220,366	231,599	270,000	205,777	228,000
01-401-210 Office Supplies	6,635	7,284	12,500	6,105	7,500
01-401-231 Vehicle Fuel	743	821	1,000	561	1,000
01-401-240 Other Operating Supplies	921	21	1,000	-	-
01-401-308 Planning Services	9,545	-	-	-	-
01-401-312 Consulting Services	-	900	-	-	-
01-401-317 Software License Fees	3,871	2,434	2,500	5,579	16,700
01-401-340 Advertising, Printing, & Public Info	3,871	23,366	25,000	27,739	45,000
01-401-374 Machinery and Equipment	66	-	1,000	633	-
01-401-375 Vehicle Maintenance	857	108	100	1,611	1,000
01-401-384 Equipment Rental	9,997	9,467	9,000	13,519	7,100
01-401-390 Bank Service Charges/Fees	49	265	-	435	-
01-401-420 Dues, Subscriptions and Membership	17,191	13,978	14,000	10,945	17,000
01-401-450 Contracted Services	7,954	70	2,500	3,336	5,000
01-401-460 Training, Meetings, Conferences	12,649	18,819	18,000	20,883	25,000
01-401-480 HR Hiring Expenses	15,994	12,336	10,000	9,714	12,000
01-401-540 Contributions	35,900	36,185	16,000	5,100	16,000
	959,464	996,020	1,081,700	900,184	1,114,400
Department: 402 - Finance					
01-402-112 Salaries and Wages	297,348	301,407	370,000	235,718	340,800
01-402-180 Overtime	920	1,430	5,000	615	500
01-402-192 FICA	22,927	21,787	30,000	17,591	26,100
01-402-196 Employee Benefits	83,571	92,301	100,000	90,049	111,000

	2023 Actual	2024 Actual	2025 Budget	YTD @ 10/31/25	2026 Budget
01-402-210 Office Supplies	7,847	10,340	6,500	4,799	5,000
01-402-311 Auditing Services	39,678	42,000	45,000	59,968	48,000
01-402-317 Software License Fees	-	45	-	1,920	60,400
01-402-374 Machinery and Equipment	460	515	1,000	-	-
01-402-384 Equipment Rental	-	-	-	-	2,100
01-402-420 Dues, Subscriptions and Membership	(312)	1,816	2,000	215	500
01-402-450 Contracted Services	4,284	25,224	5,000	75,301	5,000
01-402-460 Training, Meetings, Conferences	1,152	491	2,000	1,347	2,000
	457,875	497,356	566,500	487,523	601,400
Department: 403 - Tax Collection					
01-403-112 Salaries and Wages	16,735	16,735	20,000	16,735	20,000
01-403-192 FICA	1,280	1,280	2,000	1,280	1,500
01-403-210 Office Supplies	(2,453)	2	-	298	500
01-403-312 Consulting Services	8,416	-	500	1,038	1,000
01-403-340 Advertising and Printing	212	8,330	8,500	9,715	10,000
01-403-384 Equipment Rental	1,879	1,555	1,500	1,322	1,200
01-403-420 Dues, Subscriptions and Membership	-	-	500	-	-
01-403-450 Contracted Services	179,541	166,009	175,000	120,786	180,000
	205,611	193,910	208,000	151,174	214,200
Department: 404 - Legal Services					
01-404-300 Legal Services	95,364	81,062	90,000	71,359	80,000
01-404-301 Special Legal Services	17,660	500	2,500	1,440	37,500
	113,024	81,562	92,500	72,799	117,500
Department: 407 - Information Technology					
01-407-112 Salaries and Wages	189,114	202,065	210,000	171,045	216,800
01-407-180 Overtime	606	1,487	5,000	1,631	1,500
01-407-192 FICA	14,514	15,281	20,000	14,168	16,700
01-407-196 Employee Benefits	41,010	44,701	50,000	38,781	41,500
01-407-210 Office Supplies	901	3,538	3,500	3,457	2,500
01-407-312 Consulting Services	22,330	68,753	75,000	46,531	55,000
01-407-317 Software License Fees	204,227	178,156	135,000	19,122	20,000
01-407-374 Machinery and Equipment	18,260	20,304	20,000	15,236	29,000
01-407-460 Training, Meetings, Conferences	1,000	300	2,500	-	7,000
	491,962	534,585	521,000	309,971	390,000
Department: 408 - Engineering					
01-408-305 General Engineering	78,639	50,737	35,000	68,542	70,000
01-408-306 Traffic Engineering	12,139	22,822	20,000	412	1,000
01-408-307 Stormwater Engineering	1,109	10,060	7,000	27,570	35,000
01-408-450 Planning Services	2,312	11,835	10,000	12,112	10,000
	94,198	95,454	72,000	108,636	116,000
Department: 409 - Buildings and Grounds					
01-409-320 Communications	57,747	69,936	75,000	51,344	65,500
01-409-360 Public Utilities	194,212	154,118	175,000	146,304	200,000
01-409-373 Building Maintenance	80,674	70,464	69,000	52,295	70,000
01-409-450 Contracted Services	40,916	18,705	20,000	14,735	17,500
	373,549	313,223	339,000	264,678	353,000

	2023 Actual	2024 Actual	2025 Budget	YTD @ 10/31/25	2026 Budget
Department: 410 - Police Services					
01-410-112 Salaries and Wages	5,370,901	5,567,746	6,200,000	4,707,219	6,717,500
01-410-180 Overtime	54,195	8,493	136,000	83,744	136,000
01-410-181 ARLE Wages	-	-	-	102,393	200,000
01-410-187 Education	46,215	96,743	25,000	15,862	25,000
01-410-192 FICA	419,916	435,599	500,000	371,796	539,600
01-410-196 Employee Benefits	936,118	1,017,178	1,310,000	833,763	1,157,800
01-410-197 Post Retirement Medical	37,159	57,013	55,000	21,808	7,800
01-410-210 Office Supplies	10,877	10,107	12,500	8,813	12,500
01-410-220 Operating Supplies	25,810	22,447	46,500	10,208	26,500
01-410-231 Vehicle Fuel	47,989	62,936	50,000	40,001	36,000
01-410-238 Uniforms	36,876	47,680	53,000	45,412	52,300
01-410-239 Weapons and Ammunition	11,816	23,493	14,150	10,515	16,200
01-410-249 Canine Unit	11,002	10,419	18,300	16,351	20,000
01-410-317 Software License Fees	70,939	65,833	81,580	66,662	232,000
01-410-319 DARE Program	4,424	4,297	4,500	4,245	5,500
01-410-340 Advertising and Printing	12,567	12,850	14,500	11,733	16,000
01-410-374 Machinery and Equipment	16,790	20,766	25,000	14,427	26,000
01-410-375 Vehicle Maintenance	36,477	54,399	50,500	22,937	50,500
01-410-384 Equipment Rental	5,381	4,669	-	4,381	6,100
01-410-420 Dues, Subscriptions and Membership	6,893	11,321	12,000	4,418	12,400
01-410-450 Contracted Services	-	672	-	1,012	-
01-410-460 Training, Meetings, Conferences	19,122	14,336	30,500	15,284	26,500
01-410-530 ARLE PennDot Reimbursement	-	-	-	-	300,000
	7,181,466	7,548,999	8,639,030	6,412,985	9,622,200
Department: 411 - Fire Protection					
01-411-540 Contributions	23,500	17,500	23,500	16,000	16,000
01-411-560 Foreign Fire Insurance Premium Tax	218,551	220,939	200,000	234,007	235,000
	242,051	238,439	223,500	250,007	251,000
Department: 414 - Planning and Zoning					
01-414-112 Salaries and Wages	289,102	262,934	270,000	230,490	271,800
01-414-180 Overtime	1,359	1,877	3,000	1,533	2,000
01-414-192 FICA	22,439	20,050	25,000	17,554	20,900
01-414-196 Employee Benefits	77,799	64,946	80,000	56,389	75,400
01-414-210 Office Supplies	4,963	4,167	4,000	2,529	3,000
01-414-220 Operating Supplies	882	11	1,000	-	-
01-414-231 Vehicle Fuel	644	2,577	4,000	1,699	1,500
01-414-317 Software License Fees	2,692	1,195	7,500	29,457	55,200
01-414-340 Advertising and Printing	7,422	6,137	7,500	7,219	10,000
01-414-374 Machinery and Equipment	1,000	-	500	-	1,000
01-414-375 Vehicle Maintenance	254	465	3,000	849	2,500
01-414-384 Equipment Rental	2,481	5,862	6,000	1,700	7,500
01-414-420 Dues, Subscriptions and Membership	257	112	2,500	5,391	2,000
01-414-450 Contracted Services	241,033	182,588	210,000	150,625	195,000
01-414-460 Training, Meetings, Conferences	936	981	5,000	1,324	2,000
	653,262	553,901	629,000	506,762	649,800

	2023 Actual	2024 Actual	2025 Budget	YTD @ 10/31/25	2026 Budget
Department: 415 - Emergency Management					
01-415-220 Operating Supplies	-	-	-	-	-
01-415-540 Contributions	100,500	100,500	200,000	200,000	200,000
	100,500	100,500	200,000	200,000	200,000
Department: 430 - Public Works					
01-430-112 Salaries and Wages	1,163,865	1,102,367	1,280,250	948,526	1,490,000
01-430-180 Overtime	15,926	45,479	43,000	30,351	36,000
01-430-187 Education	4,786	1,302	3,000	-	3,000
01-430-192 FICA	96,067	86,968	93,000	73,632	116,700
01-430-196 Employee Benefits	382,553	356,192	465,000	302,432	357,500
01-430-210 Office Supplies	2,828	3,591	4,500	3,598	4,500
01-430-220 Operating Supplies	27,342	35,504	29,000	28,670	31,000
01-430-231 Vehicle Fuel	65,355	37,897	70,000	35,940	73,000
01-430-238 Uniforms	15,745	18,697	24,000	18,902	26,000
01-430-240 Other Operating Supplies	3,371	3,201	4,000	4,864	4,000
01-430-260 Small Tools and Equipment	3,159	7,386	7,500	5,007	7,500
01-430-317 Software License Fees	1,225	1,245	2,000	-	9,000
01-430-340 Advertising and Printing	11,079	3,549	5,000	6,205	5,000
01-430-374 Machinery and Equipment	12,030	13,556	20,000	14,298	21,500
01-430-375 Vehicle Maintenance	21,832	46,269	60,000	35,892	60,000
01-430-384 Equipment Rental	3,924	3,448	12,500	2,978	16,500
01-430-420 Dues, Subscriptions and Membership	2,193	2,809	3,500	3,048	3,500
01-430-450 Contracted Services	15,455	13,173	12,000	9,702	17,000
01-430-460 Training, Meetings, Conferences	9,747	9,582	15,000	4,535	15,000
	1,858,481	1,792,215	2,153,250	1,528,580	2,296,700
Department: 432 - Snow and Ice Removal					
01-432-112 Salaries and Wages	10,169	36,893	38,000	33,050	38,000
01-432-180 Overtime	396	8,967	1,500	24,444	12,000
01-432-192 FICA	502	3,562	3,000	4,336	3,800
01-432-220 Operating Supplies	1,066	(74,372)	3,000	3,539	3,000
01-432-374 Machinery and Equipment	-	744	27,000	11,125	27,000
01-432-384 Rentals	-	-	8,000	-	8,000
01-432-450 Contracted Services	-	-	10,000	-	10,000
	12,134	(24,206)	90,500	76,494	101,800
Department: 433 - Traffic Control Devices					
01-433-220 Operating Supplies	(13,841)	(10,605)	65,000	20,229	65,000
01-433-260 Small Tools	-	-	-	-	2,500
01-433-374 Machinery and Equipment	-	-	10,000	846	10,000
01-433-376 Repairs of Poles	22,882	34,348	1,000	11,520	1,000
01-433-450 Contracted Services	(900)	-	60,000	14,452	60,000
	8,141	23,743	136,000	47,047	138,500
Department: 434 - Street Lighting					
01-434-220 Operating Supplies	-	-	5,000	-	5,000
01-434-376 Repairs of Poles	2,938	-	1,000	-	1,000
01-434-450 Contracted Services	-	-	2,000	-	2,000
	2,938	-	8,000	-	8,000

	2023 Actual	2024 Actual	2025 Budget	YTD @ 10/31/25	2026 Budget
Department: 436 - Storm Sewers and Drains					
01-436-220 Operating Supplies	4,946	5,976	15,000	16,258	20,000
Department: 438 - Repairs & Maintenance of Roads and Bridges					
01-438-220 Operating Supplies	33,808	33,175	45,000	26,117	60,000
01-438-384 Equipment Rental	-	-	5,000	-	5,000
	33,808	33,175	50,000	26,117	65,000
Department: 456 - Libraries					
01-456-540 Contributions	-	-	35,000	-	35,000
Department: 483 - Employer Paid Benefits					
01-483-060 To Police Pension Fund	674,640	385,249	397,000	297,306	440,700
01-483-065 To 401(a) Non-Uniformed Pension Fu	244,137	219,892	280,000	197,933	328,000
01-483-066 To 457 Pension Fund	2,960	4,148	5,000	3,832	4,000
01-483-196 Other Employee Services	8,154	11,708	9,000	4,632	9,000
01-483-354 Worker's Compensation	223,795	237,674	285,000	78,788	241,500
	1,153,687	858,670	976,000	582,491	1,023,200
Department: 486 - Insurance					
01-486-350 Property and Liability	251,714	293,550	215,000	286,793	233,000
Total Operating Expenditures	14,198,809	14,137,072	16,250,980	12,228,501	17,550,700
Operating Results	2,398,958	4,384,738	(316,480)	4,323,406	(256,200)
Non-Operating Revenues					
Department: 389 - Miscellaneous Revenue					
01-389-100 Miscellaneous Revenue	81,402	38,074	-	56,679	5,000
Department: 395 - Refunds of Prior Year Expenditures					
01-395-100 Refunds of Prior Year Expenditures	(14,242)	(83,471)	-	204,411	-
Total Non-Operating Revenues	67,160	(45,397)	-	261,090	5,000
Non-Operating Expenditures					
Department: 491 - Miscellaneous Expenditures					
01-491-498 Prior Year Expense	31,009	1,279	-	-	-
Department: 492 - Interfund Transfers					
01-492-009 To Community Recreation Fund	115,495	-	-	-	-
01-492-030 To Capital Res Fd - R/E Taxes	3,300,000	-	-	-	853,000
01-492-030 To Capital Res Fd - Fund Balance	-	850,000	2,000,000	2,003,000	2,647,000
01-492-040 To Autumn Festival Fund	25,000	-	15,000	15,000	100,000
	3,440,495	850,000	2,015,000	2,018,000	3,600,000
Department: 499 - Bad Debt					
01-499-999 Bad Debt Expense (Recovery)	323,369	-	-	-	-
Total Non-Operating Expenditures	3,794,873	851,279	2,015,000	2,018,000	3,600,000
Non-Operating Results	(3,727,712)	(896,676)	(2,015,000)	(1,756,910)	(3,595,000)
Results of Operations	(1,328,754)	3,488,061	(2,331,480)	2,566,496	(3,851,200)
Fund Balance - Beginning of Year	7,108,311	5,779,557	9,267,618	9,267,618	9,000,000
Fund Balance - End of Year	5,779,557	9,267,618	6,936,139	11,834,114	5,148,800

Montgomery Township
2026 Budget
Capital Reserve Fund Summary

	2023 Actual	2024 Actual	2025 Budget	2025 YTD @ 10/31/25	2026 Budget
Operating Revenue					
Interest Earnings	302,152	516,134	250,000	303,134	350,000
State Grants	276,720	82,877	1,910,986	-	3,009,200
Special Assessments	3,776	4,383	-	3,915	-
Donations	8,990	2,322	-	-	-
Total Operating Revenue	591,639	605,716	2,160,986	307,048	3,359,200
Operating Expenditures					
Administration	158,420	46,260	10,000	83,308	55,000
Information Technology	45,867	106,703	28,000	4,828	72,000
Buildings and Grounds	393,830	126,333	620,000	131,857	372,600
Police Services	379,223	555,655	490,272	455,375	324,400
Fire Protection	200,836	291,152	150,000	84,635	294,000
Planning and Zoning	2,649	8,515	-	-	35,000
Emergency Management	21,355	-	65,000	-	-
Public Works	983,332	412,272	430,000	923,611	637,000
Traffic Control Devices	843,486	1,433,474	1,707,161	407,547	1,196,200
Storm Sewers and Drains	401,982	337,696	1,253,000	30,009	1,259,200
Repairs & Maintenance of Roads	7,201	-	-	-	-
Highway Construction & Rebuilding	1,355,495	249,822	579,400	626,480	635,500
Parks & Rec	374,019	1,611,126	3,116,791	586,382	4,526,900
Recreation	883,340	51,767	958,500	568,859	480,500
Total Operating Expenditures	6,051,035	5,230,774	9,408,124	3,902,891	9,888,300
Operating Results	(5,459,396)	(4,625,058)	(7,247,138)	(3,595,842)	(6,529,100)
Non-Operating Revenue					
Miscellaneous Revenue	29,409	15,038	-	-	-
Sale of Fixed Assets	183,645	47,280	-	-	-
Transfers In	3,300,000	3,405,069	2,000,000	2,003,000	3,500,000
From Park and Recreation Fund	-	-	400,000	400,000	-
From Capital Projects Fund	28	-	-	-	-
Total Non-Operating Revenue	3,513,082	3,467,387	2,400,000	2,403,000	3,500,000
Non-Operating Expenditures					
Bad Debt	-	624,139	-	-	-
Total Non-Operating Expenditures	-	624,139	-	-	-
Non-Operating Results	3,513,082	2,843,248	2,400,000	2,403,000	3,500,000
Results of Operations	(1,946,315)	(1,781,810)	(4,847,138)	(1,192,842)	(3,029,100)
Fund Balance - Beginning of Year	12,185,758	10,239,443	8,457,633	8,457,633	5,500,000
Fund Balance - End of Year	10,239,443	8,457,633	3,610,495	7,264,791	2,470,900

Montgomery Township
2026 Budget
Capital Reserve Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 341 - Interest Earnings					
30-341-100 Interest Earnings	302,152	516,134	250,000	303,134	350,000
Department: 354 - State Grants					
30-354-200 Federal Government	192,155	-	-	-	-
30-354-300 State Government	69,565	82,877	1,910,986	-	-
TAP Grant (Powerline Trail)					1,700,000
DCNR Grant for Whistlestop Park					250,000
DCED Grant for Whistlestop Park					125,000
Green Light Go (English Village/Gwynedd Crossing signal replacement)					528,200
State Multimodal Grant (Stump Rd Sidewalk & Ped Crossing)					211,000
30-354-400 County Government	15,000	-	-	-	-
Cost Sharing - Horsham Township					85,000
Cost Sharing - Lansdale Borough					110,000
	276,720	82,877	1,910,986	-	3,009,200
Department: 383 - Special Assessments					
30-383-160 Stormwater Management Fee	3,776	4,383	-	3,915	-
Department: 387 - Donations					
30-387-100 Donations	8,990	2,322	-	-	-
Total Operating Revenue	591,639	605,716	2,160,986	307,048	3,359,200
Operating Expenditures					
Department: 401 - Administration					
30-401-700 Capital Purchases	158,420	52,035	10,000	83,308	55,000
30-401-710 Land	-	(5,775)	-	-	-
	158,420	46,260	10,000	83,308	55,000
Department: 407 - Information Technology					
30-407-700 Capital Purchases	45,867	106,703	28,000	4,828	72,000
Department: 409 - Buildings and Grounds					
30-409-305 General Engineering	32,233	18,555	-	5,857	-
30-409-700 Capital Purchases	361,597	107,778	620,000	126,000	372,600
	393,830	126,333	620,000	131,857	372,600
Department: 410 - Police Services					
30-410-700 Capital Purchases	379,223	555,655	490,272	455,375	324,400
Department: 411 - Fire Protection					
30-411-305 General Engineering	-	5,685	-	-	-
30-411-700 Capital Purchases	200,836	285,467	150,000	84,635	294,000
	200,836	291,152	150,000	84,635	294,000
Department: 414 - Planning and Zoning					
30-414-700 Capital Purchases	2,649	8,515	-	-	35,000

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Department: 415 - Emergency Management					
30-415-700 Capital Purchases	21,355	-	65,000	-	-
Department: 430 - Public Works					
30-430-305 General Engineering	854	-	-	-	-
30-430-700 Capital Purchases	982,478	412,272	430,000	923,611	637,000
	983,332	412,272	430,000	923,611	637,000
Department: 433 - Traffic Control Devices					
30-433-305 General Engineering	172,895	82,418	66,000	101,766	20,000
30-433-700 Capital Purchases	670,591	1,351,055	1,641,161	305,781	1,176,200
	843,486	1,433,474	1,707,161	407,547	1,196,200
Department: 436 - Storm Sewers and Drains					
30-436-305 General Engineering	93,967	64,837	342,000	28,444	385,000
30-436-450 Contracted Services	161,405	(3,030)	-	-	-
30-436-700 Capital Purchases	146,611	275,889	911,000	1,565	874,200
	401,982	337,696	1,253,000	30,009	1,259,200
Department: 438 - Repairs & Maintenance of Roads					
30-438-305 General Engineering	7,201	-	-	-	-
Department: 439 - Highway Construction & Rebuilding					
30-439-305 General Engineering	90,791	77,948	-	25,087	111,500
30-439-450 Contracted Services	1,264,704	171,874	579,400	601,393	524,000
	1,355,495	249,822	579,400	626,480	635,500
Department: 440 - Parks & Rec					
30-440-305 General Engineering	297,177	264,542	266,199	68,708	296,200
30-440-700 Capital Purchases	76,842	1,346,584	2,850,592	517,674	4,230,700
	374,019	1,611,126	3,116,791	586,382	4,526,900
Department: 450 - Recreation					
30-450-305 General Engineering	-	30,270	-	-	-
30-450-700 Capital Purchases	883,340	21,497	958,500	568,859	480,500
	883,340	51,767	958,500	568,859	480,500
Total Operating Expenditures	6,051,035	5,230,774	9,408,124	3,902,891	9,888,300
Operating Results	(5,459,396)	(4,625,058)	(7,247,138)	(3,595,842)	(6,529,100)
Non-Operating Revenues					
30-389-100 Miscellaneous Revenue	29,409	15,038	-	-	-
30-391-100 Sale of Fixed Assets	183,645	47,280	-	-	-
Transfers In	3,300,000	3,405,069	2,000,000	2,003,000	3,500,000
30-392-004 From Park and Recreation Fund	-	-	400,000	400,000	-
30-392-019 From Capital Projects Fund	28	-	-	-	-
Total Non-Operating Revenues	3,513,082	3,467,387	2,400,000	2,403,000	3,500,000
Non-Operating Expenditures					
30-499-999 Bad Debt Expense (Recovery)	-	624,139	-	-	-
Total Non-Operating Expenditures	-	624,139	-	-	-
Non-Operating Results	3,513,082	2,843,248	2,400,000	2,403,000	3,500,000
Results of Operations	(1,946,315)	(1,781,810)	(4,847,138)	(1,192,842)	(3,029,100)
Fund Balance - Beginning of Year	12,185,758	10,239,443	8,457,633	8,457,633	5,500,000
Fund Balance - End of Year	10,239,443	8,457,633	3,610,495	7,264,791	2,470,900

Montgomery Township
2026 Budget
Park and Rec Capital Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 341 - Interest Earnings					
31-341-100 Interest Earnings	1,930	-	1,000	125	500
Department: 387 - Donations					
31-387-100 Donations	23,462	62,560	-	-	-
Total Operating Revenue	25,392	62,560	1,000	125	500
Operating Expenditures					
Department: 492 - Interfund Transfers					
31-492-030 To Capital Reserve Fund	-	-	400,000	400,000	-
Department: 499 - Bad Debt					
31-499-999 Bad Debt Expense (Recovery)	564	-	-	-	-
Total Operating Expenditures	564	-	400,000	400,000	-
Results of Operations	24,828	62,560	(399,000)	(399,875)	500
Fund Balance - Beginning of Year	328,851	353,679	416,239	416,239	18,000
Fund Balance - End of Year	353,679	416,239	17,239	16,364	18,500

Montgomery Township
2026 Budget
Street Light Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 301 - Real Estate Taxes					
02-301-100 Real Estate Taxes - Currer	135,294	135,179	135,000	134,403	137,500
Department: 341 - Interest Earnings					
02-341-100 Interest Earnings	7,876	18,875	7,500	15,717	15,000
Department: 361 - Charges for Services					
02-361-100 General Government	725	760	500	363	500
Total Operating Revenue	143,895	154,814	143,000	150,483	153,000
Operating Expenditures					
Department: 408 - Engineering					
02-408-305 General Engineering	-	7,974	-	-	-
Department: 409 - Buildings and Grounds					
02-409-360 Public Utilities	50,944	88,037	50,000	76,458	100,000
Department: 430 - Public Works					
02-430-112 Salaries and Wages	86	1,380	5,000	788	1,500
02-430-180 Overtime	-	79	1,000	-	-
02-430-192 FICA	-	101	383	59	100
	86	1,559	6,383	847	1,600
Department: 434 - Street Lighting					
02-434-220 Operating Supplies	8,309	7,439	15,000	7,915	15,000
02-434-374 Machinery and Equipmen	-	-	500	-	500
02-434-376 Repairs of Poles	1,278	9,519	2,000	3,566	2,000
02-434-450 Contracted Services	5,846	-	2,000	-	2,000
	15,433	16,958	19,500	11,481	19,500
Department: 486 - Insurance					
02-486-350 Property and Liability	3,799	3,963	4,260	4,090	5,000
Total Operating Expenditures	70,262	118,492	80,143	92,876	126,100
Results of Operations	73,633	36,322	62,858	57,606	26,900
Fund Balance - Beginning of Year	271,937	345,570	381,892	381,892	440,000
Fund Balance - End of Year	345,570	381,892	444,749	439,498	466,900

Montgomery Township
2026 Budget
Fire Protection Fund Summary

		Millage increase		1.15
				5 per shift
	2024 Actual	2025 Budget	2025 YTD @ 10/31/25	2026 Budget - 11 hires
Operating Revenue				
Real Estate Taxes	1,054,570	1,065,000	1,057,935	3,609,000
Local Enabling (Act 511) Taxes	592,147	490,000	391,429	518,000
Interest Earnings	32,598	15,000	22,378	10,000
State Grants	-	-	16,322	-
Charges for Services	77,191	50,000	98,453	110,000
Miscellaneous Revenue	425	1,000	6,310	-
Total Operating Revenue	1,756,932	1,621,000	1,592,827	4,247,000
Operating Expenditures				
Legal Services	-	2,500	-	2,500
Information Technology	17,819	-	7,841	15,300
Buildings and Grounds	147,497	82,000	97,033	112,700
Fire Protection	1,374,567	1,667,640	1,212,751	3,688,100
Employer Paid Benefits	156,931	205,000	113,449	290,300
Insurance	49,927	50,000	48,027	43,000
Total Operating Expenditures	1,746,741	2,007,140	1,479,100	4,151,900
Results of Operations	10,191	(386,140)	113,727	95,100
Fund Balance - Beginning of Year	655,542	665,733	665,733	500,000
Fund Balance - End of Year	665,733	279,593	779,459	595,100

Montgomery Township
2026 Budget
Fire Protection Fund

				Millage increase		1.15	
						5 per shift	
				2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget - 11 hires
Operating Revenue							
Department: 301 - Real Estate Taxes							
03-301-100	Real Estate Taxes - Current Year	1,048,975	1,060,000	1,052,781	3,604,000		
03-301-200	Real Estate Taxes - Prior Year	5,595	5,000	5,154	5,000		
		1,054,570	1,065,000	1,057,935	3,609,000		
Department: 310 - Local Enabling (Act 511) Taxes							
03-310-210	Earned Income Taxes	362,713	310,000	232,500	327,000		
03-310-510	Local Services Taxes	229,434	180,000	158,929	191,000		
		592,147	490,000	391,429	518,000		
Department: 341 - Interest Earnings							
03-341-100	Interest Earnings	32,598	15,000	22,378	10,000		
Department: 354 - State Grants							
03-354-300	State Government	-	-	16,322	-		
Department: 360 - Charges for Services							
03-360-100	Departmental Services	77,191	50,000	98,453	110,000		
Department: 389 - Miscellaneous Revenue							
03-389-100	Miscellaneous Revenue	425	1,000	6,310	-		
Total Operating Revenue		1,756,932	1,621,000	1,592,827	4,247,000		
Operating Expenditures							
Department: 404 - Legal Services							
03-404-300	Legal Services	-	2,500	-	2,500		
Department: 407 - Information Technology							
03-407-317	Software License Fees	17,819	-	7,841	7,300		
03-407-374	Machinery and Equipment	-	-	-	8,000		
		17,819	-	7,841	15,300		
Department: 409 - Buildings and Grounds							
03-409-320	Communications	17,237	19,000	16,775	37,000		
03-409-360	Public Utilities	89,742	27,000	44,128	30,000		
03-409-373	Building Maintenance	35,951	36,000	32,407	41,500		
03-409-450	Contracted Services	4,567	-	3,722	4,200		
		147,497	82,000	97,033	112,700		

				Millage increase	1.15
				5 per shift	
		2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget - 11 hires
Department: 411 - Fire Protection					
03-411-112	Salaries and Wages - Full time	851,471	957,000	816,699	1,818,100
03-411-112	Salaries and Wages - Part time				228,400
03-411-180	Overtime	39,335	55,640	32,614	150,000
	Stipend Program				140,000
03-411-187	Education	2,289	20,000	8,513	40,000
03-411-192	FICA	59,771	70,000	55,635	168,000
03-411-196	Employee Benefits	174,287	195,000	152,013	426,600
03-411-210	Office Supplies	4,984	10,000	1,379	15,000
03-411-220	Operating Supplies	25,721	33,000	8,530	60,000
03-411-221	Fire Fighting Equipment	22,740	55,000	16,807	250,000
03-411-231	Vehicle Fuel	20,941	17,000	13,622	17,000
03-411-238	Uniforms	16,474	25,000	-	50,000
03-411-312	Consulting Services	-	-	-	65,000
03-411-317	Software License Fees	-	30,000	9,648	30,000
03-411-340	Advertising and Printing	16,287	20,000	15,690	20,000
03-411-374	Machinery and Equipment	31,879	40,000	18,998	55,000
03-411-375	Vehicle Maintenance	75,801	75,000	42,889	50,000
03-411-384	Equipment Rental	1,193	3,000	1,734	5,000
03-411-420	Dues, Subscriptions and Memberships	3,141	7,000	1,235	25,000
03-411-460	Training, Meetings, Conferences	28,253	55,000	16,745	60,000
03-411-480	HR Hiring Expenses	-	-	-	15,000
		1,374,567	1,667,640	1,212,751	3,688,100
Department: 483 - Employer Paid Benefits					
03-483-065	To 401 (a) Non-Uniformed Pension Fund	54,575	60,000	53,615	65,600
03-483-066	To 457 Pension Fund	14,894	20,000	13,200	38,700
03-483-354	Worker's Compensation	63,022	90,000	19,564	156,000
03-483-400	Other Services and Charges	24,440	35,000	27,070	30,000
		156,931	205,000	113,449	290,300
Department: 486 - Insurance					
03-486-350	Property and Liability	49,927	50,000	48,027	43,000
Total Operating Expenditures		1,746,741	2,007,140	1,479,100	4,151,900
Results of Operations		10,191	(386,140)	113,727	95,100
Fund Balance - Beginning of Year		655,542	665,733	665,733	500,000
Fund Balance - End of Year		665,733	279,593	779,459	595,100

Montgomery Township
2026 Budget
Parks and Rec Fund

	2023 Actual	2024 Actual	2025 Budget	2025 YTD @ 10/31/25	2026 Budget
Operating Revenue					
Department: 301 - Real Estate Taxes					
04-301-100 Real Estate Taxes - Current Year	528,459	506,610	505,000	506,735	512,500
04-301-200 Real Estate Taxes - Prior Year	3,008	2,735	2,500	2,479	2,500
	531,467	509,345	507,500	509,215	515,000
Department: 341 - Interest Earnings					
04-341-100 Interest Earnings	23,542	48,100	15,000	37,471	25,000
Department: 342 - Rent of Buildings					
04-342-200 Park Facility Rental	683	2,545	500	888	1,000
Department: 387 - Donations					
04-387-100 Donations	-	-	-	2,220	1,000
Total Operating Revenue	555,692	559,990	523,000	549,793	542,000
Operating Expenditures					
Department: 409 - Buildings and Grounds					
04-409-320 Communications	7,130	1,863	5,000	1,496	2,500
04-409-360 Public Utilities	75,502	62,797	70,000	46,401	54,000
04-409-373 Building Maintenance	10,788	4,355	23,000	8,858	23,000
	93,419	69,015	98,000	56,755	79,500
Department: 430 - Public Works					
04-430-112 Salaries and Wages	152,311	219,356	290,000	170,305	210,000
04-430-180 Overtime	248	7,504	11,000	7,700	5,000
04-430-192 FICA	6,047	17,162	24,000	13,376	16,400
	158,606	244,022	325,000	191,382	231,400
Department: 450 - Recreation					
04-450-220 Operating Supplies	58,492	63,512	75,000	63,468	80,000
04-450-260 Small Tools and Equipment	4,218	2,752	4,000	4,155	5,500
04-450-374 Machinery and Equipment	11,261	16,019	30,000	16,964	35,000
04-450-377 Grounds Maintenance	12,399	40,087	35,000	37,127	40,000
04-450-384 Equipment Rental	148	-	1,500	-	1,500
04-450-420 Dues, Subscriptions and Member	-	30	500	-	500
04-450-450 Contracted Services	66,202	50,373	50,000	41,731	50,000
	152,720	172,773	196,000	163,444	212,500
Department: 483 - Employer Paid Benefits					
04-483-065 To 401(a) Non-Uniformed Pension	-	17,743	-	11,286	12,000
Department: 486 - Insurance					
04-486-350 Property and Liability	21,843	35,740	40,000	36,951	43,000
Total Operating Expenditures	426,589	539,291	659,000	459,818	578,400
Results of Operations	129,103	20,699	(136,000)	89,975	(36,400)
Fund Balance - Beginning of Year	751,243	880,346	901,044	901,044	850,000
Fund Balance - End of Year	880,346	901,044	765,044	991,020	813,600

Montgomery Township
2026 Budget
Replacement Tree Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 341 - Interest Earnings					
05-341-100 Interest Earnings	5,074	19,331	7,500	15,975	17,000
Department: 387 - Donations					
05-387-100 Donations	5,000	62,058	5,000	5,225	5,000
Department: 392 - Interfund Transfers					
05-392-080 From Environmental Fund	200,000	-	-	-	-
Total Operating Revenue	210,074	81,389	12,500	21,200	22,000
Operating Expenditures					
Department: 401 - Administration					
05-401-210 Office Supplies	-	-	1,500	-	1,500
05-401-312 Consulting Services	10,346	(158)	15,000	(858)	15,000
05-401-340 Advertising and Printing	-	-	500	-	500
05-401-460 Meetings and Conferences	(1,304)	1,971	500	-	500
	9,043	1,813	17,500	(858)	17,500
Department: 408 - Engineering					
05-408-305 General Engineering	791	20,427	-	8,273	-
Department: 430 - Public Works					
05-430-112 Salaries and Wages	-	-	-	-	-
05-430-180 Overtime	-	-	-	-	-
05-430-192 FICA	-	-	-	-	-
05-430-220 Operating Supplies	16,287	8,012	38,000	17,407	38,000
05-430-450 Contracted Services	(302)	8,400	-	-	-
	15,985	16,412	38,000	17,407	38,000
Total Operating Expenditures	25,819	38,652	55,500	24,822	55,500
Results of Operations	184,255	42,737	(43,000)	(3,623)	(33,500)
Fund Balance - Beginning of Year	210,940	395,195	437,932	437,932	395,000
Fund Balance - End of Year	395,195	437,932	394,932	434,309	361,500

Montgomery Township
2026 Budget
Debt Service Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 301 - Real Estate Taxes					
23-301-100 Real Estate Taxes - Current Year	1,025,006	973,679	985,000	977,683	980,000
23-301-200 Real Estate Taxes - Prior Year	5,793	5,193	5,000	4,787	5,000
	1,030,800	978,872	990,000	982,469	985,000
Department: 341 - Interest Earnings					
23-341-100 Interest Earnings	7,789	14,854	10,000	29,190	22,000
Total Operating Revenue	1,038,589	993,726	1,000,000	1,011,659	1,007,000
Operating Expenditures					
Department: 471 - Debt Principal					
23-471-071 Debt Principal	392,000	399,000	405,000	405,000	413,000
Department: 472 - Debt Interest					
23-472-072 Debt Interest	250,418	238,209	336,000	253,264	230,000
Total Operating Expenditures	642,418	637,209	741,000	658,264	643,000
Operating Results	396,171	356,517	259,000	353,395	364,000
Non-Operating Revenues					
Department: 392 - Interfund Transfers					
23-392-009 From Community Recreation Cen	107,818	415,000	99,000	-	94,000
Non-Operating Expenditures					
Department: 492 - Interfund Transfers					
23-492-009 To Community Recreation Fund	418,818	418,228	320,000	-	324,000
Non-Operating Results	(311,000)	(3,228)	(221,000)	-	(230,000)
Results of Operations	85,171	353,289	38,000	353,395	134,000
Fund Balance - Beginning of Year	(4,440)	80,731	434,020	434,020	467,000
Fund Balance - End of Year	80,731	434,020	472,020	787,415	601,000

Montgomery Township
2026 Budget
Highway Aid Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 341 - Interest Earnings					
35-341-100 Interest Earnings	41,685	102,555	50,000	78,811	35,000
Department: 354 - State Shared Revenue and Entitlements					
35-354-400 Motor Vehicle Fuel Tax	705,909	701,223	687,407	702,236	676,300
Total Operating Revenue	747,594	803,778	737,407	781,047	711,300
Operating Expenditures					
Department: 430 - Public Works					
35-430-700 Capital Purchases	-	-	280,000	150,277	130,000
Department: 432 - Snow and Ice Removal					
35-432-220 Operating Supplies	12,704	52,539	85,000	103,675	100,000
35-432-384 Equipment Rental	-	-	-	-	-
35-432-450 Contracted Services	-	-	10,000	-	-
	12,704	52,539	95,000	103,675	100,000
Department: 433 - Traffic Control Devices					
35-433-220 Operating Supplies	49,587	45,932	-	-	-
35-433-374 Machinery and Equipment	3,465	1,590	-	-	-
35-433-450 Contracted Services	12,648	37,514	-	(143)	-
	65,700	85,035	-	(143)	-
Department: 434 - Street Lighting					
35-434-220 Operating Supplies	880	-	-	-	-
35-434-450 Contracted Services	1,177	1,658	-	-	-
	2,057	1,658	-	-	-
Department: 437 - Repairs & Maintenance of Tools & Machinery					
35-437-251 Vehicle Parts	2,452	13,257	-	-	-
35-437-260 Small Tools and Equipment	3,445	3,923	-	-	-
35-437-450 Contracted Services	7,248	3,626	-	-	-
	13,145	20,807	-	-	-
Department: 439 - Highway Construction & Rebuilding					
35-439-450 Contracted Services	-	713,058	-	-	1,454,000
Total Operating Expenditures	93,606	873,098	375,000	253,809	1,684,000
Results of Operations	653,988	(69,320)	362,407	527,238	(972,700)
Fund Balance - Beginning of Year	1,161,680	1,815,668	1,746,347	1,746,347	2,150,000
Fund Balance - End of Year	1,815,668	1,746,347	2,108,754	2,273,586	1,177,300

Montgomery Township
2026 Budget
Township Events Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 341 - Interest Earnings					
40-341-100 Interest Earnings	210	1,383	500	-	-
Department: 367 - Recreation Program Fees					
40-367-389 Vietnam TWTH Donations	-	-	-	35,475	-
Department: 387 - Donations					
40-387-100 Autumn Fest Sponsors	44,625	7,851	17,500	19,105	10,000
Total Operating Revenue	44,835	9,234	18,000	54,580	10,000
Operating Expenditures					
40-401-220 Special Event Operating Supplies	-	-	-	21,422	-
40-450-220 Special Event Operating Supplies	11,073	13,789	-	21,311	15,000
40-450-239 Stars and Stripes Operating Supplies	-	-	-	10,152	10,000
40-452-220 Autumn Festival Operating Supplies	11,613	60,364	67,000	26,088	30,000
Total Operating Expenditures	22,687	74,153	67,000	78,973	55,000
Operating Results	22,148	(64,919)	(49,000)	(24,393)	(45,000)
Non-Operating Revenues					
40-392-001 From General Fund	25,000	-	15,000	15,000	100,000
Total Non-Operating Revenues	25,000	-	15,000	15,000	100,000
Non-Operating Expenditures					
30-499-999 Bad Debt Expense (Recovery)	-	-	-	-	-
Total Non-Operating Expenditures	-	-	-	-	-
Non-Operating Results	25,000	-	15,000	15,000	100,000
Results of Operations	47,148	(64,919)	(34,000)	(9,393)	55,000
Fund Balance - Beginning of Year	7,857	55,005	(9,914)	(9,914)	(20,000)
Fund Balance - End of Year	55,005	(9,914)	(43,914)	(19,307)	35,000

Montgomery Township
2026 Budget
Environmental Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 341 - Interest Earnings					
80-341-100 Interest Earnings	2,354	-	500	-	500
Department: 354 - State Grants					
80-354-150 Recycling/Act 101	-	-	-	-	40,000
Department: 389 - Miscellaneous Revenue					
80-389-100 Miscellaneous Revenue	40	160	-	-	-
Total Operating Revenue	2,394	160	500	-	40,500
Operating Expenditures					
Department: 401 - Administration					
80-401-450 Contracted Services	46,102	77,306	50,000	22,095	60,000
Department: 430 - Public Works					
80-430-220 Operating Supplies	3,856	2,495	3,000	1,293	3,000
Department: 492 - Interfund Transfers					
80-492-005 To Shade Tree Fund	200,000	-	-	-	-
Department: 499 - Bad Debt					
80-499-999 Bad Debt Expense (Recovery)	1,972	-	-	-	-
Total Operating Expenditures	251,929	79,801	53,000	23,388	63,000
Results of Operations	(249,535)	(79,641)	(52,500)	(23,388)	(22,500)
Fund Balance - Beginning of Year	405,454	155,919	76,278	76,278	50,000
Fund Balance - End of Year	155,919	76,278	23,778	52,890	27,500

Montgomery Township
2026 Budget
Community Rec Center Fund Summary

	2023 Actual	2024 Actual	2025 Budget	2025 YTD @ 10/31/25	2026 Budget
Operating Revenue					
Local Enabling (Act 511) Taxes	140,000	140,000	140,000	105,000	148,000
Interest Earnings	388	1,570	1,000	-	-
Rent and Royalties	46,689	51,525	50,000	39,934	45,000
Recreation Program Fees	724,610	778,186	760,000	727,708	802,000
Donations	350	653	1,000	-	1,000
Total Revenue	912,037	971,933	952,000	872,642	996,000
Operating Expenditures					
Information Technology	9,075	9,591	10,000	8,685	21,400
Buildings and Grounds	121,051	106,069	160,000	123,031	91,500
Parks & Rec Administration	562,555	790,309	803,800	666,229	894,900
Recreation - Kids U	194,266	212,348	245,600	208,887	220,600
Employer Paid Benefits	18,552	18,726	26,000	15,804	1,000
Insurance	56,000	97,299	100,000	100,605	109,000
Total Operating Expenditures	961,500	1,234,341	1,345,400	1,123,240	1,338,400
Operating Results	(49,463)	(262,408)	(393,400)	(250,598)	(342,400)
Non-Operating Revenue					
Transfers In					
From General Fund	115,495	-	-	-	-
From Debt Service Fund	418,818	418,228	320,000	-	324,000
Total Non-Operating Revenue	534,313	418,228	320,000	-	324,000
Non-Operating Expenditures					
Transfer to Debt Service Fund	107,818	415,000	99,000	-	99,000
Depreciation	322,207	362,173	-	-	-
Total Non-Operating Expenditures	430,025	777,173	99,000	-	99,000
Non-Operating Results	104,288	(358,945)	221,000	-	225,000
Results of Operations	54,825	(621,353)	(172,400)	(250,598)	(117,400)
Fund Balance - Beginning of Year	1,482,231	1,537,056	915,703	915,703	650,000
Fund Balance - End of Year	1,537,056	915,703	743,303	665,105	532,600

Montgomery Township
2026 Budget
Community Rec Center Fund

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
Operating Revenue					
Department: 310 - Local Enabling (Act 511) Taxes					
09-310-210 Earned Income Taxes	140,000	140,000	140,000	105,000	148,000
Department: 341 - Interest Earnings					
09-341-100 Interest Earnings	388	1,570	1,000	-	-
Department: 342 - Rent and Royalties					
09-342-200 Rent of Buildings	46,689	51,525	50,000	39,934	45,000
Department: 367 - Recreation Program Fees					
09-367-200 Recreation Program Fees	159,362	139,570	165,000	121,713	165,000
09-367-300 Kids U Revenue	284,719	345,383	335,000	376,327	380,000
09-367-400 Membership	217,158	214,694	200,000	168,395	200,000
09-367-500 Insurance Revenue	58,116	70,429	55,000	53,185	50,000
09-367-600 Miscellaneous Sales	5,255	8,109	5,000	8,088	7,000
	724,610	778,186	760,000	727,708	802,000
Department: 387 - Donations					
09-387-100 Donations	350	653	1,000	-	1,000
Total Operating Revenue	912,037	971,933	952,000	872,642	996,000
Operating Expenditures					
Department: 407 - Information Technology					
09-407-112 Salaries and Wages	1,859	-	-	-	-
09-407-180 Overtime	-	-	-	-	-
09-407-192 FICA	142	-	-	-	-
09-407-317 Software License Fees	7,074	9,591	10,000	8,685	21,400
	9,075	9,591	10,000	8,685	21,400
Department: 409 - Buildings and Grounds					
09-409-320 Communications	15,625	15,709	14,000	13,428	16,000
09-409-360 Public Utilities	40,837	16,386	43,000	34,559	24,500
09-409-373 Building Maintenance	52,763	43,754	75,000	58,080	40,200
09-409-450 Contracted Services	11,826	30,221	28,000	16,964	10,800
	121,051	106,069	160,000	123,031	91,500
Department: 451 - Parks & Rec Administration					
09-451-112 Salaries and Wages	344,361	453,862	390,000	399,591	484,000
09-451-180 Overtime	315	4,153	2,000	3,436	2,000
09-451-192 FICA	26,328	34,915	25,000	30,735	37,200
09-451-196 Employee Benefits	43,703	59,105	90,000	46,480	55,900
09-451-210 Office Supplies	3,272	4,022	4,000	2,649	4,400
09-451-220 Operating Supplies	6,566	9,342	11,000	7,097	11,000
09-451-231 Vehicle Fuel	109	132	200	-	200
09-451-310 Professional Services	57,418	61,040	70,000	43,363	70,000
09-451-312 Consulting Services	19,158	-	-	-	-
09-451-340 Advertising and Printing	-	1,454	300	626	400
09-451-374 Machinery and Equipment	11,953	5,101	12,000	2,213	29,400

	2023 Actual	2024 Actual	2025 Budget	YTD as of 10/31/25	2026 Budget
09-451-375 Vehicle Maintenance	269	5,090	500	47	500
09-451-384 Equipment Rental	3,790	4,680	4,500	6,723	5,000
09-451-390 Bank Service Charges/Fees	20,698	24,342	20,000	22,751	22,000
09-451-420 Dues, Subscriptions and Memberships	100	1,221	800	460	900
09-451-450 Contracted Services	22,784	120,400	170,000	100,060	170,000
09-451-460 Meetings and Conferences	1,731	1,451	3,500	-	2,000
	562,555	790,309	803,800	666,229	894,900
Department: 452 - Recreation - Kids U					
09-452-112 Salaries and Wages	124,106	144,200	155,000	125,468	132,000
09-452-180 Overtime	-	-	-	33	-
09-452-192 FICA	9,523	11,047	20,000	9,586	10,100
09-452-210 Office Supplies	283	427	600	145	1,000
09-452-312 Consulting Services	(560)	381	-	2,981	-
09-452-320 Communication	-	-	-	-	2,500
09-452-450 Contracted Services	60,913	56,293	70,000	70,673	75,000
	194,266	212,348	245,600	208,887	220,600
Department: 483 - Employer Paid Benefits					
09-483-065 To 401 (a) Non-Uniformed Pension Fund	18,108	18,211	25,000	15,646	-
09-483-354 Worker's Compensation	444	515	1,000	158	1,000
	18,552	18,726	26,000	15,804	1,000
Department: 486 - Insurance					
09-486-350 Property and Liability	56,000	97,299	100,000	100,605	109,000
Total Operating Expenditures	961,500	1,234,341	1,345,400	1,123,240	1,338,400
Operating Results	(49,463)	(262,408)	(393,400)	(250,598)	(342,400)
Non-Operating Revenues					
Department: 392 - Interfund Transfers					
09-392-001 From General Fund	115,495	-	-	-	-
09-392-023 From Debt Service Fund	418,818	418,228	320,000	-	324,000
Total Non-Operating Revenues	534,313	418,228	320,000	-	324,000
Non-Operating Expenditures					
Department: 492 - Interfund Transfers					
09-492-023 To Debt Service Fund	107,818	415,000	99,000	-	99,000
Department: 493 - Depreciation					
09-493-820 Buildings	264,151	298,374	-	-	-
09-493-850 Machinery and Equipment	58,056	63,799	-	-	-
	322,207	362,173	-	-	-
Total Non-Operating Expenditures	430,025	777,173	99,000	-	99,000
Non-Operating Results	104,288	(358,945)	221,000	-	225,000
Results of Operations	54,825	(621,353)	(172,400)	(250,598)	(117,400)
Fund Balance - Beginning of Year	1,482,231	1,537,056	915,703	915,703	650,000
Fund Balance - End of Year	1,537,056	915,703	743,303	665,105	532,600

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #11

SUBJECT:	Amendment of the Adopted Fire Tax Ordinance (No. 25-353)
MEETING DATE:	January 6, 2026
BOARD LIAISON:	
INITIATED BY:	Carolyn McCreary, Township Manager

BACKGROUND:

In keeping with the proposed plan for a fire tax to be levied to support the operations of the Township's fire department, the Solicitor's office prepared and advertised an ordinance establishing a fire tax in Montgomery Township. This ordinance was adopted on December 15, 2025, at the Board of Supervisors public meeting.

Adoption of Ordinance 25-353 allows us to notify the Township's tax collector to revise the real estate tax bills to show this as a separate line item like the streetlight tax. As previously explained, we internally allocated .56 mills towards fire protection out of the 2025 real estate tax rate of 2.94 mills. The ordinance added 1.15 mills to this for a total of 1.71 mills.

Staff is seeking Board input so we can prepare an amendment if necessary and present it to the Board at your next meeting on January 26th for authorization to advertise with it being placed on the February 9th agenda for adoption.

MOTION/RESOLUTION:

Motion to amend Ordinance No. 25-353, changing the millage of the Fire Tax from 1.71 mills to _____ mill.

- 1) Motion by: _____ Second by: _____
- 2) The Chairwoman will call for public comment.
- 3) The Chairwoman will call for a vote.

**MONTGOMERY TOWNSHIP
MONTGOMERY COUNTY, PENNSYLVANIA**

ORDINANCE NO. 25-353

**AN ORDINANCE OF MONTGOMERY TOWNSHIP, MONTGOMERY COUNTY,
PENNSYLVANIA, ESTABLISHING AND LEVYING A 1.71 MILLS FIRE SERVICES
TAX UPON ALL REAL PROPERTY IN MONTGOMERY TOWNSHIP
FOR FISCAL YEAR 2026**

WHEREAS, Section 607(1) of the Pennsylvania Second Class Township Code provides that the Board of Supervisors is charged with securing the health, safety and welfare of the citizens of the Township;

WHEREAS, Section 1553 of the Pennsylvania Second Class Township Code provides that Montgomery Township (the "Township") shall be responsible for ensuring that fire services are provided within the Township by the means and to the extent determined by the Township;

WHEREAS, the cost of providing fire safety protection has risen substantially in recent years with a reduction in volunteers and the need for full-time fire coverage;

WHEREAS, in accordance with Section 3205(4) of the Second Class Township Code, the Township is authorized to levy an annual tax not exceeding three (3) mills to purchase and maintain fire apparatus and a suitable place to house fire apparatus, to make appropriations to fire companies located inside and outside the Township, to make appropriations for the training of fire company personnel and for fire training schools or centers and to contract with adjacent municipal corporations or volunteer fire companies therein for fire protection. Further, the Township may appropriate up to one (1) mill of the revenue generated from such tax for the purpose of paying salaries, benefits or other compensation of fire suppression employees of the Township or a fire company serving the Township;

WHEREAS, on July 11, 2024, the Pennsylvania General Assembly passed and Governor Shapiro signed into law Act 54 of 2024 (also referred to as House Bill No. 2310) that increased the amounts that municipalities located within Montgomery County, which is adjacent to Philadelphia County, may levy for fire safety services to a maximum of ten (10) mills of real estate tax annually;

WHEREAS, the Montgomery Township Board of Supervisors desires to utilize the recently enacted legislation to ensure that appropriate fire protection services are provided to the residents of the Township;

WHEREAS, the Township Board of Supervisors wishes to establish and levy 1.71 mills of real estate tax for fire safety services for fiscal year 2026.

WHEREAS, the Board of Supervisors has met the procedural requirements of the Second-Class Township Code for the adoption of this proposed ordinance;

NOW, THEREFORE, BE IT ORDAINED AND ENACTED by the Board of Supervisors of the Montgomery Township, Montgomery County, Pennsylvania, it is hereby enacted and ordained by the authority of same, as follows:

SECTION I. Fire Safety Tax Levy. The Montgomery Township Board of Supervisors hereby establishes and authorizes a dedicated tax levy on all taxable real property improved or unimproved within Montgomery Township for calendar year 2026 on each dollar of assessed valuation at the rate of 1.71 mills (or \$0.171 on each \$100 of assessed valuation of taxable property) for fire protection services. The dedicated tax levy authorized under this Ordinance shall be in addition to any other tax levies as authorized by the Board of Supervisors for 2026 whether by ordinance or by resolution and this Ordinance shall not be interpreted as to replace, negate, abrogate or otherwise limit that other annual tax levies authorized by the Board of Supervisors or by law.

SECTION II. Severability. The terms, conditions, and provisions of this Ordinance are hereby declared to be severable, and should any portion, part, or provision of this Ordinance be found by a court of competent jurisdiction to be invalid, unenforceable, or unconstitutional, the Montgomery Township Board of Supervisors hereby declares its intent that the Ordinance shall have been enacted without regard to the invalid, unenforceable, or unconstitutional portion, part or provision of this Ordinance, and the remainder of the Ordinance shall remain in force.

SECTION III. Repealer. Any and all other Ordinances or parts of Ordinances in conflict with the terms, conditions, and provisions of this Ordinance are hereby repealed to the extent of such irreconcilable conflict.

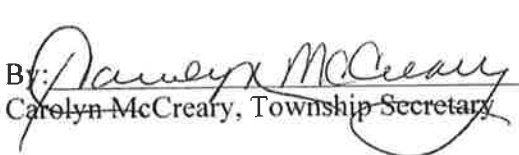
SECTION IV. Effective Date. This Ordinance shall become effective upon enactment as provided by law.


SECTION V. Failure to Enforce Not a Waiver. The failure of Montgomery Township to enforce or delay enforcement of any provision of this Ordinance shall not constitute a waiver by Montgomery Township of its rights to future enforcement hereunder.

ORDAINED AND ENACTED by the Board of Supervisors of Montgomery Township, Montgomery County, Pennsylvania, this 15th day of December, 2025.

ATTEST:

**MONTGOMERY TOWNSHIP
BOARD OF SUPERVISORS**

By: 
Carolyn McCreary, Township Secretary

By: 
Audrey R. Ware-Jones, Chair of the
Montgomery Township Board of Supervisors

MONTGOMERY TOWNSHIP BOARD OF SUPERVISORS

BOARD ACTION SUMMARY

Item #12

SUBJECT: Review and Selection of Consultant for Fire Services Study
MEETING DATE: January 5, 2026
BOARD LIAISON:
INITIATED BY: Carolyn McCreary, Township Manager

BACKGROUND:

At the August 25, 2025 Board of Supervisors public meeting, the Board discussed the merits of having a third-party independent consultant evaluate the plan brought forth by Chief Wiegman and review other options. It was also suggested that a comprehensive study of fire operations be conducted. Consensus of the majority was to obtain quotes with the Board voting 4-1 to do so and report back.

The firms that were contacted are Center for Public Safety Management, LLC, Municipal Resources, Inc., and Aspirant Consulting Group, LLC. Costs provided are below.

Aspirant Consulting Group, LLC	\$16,500 to \$23,450 (not to exceed \$25,000) Phase I
Center for Public Safety Management	\$47,560
Municipal Resources, Inc.	\$25,000 plus travel and expenses (Management ltr.)
	\$45,000 plus travel and expenses (full fire study)

Based on recent discussions and statements during the 2026 budget presentation about the study, staff is seeking Board direction and consensus as to which consultant to contact to perform the study and to what extent.

MOTION

Motion to appoint _____ to conduct a fire services study for Montgomery Township and authorize the Township Manager to execute the agreement.

- 1) Motion by: _____ Second by: _____
- 2) The Chair will call for public comment.
- 3) The Chair will call for a vote.

From: [Madeline Lewis](#)
To: [Carolyn McCreary](#)
Subject: Re: Montgomery Township - Fire Services Study
Date: Monday, August 11, 2025 12:33:38 PM
Attachments: [image001.png](#)

Manager McCreary,

Thank you for reaching out. From my understanding, there might be a desire to either validate the current direction with an external review or to examine additional service models and transition approaches. Clarifying this will help us ensure the study is focused on the right questions and delivers the most useful, actionable findings.

While it's true our firm has significant law enforcement expertise, each project team is assembled to match the specific subject matter. For a study of this scope, we would bring in multiple fire service experts we've worked with previously, a municipal operations consultant (such as a former township manager), and a financial analyst. This approach provides a more holistic view—avoiding the “when you have a hammer, everything looks like a nail” trap—so that fire operations, municipal considerations, and fiscal sustainability are all weighed equally.

To give the Board flexibility, here is one way the project could be structured. You can select any single phase or combine them, and once priorities are confirmed, I can prepare a tailored cost proposal for review.

Phase 1 – Baseline Assessment and Service Model Options

- Establishes a clear picture of current conditions and outlines viable paths forward.
- Review of current call data, staffing models, and service coverage.
- Comparative benchmarking against similar municipalities, including both full-time and combination departments.
- Mutual aid and regionalization analysis to understand inter-municipal workload impacts and potential shared-service agreements.
- Volunteer recruitment and retention feasibility, with cost comparisons to career staffing.
- Identification of service model options (e.g., phased/staggered transition, full-time combination, expanded mutual aid) and an analysis of the pros and cons of each.

Phase 2 – Transition Roadmap (Onboarding and Integration)

- Provides a practical plan for moving to the preferred service model.
- Hiring an Onboarding Plan – Sequence, recruitment strategies, and integration with existing volunteer staff.
- Training Needs Assessment – Required certifications, ongoing training schedules, and estimated costs.
- Gear and Equipment Planning – PPE, radios, and other role-specific gear, with replacement cycles and costs.
- Recommended timeline for rollout, including communications and cultural integration strategies.

Phase 3 – Long-Term Financial & Capital Planning

- Provides the broader fiscal and infrastructure outlook for the chosen model.

Service demand forecasting by call type (fire, EMS, rescue) with peak staffing implications.

- Risk and insurance analysis, including impact on ISO ratings and potential insurance savings.
- Capital asset planning for apparatus, facilities, and major equipment, with associated cost estimates.
- Long-term cost projections – Detailed 5-year forecast plus high-level 10-year outlook to capture major capital cycles.
- Funding strategy review, including grant opportunities (SAFER, AFG), dedicated fire tax adjustments, and other revenue sources.

Once I have a clearer understanding of the Township's priorities and the type of analysis you're looking for, I can provide a detailed cost proposal, identify the key consultants who would be assigned, and outline an estimated timeline for completion.

Best,
Maddie

Madeline Lewis
Co-Founder
Aspirant Consulting Group, LLC
aspirantllc.com
Cell: 484.340.2242
Email: MLewis@aspirantllc.com



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On Fri, Aug 8, 2025 at 4:38 PM Carolyn McCreary <cmccreary@montgomerytwp.org> wrote:

Good afternoon Ms. Lewis,

Tanya Bamford shared your contact information with me after her conversation with you and asked that I reach out to you about the possibility of your firm conducting a study for us, as the Board of Supervisors considers transitioning to a fully combination department in 2026.

Please let me know what you need to provide a cost estimate for this work, a typical timeframe for its completion and who would likely be assigned to the project. In reviewing your company's website I see the majority of the team is heavy on law enforcement experience.

Thank you.

Carolyn McCreary, ICMA-CM

Township Manager

Montgomery Township

(215) 393-6900

www.montgomerytwp.org



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PROPOSAL RESPONSE

Fire & Rescue Services Comprehensive Assessment of Current & Future Needs for Efficient and Effective Service Delivery

TOWNSHIP OF MONTGOMERY,
PENNSYLVANIA



CPSM[®]

CENTER FOR PUBLIC SAFETY MANAGEMENT, LLC
475 K STREET NW STE 702 • WASHINGTON, DC 20001
WWW.CPSM.US • 616-813-3782

ICMA

Exclusive Provider of Public Safety Technical Services for
International City/County Management Association



Center for Public Safety Management, LLC

September 2, 2025

Carolyn McCreary,
Township Manager
1001 Stump Rd
Montgomeryville, PA 18936

Dear Ms. McCreary,

The Center for Public Safety Management, LLC, (CPSM), as the exclusive provider of public safety technical assistance for the International City/County Management Association, is pleased to submit this proposal to complete a Fire & Rescue Services Comprehensive Assessment of Current & Future Needs for Efficient and Effective Service Delivery for the Township of Montgomery, Pennsylvania. On behalf of our firm, I thank you for considering CPSM for this consulting service. Through this introductory letter and proposal, I will explain why CPSM is the most qualified fire and emergency services consultancy firm to perform this evaluation and assessment for the Township of Montgomery.

Our Experience

CPSM specializes in public safety technical assistance to local governments including comprehensive evaluation and analysis of Fire and EMS agencies, Standards of Cover analysis, and Strategic/Service Level Planning services. Our foundational analysis principles include linking agency workload, performance, and response times to community risk, current and projected population and growth patterns, agency deployment models, station locations, and analysis of Fire and EMS service level deliverables. CPSM devotes substantial project analysis time to operational efficiencies (use of operational staffing and deployable resources), the effectiveness of the organizational structure in terms of managing and delivering organizational programs, and the impacts of operational workload, response times, and resiliency of operational resources on the overall effectiveness of the municipality's ability to provide Fire and EMS services to the community.

The above and other Standards of Cover/Service Level analyses components are staples in our Fire and EMS operational and strategic planning analysis projects, and link directly to operational staffing, apparatus deployment, and organizational issues and challenges. Additionally, these concepts will draw CPSM into a critical gap analysis of current and future Fire and EMS service and staffing levels, system issues and challenges, NFPA and ISO national benchmarking for fire protection services, and local, state, and national best practices for Fire and EMS service delivery.

Overall, CPSM has worked meticulously to develop client inclusive public safety consulting services that are non-biased, fact-based, and measured against national standards and best practices.

As an organization, CPSM has more than 15 years of experience performing these and similar projects for local government fire, rescue, police, and 911 departments nationwide using our unique methodology of aligning our comprehensive data analysis, industry standards and best practices, and recommendations and solutions with the issues and challenges faced by the Township of Montgomery. This includes our experience with more than 500 such public safety studies in 46 states and provinces and 450+ communities.

CPSM Key Strengths

Our overall project approach when conducting Fire and EMS analyses and assessments consistently includes:

Information and Data Collection – CPSM has developed several information gathering tools and techniques we utilize for our projects. These include information/data requests directed to the client, extraction, and forensic analysis of computer aided dispatch (CAD) and records management system data, and analysis of specific stakeholder meetings.

Inclusive Stakeholder Approach – As we do on every project, we will meet with and continuously communicate with the appropriate stakeholders for a wholistic understanding of the project scope, the jurisdiction, and any issues and challenges that may exist.

Fact Based Approach – CPSM is a fact based and data driven consultant organization, relying on information and data we receive from our clients, extract from our research, and as outlined in national standards and science/evidence based best practices.

CPSM offers a proven approach developed by combining the expertise of our fire, rescue, and EMS subject matter experts with our experience performing hundreds of similar studies for municipalities nationwide. Our operational assessments reflect lessons learned from the hands-on Fire and EMS department experience of our team.

ICMA has provided direct services to local governments worldwide for more than 100 years, which has helped to improve the quality of life for millions of residents in the United States and abroad. My colleagues at CPSM and I greatly appreciate this opportunity and would be pleased to provide consulting services to your organization.

For CPSM,



Thomas J. Wieczorek, Director
Center for Public Safety Management, LLC
616-813-3782
twieczorek@cpsm.us

THE ASSOCIATION & THE COMPANY

International City/County Management Association (ICMA)

The [International City/County Management Association \(ICMA\)](#) is an 111-year-old, non-profit professional association of local government administrators and managers, with approximately 13,000 members located in 32 countries.

Since its inception in 1914, ICMA has been dedicated to assisting local governments and their managers in providing services to their citizens in an efficient and effective manner. ICMA advances the knowledge of local government best practices with its website, www.icma.org, publications, research, professional development, and membership.

Center for Public Safety Management

The ICMA Center for Public Safety Management (ICMA/CPSM) was launched by ICMA to provide support to local governments in the areas of law enforcement, fire, Emergency Medical Services (EMS), emergency management, and 911-Communication Centers. CPSM also represents local governments at the federal level and has been involved in numerous projects with the Department of Justice and the Department of Homeland Security. Further, CPSM provides training and research for ICMA members and represents ICMA in its dealings with public safety professional associations such as CALEA, PERF, IACP, IAFC, PSHRA, DOJ, BJA, COPS, and NFPA.

In 2014 as part of a restructuring at ICMA, CPSM spun out of ICMA as a separate company and is now the exclusive provider of public safety technical assistance for ICMA.

As an organization, CPSM has more than 15 years of experience performing fire, EMS, law enforcement, and 911 Communication Center agencies nationwide. Our overall experience includes more than 500 such public safety studies in 46 states and provinces and 450+ communities ranging in population size from 269 (Bald Head, NC) to 4.4 million (Maricopa County, AZ).

The CPSM project teams offer years of practitioner, first line supervisory, middle management, and senior leadership experience in the fire, rescue, EMS, emergency management, law enforcement, and 911-Center disciplines; and a record of research, academic, teaching and training. Our team comprises true industry subject matter experts, not research assistants, interns, or generic management consultants.



KEY PERSONNEL RESUMES

CPSM DIRECTOR

THOMAS WIECZOREK

Director, Center for Public Safety Management; retired City Manager Ionia, MI; former Executive Director Center for Public Safety Excellence

BACKGROUND



Thomas Wieczorek is an expert in fire and emergency medical services operations. He has served as a police officer, fire chief, director of public safety and city manager, and is former Executive Director of the Center for Public Safety Excellence (formerly the Commission on Fire Accreditation International, Inc.).

He has taught numerous programs for the International City-County Management Association, Grand Valley State University, the National Highway Traffic Safety Administration (NHTSA), State of Michigan's

Transportation Asset Management Council, and Grand Rapids Community College. He often testified for the Michigan Municipal League before the legislature and in several courts as an expert in the field of accident reconstruction and fire department management. He is the past president of the Michigan Local Government Manager's Association (MLGMA, now MME); served as the vice-chairperson of the Commission on Fire Officer Designation; served as ICMA's representative on the International Accreditation Service (IAS), a wholly owned subsidiary of the International Code Council (ICC); and currently serves on the NFPA 1710 and 1730 committee.

He worked with the National League of Cities and the Department of Homeland Security to create and deliver a program on emergency management for local officials titled, "Crisis Leadership for Local Government Officials." It has been presented in 43 states and has been assigned a course number by the DHS. He represents ICMA on the Emergency Management Assistance Compact (EMAC) Board and other fire service participation areas. In 2022 he worked with ICMA to create a FEMA program on economic recovery from disasters for local government managers. It has been delivered via webinar and in person across the United States.

He received the Mark E. Keane "Award for Excellence" in 2000 from the ICMA, the Association's highest award and was honored as City Manager of the Year (1999) and Person of the Year (2003) by the Rural Water Association of Michigan, and distinguished service by the Michigan Municipal League in 2005.

Mr. Wieczorek has been with the firm since its inception and has completed and/or served as a corporate lead for several hundred Fire, EMS, and Law Enforcement projects.

~

SENIOR MANAGER: FIRE AND EMS-Project Manager

FIRE CHIEF, JOSEPH E. POZZO (RET.), MPA, CFOD

Former Director of Public Protection for Volusia County, Florida; Former Assistant Director of Human Resources, Volusia County, FL; Former Deputy Director, Volusia County Department of Public Protection; former Director and Fire Chief, Volusia County, Florida, former Fire Chief, Loudon County, Virginia, former Fire Chief Portsmouth, Virginia.

BACKGROUND



Joe Pozzo has a forty (40) year career in public service, and most recently served as the Director of Public Protection for Volusia County, Florida where he provided executive leadership to the Fire, EMS, Emergency Management, Corrections, Animal Control, and Beach Safety divisions. The Public Protection Department is the largest department in Volusia County and includes 950+ employees, an EMS Division that responds to 80,000 calls per year, an all-hazards Emergency Management Division, and a Fire Division that responds to 23,000 calls/year utilizing ALS staffed apparatus.

From March 2015 to September of 2018, Joe served as the Assistant Director of Human Resources for Volusia County, Florida (3,200 employees), where he managed employee relations, benefits administration, and occupational health services functions and teams, as well as assist in the management and negotiation of six collective bargaining agreements/units. Joe was also involved in developing and implementing the county's Diversity and Inclusion initiative.

Joe has also served as the Deputy Director of the Department of Public Protection Volusia County, Florida, where he was responsible for the day-to-day operations of Fire, EMS, Emergency Management, Medical Examiner, Beach Safety, Corrections, and Animal Services. He was formerly Fire Chief of Volusia County Fire Services, where he developed and implemented a service model designed to introduce EMS transport into the agency, incorporate fleet efficiencies, and enhance the wild land/urban interface efforts.

Prior to Chief Pozzo's appointment in Volusia County in 2010, he served as the Chief of the Loudoun County Department of Fire and Rescue. This agency is a combination fire and rescue system providing fire, rescue, and emergency management services in one of the fastest growing counties in the nation. The fire and rescue system during Chief Pozzo's tenure provided these services to over 275,000 permanent residents living in 520 square miles of diverse suburban and rural area located within the National Capital Region. Services were executed with 450+ career staff and 1400+ volunteers operating out of 19 stations.

Prior to his appointment with Loudoun County, Chief Pozzo served as Chief of the Portsmouth Fire, Rescue and Emergency Services Department. This agency is one of the oldest professional departments on the eastern seaboard and served over 100,000 residents during Chief Pozzo's tenure. Chief Pozzo also served in the City of Virginia Beach, Va. Fire Department for 19 years, reaching the level of Deputy Fire Marshal and then Battalion Chief prior to embarking on his career as a Fire Chief/Director.

Joe holds a Master of Public Administration degree from Troy University, a B.A. in Public Administration from Saint Leo University, and numerous public safety technical certifications. Chief Pozzo also holds the **Chief Fire Officer Designation** from the Center for Public Safety Excellence. Joe has been with the firm since 2012.

SENIOR ASSOCIATE

DEPUTY FIRE CHIEF Corey Parker, (RET.), MPA, CFOD
Former Deputy Fire Chief, Loudoun County, VA.

BACKGROUND

Chief Parker enjoyed a 35-year public safety career as a firefighter and fire officer in two different Fire and EMS systems in Northern Virginia. Chief Parker began his career in Loudoun County, VA as a volunteer firefighter, serving five years in this role prior to being selected as a career firefighter with the Prince William County Department of Fire and Rescue, where he served for six years. Prince William Fire and Rescue is a combination of Fire and EMS system located in Northern Virginia.

As a chief officer, Chief Parker has amassed a diverse set of experiences through assignments as a Battalion Chief of Operations, Battalion Chief of Training, Battalion Chief of Human Resources, Deputy Chief of Communications and Support Services (911 Center), Deputy Chief of Operations, and with his final assignment as Deputy Chief of Health, Safety, and Asset Management.

Chief Parker holds a Master of Public Administration degree from George Mason University, a B.S. in Health, Education from George Mason University, and numerous public safety technical certifications. Chief Parker also holds the **Chief Fire Officer Designation** from the Center for Public Safety Excellence and maintains his Adjunct Instructor credential with the Virginia Department of Fire Programs as well as affiliations as a Board Officer with The Foundation for First Responder Wellness and Resiliency and as a Peer Reviewer with the Center for Public Safety Excellence accreditation program.

ASSOCIATE: FIRE AND EMS

DEPUTY CHIEF MATT GUSTAFSON (RET.), B.S.
Former Deputy Fire Chief, Sonoma County, CA Fire District.

BACKGROUND

Deputy Chief Matt Gustafson has a 40-year career in public and private fire service, and most recently retired as a Deputy Chief with the Sonoma County, CA Fire District. Matt started his career as a volunteer firefighter for the City of Larkspur (CA). He was later hired at Lucasfilm LTD to help create a new fire, safety, and security division for the Skywalker Ranch / Lucasfilm complexes. Matt worked his way up to Assistant Fire Chief and Head of Safety/Security for the Skywalker Ranch complex.

In 1998, Matt was hired with Windsor Fire Protection District as a Battalion Chief / Fire Marshal. As Battalion Chief, Matt managed fire station crews and administrative staff and responded to greater alarm incidents ultimately for two fire districts under a Joint Powers Agreement (JPA). He managed employee performance and relations, facilities, and policy development. As Fire Marshal, Matt performed plan review and fire and life safety inspections for new building projects and events for a rapidly growing community. Matt managed fire investigations, public relations, and community risk reduction programs. Matt worked closely effectively with the public, building officials, planners, developers, other fire officials, city officials, and elected officials. He served as president of the Sonoma County Fire Prevention Officers and facilitated the "single code" (one fire code for the entire county) project. Matt also managed a

LEED/Green-certified new fire station project, added staffing, built employee relations, and created strategic plans, team building programs, fee schedules, mitigation revenues, and a career succession program.

Matt has an associate's degree in Fire Science Technology, a Bachelor of Science Degree in Fire Administration and Prevention (Magna Cum Laude), Fire Officer Certification, and is a Master Instructor within the California State Fire Service Training and Education System.

SENIOR ASSOCIATE

DEPUTY CHIEF JAMES L. MAUNEY, (RET.)

Former Deputy Fire Chief, Volusia County, Florida; Former Deputy Operations Supervisor, Volusia County Emergency Management; Former Fire Chief, Lake County Fire & Rescue, Former Director of the Emergency Services Institute; Volusia County Fire Services.

BACKGROUND

Jim has a thirty (30) year career in public safety, beginning as a State Trooper with the Florida Highway Patrol. Since his retirement from Volusia County, Jim has embarked on a post-retirement career where he develops and conducts specialized training that includes incident command and management; wild land/urban interface suppression and defensible communities; design, development, implementation, and evaluation of emergency response exercises; firefighter principles and practices; fire company officer leadership, continuity of operations planning, and hazardous materials. Jim is certified in the Homeland Security Exercise Evaluator Program (HSEEP), and conducts training supported by the Department of Justice, State of Florida, National Wildfire Coordinating Group, FEMA, and NIMS.

As an Assistant Chief with Volusia County, FL, Jim trained Florida's first wildland fire crew in 1994; the Volusia County Fire Service Firewalkers. These 30 certified firefighters were trained in wildland firefighting tactics, Florida fuels topography, and weather. In 1998 the team was instrumental in saving lives, businesses, and homes in Volusia County during what is still recognized as *"the most complex fire in America's history"*. During this incident, Jim served as the Area Commander for 6 weeks, managing resources for 968 individual wildland fires totaling 147,000 acres.

Jim is a subject matter expert in the concepts for determining the risks associated with the wild land/urban interface and Firewise Community development. Jim also has extensive experience in the principles and practices of Emergency Management planning, mitigation, and incident management. During Jim's career in Emergency Management, he coordinated operations with sixteen (16) municipalities to incidents within the County during fifty (50) plus federally declared disasters. Jim maintains his Florida Department of Law Enforcement certifications and serves as a law enforcement Reserve Sergeant in Lake Helen, Florida.

Jim has completed coursework at the National Emergency Training Center in Emmitsburg, MD, and holds numerous technical and instructor certifications in fire, emergency medical services, law enforcement, emergency management, incident command, Homeland Security, and firearms.

DATA ASSESSMENT TEAM – PROJECT LEADER

DOV CHELST, PH.D.

Director of Quantitative Analysis

BACKGROUND

Dr. Chelst is an expert in analyzing public safety department's workload and deployment. He manages the analysis of all public safety data for the Center. He participates in all phases of The Center's studies from initial data collection, on-site review, large-scale dataset processing, statistical analysis, and designing data reports. To date, he has managed over 140 data analysis projects for city and county agencies ranging in population size from 8,000 to 800,000.

Dr. Chelst has a Ph.D. Mathematics from Rutgers University and a B.A. Magna Cum Laude in Mathematics and Physics from Yeshiva University. He has taught mathematics, physics, and statistics, at the university level for 9 years. He has conducted research in complex analysis, mathematical physics, and wireless communication networks and has presented his academic research at local, national, and international conferences, and participated in workshops across the country. ***Dr. Chelst has been with the firm since its inception and has completed over 350 data analyses for ICMA/CPSM.***

PUBLIC SAFETY DATA ANALYST

XIANFENG LI, PH.D.

BACKGROUND

Dr. Xianfeng Li is a professional computational scientist and certified SAS programmer with a wealth of knowledge and research experience in Complex System Modeling, Data Analysis, and Statistical Physics. He is highly qualified in various coding programs and has earned numerous data science certifications. He previously worked as a Research Associate and Postdoctoral Fellow. Dr. Li earned his Ph.D. and master's degree in Polymer Science within the Institute of Chemistry from the Chinese Academy of Sciences in Beijing. He earned his bachelor's degree in chemistry at Jilin University in Changchun.

PUBLIC SAFETY DATA ANALYST-GIS

Monique Lee, MS, BS

BACKGROUND

Ms. Lee has extensive experience in the areas of data and geospatial analysis, hydrographic data processing, mapping platforms, and project management. She has worked as a GIS consultant, and with the U.S. Army Corps of Engineers where she received a U.S. Army commendation, and the United States Geological Survey, Grand Canyon Monitoring and Research Center. Ms. Lee has a Master of Science in Geographic Information Science & Technology.

WHAT IS HAPPENING

Montgomery Township is a township in Montgomery County, Pennsylvania. It is the location of the Montgomery Mall, a regional shopping mall serving the Route 309 corridor of the Philadelphia suburbs. Much of Montgomery Township's development is suburban in character, with newer tract houses and strip shopping centers. Homes in Montgomery Township have North Wales and Lansdale (although the township is distinct from those boroughs) addresses, but businesses that are located within the township boundaries are given the Montgomeryville ZIP Code. The township is in the North Penn School District and is part of the North Penn Valley region that is centered around the borough of Lansdale.

Montgomery Township is the largest municipality in the North Penn area, the ninth largest municipality in Montgomery County, and the 59th largest municipality in Pennsylvania. Montgomery Township has its downtown along PA 309 in Montgomery Square. The township is largely developed with many suburban developments. It has an area of 10.7 square miles and a population of 24,790. It was incorporated on May 17, 1714.

FIRE SERVICE EXPANSION PROPOSAL – 2026 BUDGET CONSIDERATION

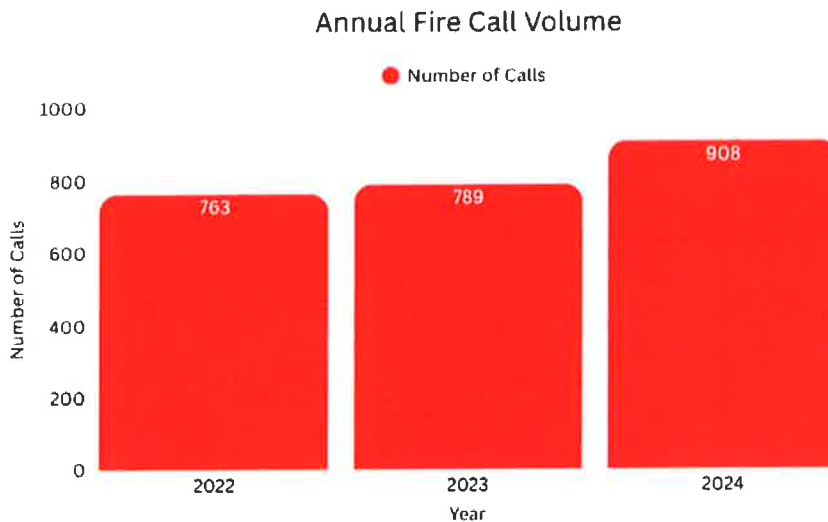
Montgomery Township is evaluating a proposal to transition to a fully staffed, 24/7 combination fire department to address growing emergency call volumes, increased response times during nights and weekends, and a decline in volunteer firefighter availability. The goal is to build a strong, sustainable combination department, with full-time career staff ensuring consistent coverage and a dedicated volunteer team continuing to serve alongside them to serve and protect the community.

The Township has conducted extensive outreach throughout the community to inform the public about the proposed changes. Montgomery Township is like many departments that were studied as part of a U.S. Fire Administration project that CPSM contributed to. That project found volunteerism on the decline across the United States, particularly in Pennsylvania and New York that have long relied on the volunteer model for staffing not just fire, but also EMS.

CPSM has been engaged by several communities in Pennsylvania as well as across the United States as they move from volunteer to combination models. Standards established by the National Fire Protection Association (NFPA) are reflected in NFPA 1720, a staffing model for combination departments. It is undergoing revision at this time and will become part of NFPA 1750. CPSM has been engaged in the process.

The USFA white paper can be found at: <https://www.usfa.fema.gov/blog/retention-and-recruitment-manual/>

For Montgomery Township, the transition is necessary because of increasing call volumes along with development across the Township. According to the materials presented in public listening sessions, the annual call volume has increased from 763 to 908 CFS (calls for service).



PROJECT APPROACH AND METHODOLOGY

To complete this project, CPSM will utilize the following methodology:

- 1. Stakeholder Input:** CPSM will interview key Township and Fire Department staff regarding the current state of the department, community hazards and risk, response and deployment of assets, mutual aid partners, current strategic planning, issues and challenges, and performance expectations.
- 2. Data and Information Request:** We will request data and information from the department that includes Computer-Aided Dispatch (CAD) data, National Fire Incident Reporting System data, Township Comprehensive Growth-Management Plan, Township and Fire Department Strategic Plans, facility and fleet information, department policies and procedures, response and deployment information, and a matrix of information, plans, and data germane to the department that will support the development of the fire department evaluation and assessment.
- 3.** Conduct a forensic data analysis that has a focus on fire services and rescue response types, response times; workload dedicated to fire and rescue response; station response workload; apparatus/unit workload; peak workload hours; and resiliency.
- 4.** Conduct a Community Risk Assessment, which will serve as the foundation for the staffing and deployment of resources and fire facility location analyses.
- 5.** Complete Scope of Work as follows:

Using the forensic data analysis, the latest GIS analytics, and on-the-ground observations of our Subject Matter Experts, CPSM will collaborate with the Township to gather data and information and evaluate current and future fire and rescue services needs focusing on station locations, personnel, volunteer support strategies, apparatus deployment, and special operations. Like many communities in which CPSM has or is working, volunteers and paid-on-call staffing models have been severely impacted in the last ten years.

The sudden decrease of volunteers was well-documented in a study by the U.S. Fire Administration which CPSM contributed to; volunteers have dropped in Pennsylvania from an estimated 350,000 to less than 50,000 today. Using data, CPSM will look at how best to combine the efforts of volunteers with strategically placed career personnel to serve the stakeholders in the areas they serve.

- A. Our on-the-ground team will look at a Facility Assessment. Using observations and GIS analytics, CPSM is prepared to:
 - 1. Identify existing station locations, building layouts, and general facility conditions.
 - 2. Determine if stations are currently located optimally throughout the whole Township service area.
 - 3. Identify optimal locations for existing and future stations needed to optimally protect specific service areas.
 - 4. Using overlay analysis of GIS, CPSM will identify current zoning, land use, and related policies relevant to existing and proposed fire stations. CPSM will consider comprehensive plan future land use designations and projections.
 - 5. Using the calculated and analyzed forensic data, CPSM will create a workload and deployment analysis for each station and piece of rolling stock. The data will be used to conduct an operational efficiency evaluation and analysis of existing and proposed fire stations to form recommendations for station locations, expansions, or construction of new facilities.
 - 6. Using the data and GIS, CPSM will evaluate first-due service areas to optimize resources and service delivery with future station recommendations and provide recommendations.
 - 7. Identify recommended future fire/rescue station locations and a phasing plan for station development/construction based on but not limited to:
 - a. Land use
 - b. Population
 - c. Density
 - d. Physical or other barriers
 - e. Future residential and commercial development
 - f. Transportation infrastructure
 - g. Apparatus and equipment deployment
 - h. Using US Census Data layers, CPSM will ascertain the demographic profile and population of the Township.
- B. Staffing Assessment:
 - 1. The forensic data analysis will create files to query for a review of current workloads/call types/volumes in the combined volunteer/career service model deployed in the Township. The data will be presented:
 - a. Time of day
 - b. Risk level
 - c. Incident type
 - d. Station first due area impact
 - 2. As communities add special events and activities to attract and retain residents and new businesses, it has changed the landscape for which fire and rescue response. Downtown development festivals, holidays, and tourism all impact the calls for service to fire and rescue. We will look at time of day and season along with GIS calls for service for a review of location-specific reporting, including call volume spikes in high-call areas or peak community events such as football games or other similar high-volume events.
 - 3. Review service delivery and demands for services and provide a projection of future staffing needs relating to this comprehensive analysis.

4. Our SME team has extensive experience of managing combination departments. We have worked with several communities during the past year on how to transition from all volunteers to other models for service delivery. CPSM will identify opportunities for proposed staffing/volunteer plan scenarios that include a review of best practices applicable for staffing allocation, deployment, and scheduling for proposed station locations and existing stations affected by the implementation of new stations.
 5. In conjunction with the station location analysis and facilities review, project the number of personnel needed to operate stations during their life cycle and meet determined service levels using a combined volunteer/career service model.
- C. Apparatus Assessment. Our on-the-ground review will travel to all station locations for a review of facilities and apparatus assessment. CPSM will:
1. Examine the Township's current fleet of apparatus and equipment to identify current and future needs to align with the recommendations of this comprehensive assessment.
 2. Develop recommended short, mid- and long-term options for operations to improve the level of service regarding fire and rescue station locations and other operations. These options may include but are not limited to specific recommendations regarding:
 - a. Operations and deployment options of apparatus by type
 - b. Operational staffing needs
 - c. Deployment of special units or resources
 3. Evaluate apparatus maintenance and repair services to determine the feasibility of internal service versus external services.
- D. Using data, SME experience, and recent costing analyses for dozens of departments, CPSM will develop funding model recommendations:
1. Examine the current funding model used by the Township.
 2. Identify best practice funding models to support the current and future combined volunteer-career system under a Township/town governmental structure.
- E. Other Key Items:
1. The team selected for this process have experience and knowledge of state and federal funding opportunities. We have worked with communities in Virginia on the exact challenges identified by this RFP. CPSM will identify and provide relevant information regarding applicable federal and state grants that might apply to new fire stations, staffing needs, equipment, or apparatus.
 2. At the project launch, we will establish how and when communications will flow. The frequency of communications, key leaders, and what platform best serves the creation of a successful outcome for guiding the deployment of resources in an efficient, effective, and safe manner for responders and stakeholders. CPSM understands that communication will include a steering committee that may include members from the Township, each town, and various fire and rescue agencies.
 3. Our process is to involve stakeholders throughout our processes. We have a project launch, deliver a draft data report which we ask each party to review and concur with the analysis and, ultimately, a final draft report that is presented for comments before a final report is generated. Our review processes ensure that we identify processes and assets correctly while giving all participants an opportunity to note if data may have been missed or is incorrectly reported. We prepare a draft report for review and comment before drafting the final report.
 4. Present final report to fire and rescue Township leadership and Township Administrator.

Site Visit

CPSM will conduct a site visit (2-3 days) for the purpose of conducting stakeholder interviews with key Township and department leadership and Fire and Rescue workforce members to obtain information specific to the scope of work for the Administrative and Operational Assessment. The site visit will also include a tour of the Township so CPSM can better understand the building, transportation, and environmental risk inherent to the Township. Lastly, the site visit will include a tour of each fire facility and training grounds so that CPSM can better analyze service delivery infrastructure and observe operational readiness and response posture.

Project Deliverables

CPSM's project deliverables will include draft and final versions of the *Fire and EMS Administrative and Operational Assessment* data analysis and operational reports for review and comment by the Township.

The final report will include at a minimum:

- Executive summary that includes a summary of the gap analysis, critical findings, and level of service standards and recommendations to enhance and/or improve the Fire and EMS system.
- Project methodology/gap analysis process.
- Information and data gathered and evaluated.
- Critical issues and service gaps identified.
- Resulting recommendations, alternatives, and considerations.
- Supportive charts, graphs, and diagrams, where appropriate.
- Supportive maps, utilizing GIS analysis, as necessary.
- Comprehensive workload, response time, resiliency analysis.
- Appendices, exhibits, and attachments, as necessary.
- Draft reports (Workload and Operational Assessment) will be provided for review in electronic format. The draft final *Fire and EMS Administrative and Operational Assessment* report will be delivered approximately 180 days from contract engagement unless otherwise agreed upon between the client and the Project Manager.
- CPSM will deliver the final document digitally in computer readable material by email unless otherwise requested by the client. Should the fire department desire additional copies of the report, CPSM will produce and deliver whatever number of copies is requested, which will be invoiced at cost.

Project Timeline

CPSM proposes the following draft project timeline to deliver the final *Fire Department Evaluation and Assessment* document approximately 180 days from kickoff.

Project Component	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6
Operational Analysis Project Kickoff						
Conduct Fire and EMS Operational and Administrative Gap Analysis						
Operational Analysis Site Visit						
Workload and Response Time Analysis Development and Delivery						
Deliver Draft Operational Analysis Report to Township for Review						
CPSM Progress Meetings (Virtual)						

REFERENCES

Augusta County, VA

Fire and EMS Master Plan

Timothy Fitzgerald, County Administrator
18 Government Center Lane
Verona, VA 24482
540-245-5610
tfitzgerald@co.augusta.va.us

Shenandoah County, VA

Fire and EMS Assessment and Service Plan

Evan Vass, County Administrator
600 North Main Street, Suite 102
Woodstock, VA 22664
540-459-6165
evass@shenandoahcountyva.us

Roanoke County, VA

Fire and EMS, Facilities, Fleet, Station Location Assessment

Richard L. Caywood, County Administrator
5408 Bernard Drive
Roanoke County, VA 24018
540-772-2004
rcaywood@roanokecountyva.gov

Upper Darby Township, PA

Comprehensive assessment of department and selection of new fire chief

Crandall Jones, CAO
100 Garrett Road
Upper Darby, Pennsylvania 19082
(610) 734-7618 ext. 1212
cjones@upperdarby.org

PROPOSED FEES

The quotation of fees and compensation shall remain firm for a period of 120 days from this proposal's submission as indicated below.

Proposed Professional and Travel Fees

CPSM Fee Description	Fee
Fire Department Evaluation and Assessment Development: <ul style="list-style-type: none"> All meetings (virtual and in-person). Complete all evaluation and assessment work as outlined in the scope of work. SME research, analysis, and report writing. Comprehensive workload, response time, and resiliency data analysis. GIS Services. Complete on-site visit and conduct tours and stakeholder meetings as identified in the scope of work. 	\$47,560
<ul style="list-style-type: none"> SME Travel- One (1) Onsite Visit (2-3 Days) for evaluation and assessment work and in-person stakeholder meetings. <p>Travel Includes: Air Fare, Rental Car, Hotel, Daily Per Diem (GSA Rate for Region). Travel to be billed separately and at cost with no overhead or CPSM administrative fees. Three (3) SMEs.</p>	\$2,400 (estimated and billed at cost)

Proposed Fee Payment Schedule: Fire Department Evaluation and Assessment

Task/CPSM Work	Billing Schedule
<ul style="list-style-type: none"> Contract/Agreement Signed. Project kickoff meeting with client staff. 	40-percent of Fire Department Evaluation and Assessment Report Development Fee.
<ul style="list-style-type: none"> Delivery of Draft Comprehensive Workload, Response Time, and Resiliency Data Analysis. 	40-percent of Fire Department Evaluation and Assessment Report Development Fee.
<ul style="list-style-type: none"> Delivery of Fire Department Evaluation and Assessment Draft Report. 	20-percent of Fire Department Evaluation and Assessment Report Development Fee.
Total	100-percent of Fire Department Evaluation and Assessment Report Development Fee.

Should the Township desire an in-person presentation of CPSM findings and recommendations at a public meeting, CPSM will assign staff for such a meeting at a cost of \$2,500 plus travel expenses.

From: [Brian Duggan](#)
To: [Carolyn McCreary](#)
Subject: Montgomery Fire Services
Date: Tuesday, August 26, 2025 11:10:10 AM
Attachments: [EXAMPLE INFORMATION TO BE PROVIDED BY THE ORLEANS COUNTY FIRE DEPARTMENTS.pdf](#)

You don't often get email from bduggan@mrigov.com. [Learn why this is important](#)

Carolyn:

First, thank you for thinking of MRI. As you talk with the Chief I am sure he would like to reach out and review the quality of our work. I would encourage him to reach out to the following:

Chester County, PA - Fire/EMS Transition Study

E-mail: gcrowding@chesco.org

P 610-3445148

M610-888-3242

[Beau Crowding](#)

Director of Operations

Chester County Emergency Services

Genesee County, NY - Fire/EMS Study

Timothy Yaeger

Coordinator

Genesee County Emergency Management Services

7690 State St. Rd.

Batavia , NY 14020

585.344.0078

tim.yaeger@co.genesee.ny.us

Mt. Lebanon, PA - Fire Chief Recruitment

Julie Aquino

Human Resources Manager

Municipality of Mt. Lebanon

412-343-3625

As we discussed we could develop an analysis utilizing one of two options.

Option One - 50 page management Letter focused on staffing and the volunteer career transition - Cost \$25,000 plus travel and expenses.

Option Two - A full fire study focused on staffing, level of service, operational impacts, risks and producing a healthy organizational culture within a combination fire service organization - Cost \$45,000 plus travel and expenses.

I have attached the list of data requested from a similar project that is ongoing in Orleans County, NY.

Please let me know if you would like to move forward with this project.

Brian P. Duggan
Director - Fire Services Group

Municipal Resources, Inc.
66 Main Street, Suite B
Plymouth, NH 03264

119 International Drive
Portsmouth, NH 03801

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